

State of Rhode Island Department of Administration

Affirmative Action Plan July 1, 2020 to June 30, 2021

Accepted by:	
Tolken	5/10/21
James Thorsen	Date
Director, Department of Administration	
Accepted by:	
hlound DY Kenn	5/27/2021
For the Office of Diversity, Equity and Opportunity	Date

TABLE OF CONTENTS

		Page
Part I	Agency Organization and Structure	
	Agency Overview	4
	Organizational Chart	5
B 411		
Part II	Plan Administration	
	Sexual Harassment Policy	77
	Statement of Policy on Equal Opportunity and Affirmative Action	12
	Assignment of Responsibilities	13
	Americans with Disabilities/504 Complaint Procedure	14
	Dissemination of Plan Policy	15
	Policy on Complaints of Alleged Discrimination/Discrimination	16
	Complaint Procedure	20
	Policy on Service Delivery	20
	Policy on Contracts	20
	Policy Statement for Individuals with Disabilities and Veterans	21
	Compliance with Guidelines on Discrimination Because of Religion or National Origin	21
	Compliance with Sex Discrimination	22
	Retaliation/Coercion Statement	23
	Americans with Disabilities S504 Complaint Procedure	24
Part III	Program Statistics	2-7
· arem	Applicant Data	26
	Applicant Flow Data	28
	Affirmative Action Statistical Summary	29
	Job Group Analysis Summary	30
	Job Group Analysis – Officials, Managers & Administrators	31
	Job Group Analysis – Professionals	36
	Job Group Analysis – Faculty	41
	Job Group Analysis – Technicians	42
	Job Group Analysis – Protective Services	45
	Job Group Analysis – Para-Professionals	46
	Job Group Analysis – Administrative Support	47
	Job Group Analysis – Skilled Craft	48
	Job Group Analysis – Service Maintenance	49
	Determining Underrepresentation and Goal Setting	50
Part IV	Self-Evaluation	
	Self-Evaluation of Affirmative Action Program Performance	52
	Workforce Composition	52
<u> </u>	Employment, Recruitment and Selection Process	53
	Exit Interviews	53
	Flex Time	53
	Posting of Positions	54
	Transfer and Promotion Practices	54
	Technical Compliance	54
	Terminations Training Programs	55 55
	rranning rrograms	l Jo

Part V	Affirmative Action Plan for Individuals with Disabilities, Disabled Veterans and Covered Veterans	
	Practices and Procedures	57
Part VI	Identification and Analysis of Problem Areas	
	Plan to Improve Representation	60
	Plan to Improve Workforce Culture	60
	Plan to Improve Workforce Training Opportunities	60
Part VII	Appendices	
	Description of Job Categories	63
	Racial/Ethnic Identification	65
	Laws Governing Equal Opportunity	66
	Federal Contracting Requirements	67
	Covered Veterans	68
	Programs or Activities Receiving Federal Financial Assistance	69
	Statutory Citations	70
	State Executive Orders	70
	Title 28 – Equal Opportunity & Affirmative Action	71
	Title 28 – Fair Employment Practices	78
	Executive Order 13-05	80
	Executive Order 05-02	83
	Executive Order 05-01	86
	Executive Order 94-22	90
	Executive Order 93-1	97
	Executive Order 92-2	102
	Executive Order 86-10	105
	Executive Order 85-16	109
	Chapter 51 – Sexual Harassment, Workplace Education & Training	111
	Guidelines for Preventing Sexual Harassment	113
	Guidelines for Unbiased Work Environment	114
	Employee Self-Identification of Disability Form and Request for Reasonable Accommodations	115
	Exit Interview Procedure and Form	116
	Affirmative Action Self-Identification Card	120
	Equal Opportunity Advisory Committee	121
	Equal Opportunity Advisory Committee Guidelines	122
	Diversity Advisory Council Guidelines	124
-	Enforcement Agencies	126
	Addendum – Diversity Plan to Improve Minority Hiring and Workplace Inclusion	127

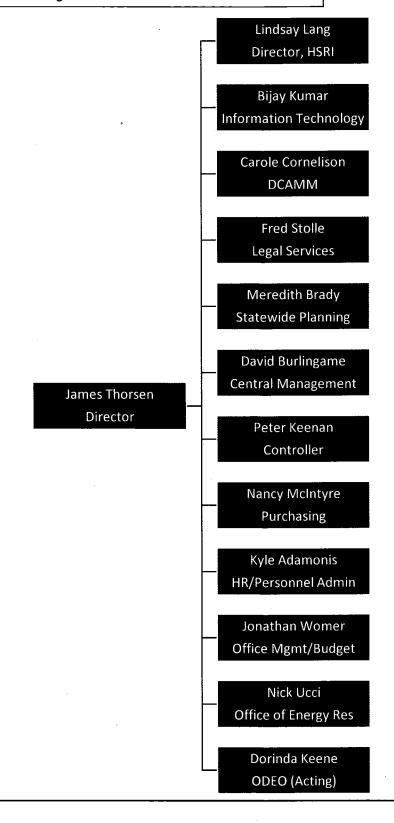
PART I. AGENCY ORGANIZATION AND STRUCTURE

The Rhode Island Department of Administration was created in 1951 to consolidate central finance, purchasing and management functions of state government. R.I.G.L. 42-11 establishes and provides for the organization and functions of the Department of Administration. The Department of Administration's work is guided by the mission "to manage the state's financial, human and other resources in support of other state agencies carrying out their responsibilities to provide the citizens of the State of Rhode Island with the most responsive and cost-effective services possible." The department provides supportive services to all Rhode Island Executive Branch departments and agencies for effective coordination and direction of state programs within the framework of a changing administrative and fiscal environment, while ensuring accountability of and value for public dollars. The department also provides policy direction for executive leadership in a variety of financial and administrative matters and is responsible for the statewide implementation of policy decisions affecting the organization and delivery of services administered and supported by the state.

The Department of Administration, headed by the Director of Administration, includes the programmatic functions of Central Management, Legal Services, Accounts and Control, Management and Budget, Purchasing, Auditing, Human Resources, Personnel Appeal Board, Office of Diversity, Equity & Opportunity, Facilities Management/ Capital Projects and Property Management, Information Technology, Library and Information Services, Planning, General Appropriations, Debt Service Payments, Energy Resources, HealthSource RI (RI Health Benefits Exchange) and various Internal Services Programs.

The goal of the Department of Administration is to oversee the provision of statewide supportive services to all departments and agencies in conformance with legislative and policy mandates and to ensure that programs of the department are efficiently organized and implemented.

Department of Administration Organizational Chart



PART II. PLAN ADMINISTRATION



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

DEPARTMENT OF ADMINISTRATION

Enterprise Policy

Human Resources 2018

Sexual Harassment Policy

04-02-18

Kyle Adamonis 401-222-5664 Kyle.Adamonis@hr.ri.gov

1. Scope

This policy applies to all State Executive Branch agencies and employees whether permanent, non-permanent, temporary, seasonal, full or part-time. Employees are also required to familiarize themselves with agency-specific sexual harassment policies.

2. Introduction

The State of Rhode Island promotes a workplace that is free of sexual harassment. Sexual harassment of employees occurring in the workplace or in other settings related to their employment is unlawful and will not be tolerated. Any retaliation against an individual who has complained about sexual harassment or retaliation against individuals for cooperating with an investigation of a sexual harassment complaint is similarly unlawful and will not be tolerated. To achieve a workplace free from sexual harassment, there are procedures by which inappropriate conduct will be dealt.

The State of Rhode Island takes allegations of sexual harassment seriously, and will promptly respond to complaints of sexual harassment. Where it is determined that such inappropriate conduct has occurred, action shall be taken to prevent further offending conduct and impose timely corrective action as is necessary, up to and including disciplinary action where appropriate.

Please note that while this policy sets forth goals of promoting a workplace that is free of sexual harassment, the policy is not designed or intended to limit the authority to immediately impose discipline or take remedial action for workplace conduct deemed unacceptable, regardless of whether that conduct satisfies the definition of sexual harassment.

3. Definition of Sexual Harassment

In Rhode Island, "sexual harassment" means any unwelcome sexual advances or requests for sexual favors or any other verbal or physical conduct of a sexual nature when:

- (1) Submission to that conduct or those advances or requests is made either explicitly or implicitly a term or condition of an individual's employment; or
- (2) Submission to or rejection of the conduct or advances or requests by an individual is used as the basis for employment decisions affecting the individual; or

(3) The conduct or advances or requests have the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile, or offensive working environment. (R.1 Gen. Laws Section 28-51-1 and Title VII, Civil Rights Act of 1964).

Under these definitions, direct or implied requests by a supervisor for sexual favors in exchange for actual, promised or implied job benefits, such as favorable reviews, salary increases, job opportunities and promotions, increased benefits, or continued employment constitutes sexual harassment.

The legal definition of sexual harassment is broad and in addition to the above examples, other sexually oriented conduct, whether it is intended or not, that is unwelcome and has the effect of creating a work place environment that is hostile, offensive, intimidating, or humiliating to male or female workers may also constitute sexual harassment.

While it is not possible to list all those additional circumstances that may constitute sexual harassment, the following are some examples of conduct, which if unwelcome, may constitute sexual harassment depending upon the totality of the circumstances, including the frequency and/or severity of the conduct and its pervasiveness:

- · unwelcome sexual advances, whether they involve physical touching or not;
- sexual epithets, jokes, written or oral references to sexual conduct, gossip regarding one's sex life; comment on an individual's body, comment about an individual's sexual activity, deficiencies, or prowess;
- · displaying sexually suggestive objects, pictures, cartoons;
- unwelcome leering, whistling, brushing against the body, sexual gestures, suggestive or insulting comments;
- inquiries into one's sexual experiences; and
- discussion of one's sexual activities or those of another person.

The complainant does not have to be the person at whom the unwelcome sexual conduct is directed. For example, the complainant can be an employee who is denied an employment opportunity or benefit where employment opportunities or benefits are granted because of another individual's submission to the employer's sexual advances or requests for sexual favors. The complainant, regardless of gender, may be a witness to and personally offended by such conduct.

All employees should take special note that, as stated above, retaliation against an individual who has complained about sexual harassment, or retaliation against individuals for cooperating with an investigation of a sexual harassment complaint is unlawful and will not be tolerated by the State of Rhode Island. Retaliation includes threats, intimidation, reprisals, and/or adverse employment actions against 1) a person in response to a complaint that employee has made about discrimination or harassment; 2) a person who assists in filing a complaint about discrimination or harassment; and/or 3) a person who has testified about discrimination or harassment.



Page 2 of 5

4. Supervisor's Responsibilities

Supervisors who observe, witness, or are informed of inappropriate behavior of a sexual nature or incidents of sexual harassment must immediately report such behavior or incidents to the Division of Human Resources. The supervisor is required to report the behavior or incident regardless of whether a complaint is made or the conduct appears to be unwelcome, and even if the person providing information requests that no action be taken.

5. Complaints of Sexual Harassment

If any State employee believes that he or she has been subjected to sexual harassment, the employee has the right to file a complaint. This may be done in writing or orally.

Complaints may be filed by contacting your supervisor or the agency Human Resources liaison listed on the attached Agency Liaison Contact List and posted on the State of Rhode Island Division of Human Resources website at www.hr.ri.gov.

6. Complaint Process

When a state agency receives a complaint, it will promptly investigate the allegation in a fair and expeditious manner. The investigation will be conducted by Human Resources in such a way as to maintain confidentiality to the extent practicable under the circumstances. The investigation will include a private interview with the person filing the complaint and with witnesses. Human Resources will also interview the person alleged to have committed sexual harassment.

When a person who has presented an internal complaint requests the status of the complaint, Human Resources will provide a timely answer in writing to the complainant.

When the investigation is completed, the agency will, to the extent appropriate, inform in writing the person who filed the complaint and the person alleged to have committed the conduct of the results of that investigation.

7. Additional Remedy

In addition to filing a complaint with Human Resources, employees also may file complaints with the Associate Director for the Office of Diversity Equity and Opportunity (ODEO) in the Department of Administration or a member of staff within the ODEO/State Equal Opportunity Office (www.odeo.ri.gov). ODEO will investigate the complaint and also maintain confidentiality to the extent practicable (other than notification to the Agency Director, when appropriate):

If ODEO makes a determination that there is probable cause of discrimination, it will try to conciliate the complaint. If ODEO is unable to conciliate the complaint, ODEO will schedule a formal hearing. If, after a hearing, the Hearing Officer determines that sexual harassment occurred, the ODEO will present its findings and recommend corrective action. (Please note that if a



Page 3 of 5

Department of Administration - Enterprise Policy

complainant files a charge with either or both agencies specified in Section 8 below, the ODEO will defer to the Rhode Island Commission for Human Rights (RICHR) or Equal Employment Opportunity Commission (EEOC) for investigation and/or resolution of the complaint).

8. State and Federal Remedies

In addition to the above, if an employee of the State of Rhode Island believes he or she has been subjected to sexual harassment, he or she may file a formal complaint with either or both government agencies set forth below in accordance with applicable time limits. Using the State of Rhode Island's complaint filing process does not prohibit an employee from filing a complaint with these agencies.

The United States Equal Employment Opportunity Commission (EEOC)

www.eeoc.gov

John F. Kennedy Federal Building

475 Government Center, Boston, MA 02203

Phone: 1-800-669-4000 TTY: 1-800-669-6820

The Rhode Island Commission for Human Rights (RICHR) www.richr.ri.us

180 Westminster Street, 3d Floor Providence, RI 02903

Phone: 401-222-2661

TTY: 7-1-1

Where it is determined that inappropriate conduct has occurred, the agency will act promptly to prevent further offending conduct and impose corrective action as is necessary, including disciplinary action where appropriate.

9. Disciplinary Action

If it is determined that an employee has engaged in inappropriate conduct, the state agency will take action as is appropriate under the circumstances. Such action may range from counseling and training to disciplinary actions, including termination from employment.

10. Legal References

This policy is administered in accordance with the following:

Federal Law:

Title VII of the Civil Rights Act of 1964, as amended.



Department of Administration - Enterprise Policy

Page 4 of 5

Rhode Island General Laws:

Title 28, Chapters 5, 5.1, 6 and 51.

11. Signatures

White P. Doorway

Date

Director of Administration

Date

DEPARTMENT OF ADMINISTRATION STATEMENT OF POLICY ON EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION

It is the policy of this department to promote fair and equitable treatment of all employees and applicants, and to fully comply with federal and state legislation and executive orders. Therefore, the Department will strive to ensure that all employees adhere to the following directives.

The Department of Administration supports affirmative action and equal opportunity. The Department of Administration pledges that it will post all vacancies, including transfers, and will recruit, hire, train, and promote persons in all job classifications without regard to race, color, sex, religion, sexual orientation, gender identity or expression, age, national origin, disability, or veteran status.

All employees and applicants have a right to equal opportunity in all terms, conditions, or privileges of employment, including but not limited to: recruitment/hiring, certification, appointments, working conditions, job/work assignments, appointments/promotions/demotions, benefits, compensation, training, transfers, leaves/requests for leaves, layoffs, recall from layoffs, disciplinary actions, or terminations. The Department will not discriminate on the basis of race, color, sex, religion, sexual orientation, gender identity or expression, age, national origin, disability, or veteran status. The Department is committed to employ qualified members of both protected and non-protected groups.

All employees have a right to a workplace free from harassment by supervisors or co-workers based on race, color, sex, religion, sexual orientation, gender identity or expression, age, national origin,, disability, veteran status or any other protected status. Harassment is defined as verbal or physical conduct, interfering with an individual's work performance or creating an intimidating, hostile, or offensive working environment.

Sexual harassment includes unwanted verbal or physical conduct of a sexual nature as well as sexual advances or requests for sexual favors. Any form of harassment is unlawful, lowers the morale and efficiency of the employees, and will not be tolerated.

Employees and applicants have a right to reasonable accommodations based on disability. Such accommodations include, but are not limited to, making facilities accessible, job restructuring, and acquisition of special equipment.

The Americans with Disabilities Act/504 Coordinator for the Department is Thomas Mannock, Human Resources Program Administrator.

The Department is committed to identifying and eliminating past and present effects of discrimination in employment. In order to achieve this, we will identify those classes of individuals which are underrepresented in our workforce, set goals and timetables for increasing our employment of those underrepresented groups, and implement an Affirmative Action Plan of outreach, recruitment, training, and other similarly designed programs.

The Associate Director, Diversity, Equity and Opportunity is responsible for ensuring that the program is coordinated within the Department of Administration.

As the Director of the Department of Administration, I assume the responsibility for ensuring that this equal opportunity policy will be carried out within the Department.

James Thorsen, Director

Department of Administration

Date

5/10/21

ASSIGNMENT OF RESPONSIBILITIES

DIRECTOR

The Director is responsible for ensuring that the Equal Opportunity Policy and Program is implemented within the Department of Administration.

DIVISION HEADS, SUPERVISORS AND HUMAN RESOURCES

The Associate Director of the Office of Diversity, Equity and Opportunity, is responsible for developing the goals for Affirmative Action. All administrators, executive directors, and associate directors are responsible for partnering with the Office of Diversity, Equity and Opportunity in demonstrating positive results in employment, appointment and delivery of services to minorities, females, and individuals with disabilities.

The direct involvement of management is required for the success of the Equal Opportunity Program through adherence to the following guidelines:

- a. Managers must be familiar with the Affirmative Action Plan.
- b. All administrators and interviewing officials of the respective Divisions must take positive actions to ensure that qualified minority, female and individuals with disabilities are encouraged to apply for employment, promotions, and training (when monies are available), and are afforded equal consideration along with other employees.
- c. Supervisory personnel are responsible for maintaining a work environment free of harassment and hostility.
- d. Managers must be creative, open-minded, and flexible in implementing the spirit and intent of this Plan.
- e. Supervisors are responsible for ensuring that all newly hired employees attend scheduled Equal Opportunity, Harassment/Sexual Harassment and Diversity Orientation training programs conducted by the Office of Diversity, Equity and Opportunity will notify both the new employees and supervisors of scheduled training programs.
- f. The executive directors, associate directors and management staff need to actively encourage employees to attend career enhancing training programs (when monies are available), including programs offered by professional organizations and college courses.

ASSOCIATE DIRECTOR OF THE OFFICE OF DIVERSITY, EQUITY AND OPPORTUNITY

The Associate Director of the Office of Diversity, Equity and Opportunity is responsible for ensuring implementation of the policies described in the plan. In addition, he/she is responsible for compiling the EEO Statistical reports involving the Department.

DIVERSITY LIAISON

Anthony Aquino of the Office of Diversity, Equity and Opportunity is the designated Diversity Liaison for the Department of Administration. In accordance with recommendations approved following the issuance of Governor Lincoln Chafee's Executive Order 13-05 "Promotion of Diversity, Equal Opportunity and Minority Business Enterprises in Rhode Island", each state agency appointed a Page 13 of 127

Diversity Liaison (DL). With guidance and support from the Office of Diversity, Equity and Opportunity (ODEO), the DL is responsible for assisting his/her department/agency with meeting equal opportunity hiring goals and Minority Business Enterprise (MBE) utilization.

The Diversity Liaison, working in partnership with Human Resources staff and his/her department, will assist with hiring goals and also participate in regular department reviews regarding hiring goals and progress toward the achievement of the goals.

AMERICANS WITH DISABILITIES ACT/504 COORDINATOR

Thomas Mannock of the Human Resources Division is designated as the 504 Coordinator for the Department of Administration. The responsibilities of this appointment entail coordination of all of the Department's divisions in the implementation of all federal rules and regulations affecting the Department in terms of compliance with the mandates of Section 504 of Title V of the Rehabilitation Act of 1973.

DISSEMINATION OF PLAN AND POLICY

The Affirmative Action Plan for the Department of Administration will be disseminated both internally and externally. Internally, the plan will be shared with all Department employees via electronic mail. Additionally,

- a. The Director shall issue a memorandum to all executive directors, associate directors and chiefs stating the expectation that they become familiar with the plan and stressing the importance of their support in this endeavor.
- b. All new employees will be notified of the Equal Opportunity policies at the time of hire.
- c. Equal Opportunity posters and information will be posted on bulletin boards and in various locations throughout the Powers building.
- d. A copy of the plan will be distributed to all supervisors and to any employee (for review) upon request.
- e. A copy of the plan will be submitted to ODEO and once accepted the plan is posted on their website at www.odeo.ri.gov.

POLICY ON COMPLAINTS OF ALLEGED DISCRIMINATION

The Department of Administration fully endorses and cooperates with the Division of Human Resources' complaint intake and investigation procedure which provides for prompt and fair resolution of complaints alleging discrimination in any area of employment on the basis of race, color, sex, religion, age, national origin, sexual orientation, gender identity or expression or disability. You may contact the Division of Human Resources at 401-574-8381, Email: HRInvestigations@hr.ri.gov, and access the Complaint Form at www.hr.ri.gov.

James Thorsen, Director Department of Administration

Date

5/18/21

DISCRIMINATION COMPLAINT PROCEDURE

Handling employee complaints internally is a highly sensitive, multi-faceted process that may involve many people. The purpose of this procedure is to make sure complaints (harassment, discrimination, workplace violence, or retaliation) are investigated in a timely manner and any appropriate corrective action is taken to ensure inappropriate and/or illegal actions and behaviors cease immediately.

The Division of Human Resources Site Operations / Business Partner Team investigates HR-related complaints across Executive Agencies. This includes complaints related to discrimination, harassment, sexual harassment, workplace violence and retaliation. When the HR Site Operations / Business Partner Team receives a complaint, it will promptly and thoroughly investigate the allegations. The HR Site Operations / Business Partner Team will also maintain regular contact with employees involved in the complaint throughout the process.

How to Report a Complaint

A person may report a complaint orally or in writing to the Division of Human Resources, Site Operations / Business Partner Team or continue to report through any existing channels, including the employee's supervisor or manager, Executive Director of Human Resources, Human Resources Chief of Staff, and the Office of Diversity, Equity and Opportunity (ODEO). The reported complaint will be brought to the Division of Human Resources Site Operations / Business Partner Team who will investigate all complaints.

Employees can report a complaint directly to Huma	n Resources in any of the following
wavs:	

□ Complete a Complaint Form - Fillable .pdf available at www.hr.ri.gov □ Phone 1-401-574-8381

☐ Email: HRInvestigations@hr.ri.gov

An individual may also file a complaint with the Rhode Island Commission for Human Rights or the U.S. Equal Employment Opportunity Commission. If a charge has been filed, either simultaneously or at a later date with Rhode Island Commission for Human Rights or the U.S. Equal Employment Opportunity Commission, the State of Rhode Island may defer to either commission for investigation and any resolution and/or prosecution of any charge.



State of Rhode Island Division of Human Resources Site Operations/Business Partner Center of Expertise COMPLAINT REQUEST

Document:	HRF 01
Date of Issue:	02/16/21
Revision No:	
HR Exec Dir:	

Complete this form to file a complaint of Discrimination, Sexual Harassment, Domestic Violence/Sexual Assault/Stalking, Workplace Violence or Retaliation. This form may be used for a complaint by an Executive Branch employee.

Once you have submitted the complaint form, you will be contacted by an investigator from the Division of Human Resources Site Operations/Business Partner Center of Expertise (COE). If you do not wish to complete
the Complaint Form or need assistance in doing so please contact your agency's Human Resources Business

	n on your behalf, Alternatively, you can call the Site
Operations/Business Farther COE at 401-5/4-8581 (0)	nake a report by phone. * = Required Field
Section 1 - Complainant Information	
Are you an employee of the State of Rhode Isla	and? * □Yes □No
Complainant Contact Info	
First Name	Last Name
Title	Agency
Work Location	Work Phone
	Manager/Supervisor
Home Address	Home Phone
	Email Address
How do you prefer to be contacted? ☐ Email	□Phone
Section 2 - Person Completing Form Same as Section 1	
Are you an employee of the State of Rhode Isla	and? * □Yes □No
Section 3 - Complaint Filed Against Information	
First Name	Last Name
Tide	
Work Location	Agency
· · · · · · · · · · · · · · · · · · ·	=



State of Rhode Island Division of Human Resources Site Operations/Business Partner Center of Expertise COMPLAINT REQUEST

Document:	HRF 01
Date of Issue:	02/16/21
Revision No:	
HR Exec Dir:	

ADMINISTRATION	L.				
Section 4 – Complaint Inform		ptions can be selected).			
Discrimination (multiple op	tions can be selected)				
☐ Race/Ethnicity/Color	☐ Disability	☐ Age	☐ Genetics	☐ Pregnancy	
☐ Military Status	☐ Veteran Status	☐ Religion	☐ Sex	☐ National Origin]
☐ Sexual Orientation	☐ Gender Identity	☐ Gender Expression]
Sexual Harassment	☐ Domestic Violence	ce 🗆 Retaliation)	<u></u>	
Summary of Complaint - Ple names of persons involved, and necessary.					
D. CRI ALVILLA	ъ.				_
Date of First Incident	Date	of Last or Most Recent I	ncident		
Section 5 - Witnesses Inform Please list below any persons (pertaining to your complaint.		ers, others) who were with	ess to or can pro	vide information	
To Whom has this been report	ed				
☐ It has not been reported to a	nyone	□It has been reported	i to the following	g people	
Incident Reported to					
Full Name			Title		
A	······································	Manager/Supc			
Phone			Email .		
		-			_
Full Name			Title		

Manager/Supervisor

Agency



State of Rhode Island Division of Human Resources

Document:	HRF 01
Date of Issue:	02/16/21
Revision No:	
HR Exec Dir:	

OEPANIMENT OF ADMINISTRATION	Site Operations/Business Partner Center of Experiment Request	HR Exec Dir:
Section 6 Attachments	·	Participation of the Committee of the Co
Please provide any suppor	ting documents.	
Complainant Signature	Date	
	<u></u>	

POLICY ON SERVICE DELIVERY

The Department is committed to providing fair, courteous, and equitable service to the public. The Department will make every effort to provide interpretive services to the non-English speaking public. As per Rhode Island General Law 28-5.1 of the State of Rhode Island, all Divisions of the Department of Administration shall render services to all persons without discrimination based on race, color, religion, sex, sexual orientation, gender identity or expression, age, national origin, or disability. Each Division is further responsible for ensuring that discrimination does not exist in any programs or activities it assists. This includes grants, contracts, and all areas where State funds are spent.

If any person feels that he/she has been discriminated against, he/she may contact the Office of Diversity, Equity and Opportunity, One Capitol Hill, Providence, Rhode Island 02908-5865. The telephone number is 401)-222-3090 or eoo.compliance@doa.ri.gov.

James Thorsen, Director Department/of Administration

POLICY ON CONTRACTS

In accordance with Rhode Island General Law 28-5.1, the Department of Administration through its Purchasing Division shall require that all contractors and suppliers of goods and services sign contracts containing an Equal Opportunity Clause. The clause shall state that the parties agree to adhere to the provisions of all applicable laws, rules and regulations, both State and Federal, including, but not limited to Rhode Island General Law 28-5.1, Title VII of the Civil Rights Act of 1964, Rehabilitation Act of 1973 and Executive Orders 11246 and 11375. Every effort will be made to solicit bids from Minority Business Enterprises and Women's Business Enterprises. This policy will be posted in conspicuous areas.

James Thorsen, Director

Department of Administration

5/10/21

POLICY REGARDING INDIVIDUALS WITH DISABILITIES AND VETERANS

The Department of Administration is fully committed to meet the specialized affirmative action requirements to employ and advance individuals with disabilities, disabled veterans and covered veterans in accordance with the Americans with Disabilities Act of 1990, RI General Law 28-5.1, Executive Order 92-2 and the Vietnam Era Veterans Readjustment Assistance Act of 1974.

It is the policy and practice of the Department of Administration to provide equal opportunity for every employee and applicant. The Department encourages qualified individuals with disabilities, disabled veterans and qualified veterans to participate fully in all employment opportunities. This policy applies to all decisions about recruitment, hiring, compensation, benefits, transfers, promotions, layoffs and other conditions of employment.

Accordingly, all employment decisions shall be consistent with the principles of equal employment opportunity.

The Department will communicate to all employees and applicants its obligation to take affirmative action to employ qualified individuals with disabilities, disabled veterans and covered veterans, in such a way as to ensure understanding and acceptance.

The Department will contact recruiting sources such as Vocational Rehabilitation Services, the Department of Human Services and appropriate educational or training institutions to assist in recruiting qualified individuals with disabilities and covered veterans.

Thomas Mannock of the Division of Human Resources is designated as the 504 Coordinator for the Department of Administration. This entails coordination of all divisions in the implementation of all Federal rules and regulations affecting the Department in terms of compliance with the mandates of Section 504 of <u>Title V</u> of the Rehabilitation Act of 1973.

James Thorsen, Director Department of Administration ____ Date

COMPLIANCE WITH GUIDELINES ON DISCRIMINATION BECAUSE OF RELIGION OR NATIONAL ORIGIN

The Department will fully comply with all laws and executive orders. The Department will strive to fulfill requests for religious accommodation through voluntary substitutions, flexible work schedules, changes in job assignments, or transfers. The Department offers full-time employees four "personal days" of paid leave per year that may be used for accommodating religious holidays or obligations.

The Department does not discriminate against any qualified person in any facet of hiring or employment because of their religion or national origin.

James Thorsen, Director
Department of Administration

Date (7)

COMPLIANCE WITH SEX DISCRIMINATION GUIDELINES

In our efforts to comply with federal law, state law, and executive orders on discrimination based on sex, the department will continue to comply with the following procedures and practices:

- 1. Candidates from both sexes will be recruited for all jobs.
- 2. Advertisements will not express a preference for applicants of a particular gender when placed for recruitment of personnel.
- 3. Written personnel policies will indicate that there will be no discrimination on the basis of sex.
- 4. No distinction based on sex will be made in employment opportunities, wages, hours of work, employee benefits, or any other condition of employment.
- 5. Retirement eligibility will be equal for both males and females.
- 6. Appropriate physical facilities will be provided for both sexes. Lack of facilities will not be used to reject applicants of either sex, gender identity or expression.
- 7. Pregnancy leaves of absence for female employees are granted on an individual basis, depending on an individual's physical condition, under the Department's leave of absence policy. Parental leave is afforded to all employees for the purpose of child rearing in accordance with Personnel Rule 5.0661 (d) and State and Federal FMLA provisions.
- 8. Where seniority lists or lines of progression are used, they shall not be based on an employee's sex.
- 9. Salaries and wage schedules will not be based on an employee's sex.
- 10. As openings occur, the department will take affirmative action to recruit and place women in those jobs in which it has been determined that females are under-represented.
- 11. Women will have equal opportunity to participate in training programs sponsored by the department to the extent that they are under-represented. Special efforts will be made to include women in any management training programs that are offered.
- 12. The Department recognizes its obligation to provide a work atmosphere free of harassment and intimidation. Any forms of sexual harassment, such as unwanted sexual advances, requests for sexual favors, and/or other verbal or physical conduct of a sexual nature, will not be tolerated. Violations of this policy will be handled appropriately as part of the department's disciplinary procedures and its posted policy letter in support of the federal guidelines on sexual harassment.

James Thorsen, Director
Department of Administration

Date

5/10/21

RETALIATION/COERCION STATEMENT

RETALIATION OR COERCION

An employee or agent of State Government who shall discriminate against an individual through the use of retaliation, coercion, intimidation, threats or other such action because such individual has filed a complaint, testified or participated in any way in any investigation proceeding or hearing regarding discrimination in employment or public service or because such individual has opposed any act made unlawful under the Americans with Disabilities Act (ADA) or Rhode Island Fair Employment Practices Act or any rules and regulations issued pursuant to either, shall be subject to disciplinary action. Said action may include suspension from employment or dismissal where the discrimination is found to be willful or repeated.

5/10/21

James Thorsen, Director

Department of Administration

AMERICANS WITH DISABILITIES/504 - COMPLAINT PROCEDURE

The Department of Administration has adopted an internal procedure providing for prompt and equitable resolution of complaints alleging any action prohibited by the Americans with Disabilities Act of 1990.

Complaints should be addressed to: Thomas Mannock who has been designated to coordinate ADA/504 Compliance efforts.

A complaint should be filed in writing or verbally. It should contain the name and address of the person filing the complaint and a brief description of the alleged violations of the regulation.

A complaint should be filed as soon as possible after the complainant becomes aware of the alleged violation.

An investigation, as may be appropriate, will follow the filing of a complaint. The investigation will be conducted by Thomas Mannock. These rules contemplate informal but thorough investigations affording all interested persons and their representatives, if any, an opportunity to submit evidence relevant to a complaint.

A written determination as to the validity of the complaint and a description of the resolution, if any, will be issued by and a copy forwarded to the complainant. The ADA/504 Coordinator will maintain the files and records relating to the complaints filed.

James Thorsen, Director

Department of Administration

PART III. PROGRAM STATISTICS

Applicant Data

			DOA		:					DATE:	7/1/19.	6/30/20			
	•		DOM			 :				DAIL.	771713	0/30/20			:
to a second of the second of t		:			- 1			pplicants			İ				
Position Number	EEO Job	Union	Non-	List	No List	White Male	Minority	Female	Disabled	Veterans	Hire	Promotion	Transfer	Terminations	Pay
2430-10201-00012	Category		Union		-								Within		Grade
6710-41624-00012	Α		1			49	1	56	5	8	5M				141A
2430-10000-00402	A		1		,	7	1	0	1	1	5M				151A
2430-10201-00013	Α		1			15	33	24	2	0	<u>5</u> F	1	-	<u> </u>	138A
2430-10201-00018	Α		1			0	0	5	0	0	<u>5M</u>				142A
6100-40402-00022	A		. 1			13	17	12	2	3	5M	-			151A
6710-41612-00032	A		1			36	155	145	4	5	1F				139A
6710-41620-00014	Α		1		 	24	22	13	2	4	5F		<u> </u>	<u> </u>	143A
6710-41624-00007	Α		1		<u> </u>	131	153	. 87	6	28	5M				143A
6710-41620-00017	Α		1			38	1	17	2	5	5M				143A
2420-10000-00318	A		1	-	-	131	153	87	6	28	4M				143A
2430-10000-393	В		1	-		2	5_	4	1	2	5F			 	143A
6100-40402-00010	В	1		ļ		32	1	21	2	2	5F	-			828A
6100-40402-00010	В		1	-		12	60	55	1	3	2F				133A
6100-40402-00013	В		1		<u> </u>	23	0	86	0	0	7F				133A
H +	В		1			23	. 0	86	0_	0	5F		<u> </u>		133A
6100-40402-00025	В	_	1			20	82	75	. 0	3	2F			<u> </u>	133A
2410-10000-00139	В		1			24	55	47	3	7	5M				139A
 	В		1			29	65	57	3	12	5F				139A
6100-40406-10	В	-	1			24	39	33	1	4	2F			-	135A
2430-10000-00397	В					6	8	7	0	4	5M				138A
2430-10201-00015	В		1			24	69	58	1	7	2F		ļ		131A
	В		1			35	37	28	1	9	5M				137A
6510-44307-00040	8		1		<u> </u>	11	18	15	3	3	1M	<u> </u>			137A
2415-10000-00031	8		1			10	10	8	0_	0	5M	1			134A
2430-10600-00037 2430-10600-00036	В		1			13	0	14	0	0	5F				134A
2410-10000-00135	8		_1_	-		13	0	14	0	0	5F			1	134A
-	В		1			13	1	17	0	3	5M			<u> </u>	125A
6100-40403-00042 6710-41621-00033	В		1	-		24	1	80	3	4	5F	-	ļ	-	137A
2433-10000-275	В	1			-	35	34	12	2	9	5M				332A
2410-10000-00138	С	1 .		-		25	1	27	1	6	2F_				318A
2477-10000-00138	E		1	 	-	16	90	81		5	2F				128A
6510-44302-00026	Ε		1	 		10	79	73	0	1	5F	-			128A
6710-44302-00026	E		1		-	24	1	95	1	1	5F	 			128A
2430-10201-00008	E		1	-	 	20	172	155	2	2	5F				128A
8424-00101-00003	Ε	ļ	1	-	-	19	243	229	7	2 .	5F	 	 	-	822A
	E	1		-	1	19	149	134	8	6	2F	 	 		322A
6100-40401-00011 6100-40401-16	E		1		-	17	1	83	2	5	5F	 	<u> </u>		122A
6100-40401-16	E		1	-		107	27	4	0	4	<u>5M</u>				122A
6100-40401-00018	E	-	1		-	25	148	137	4	0	1F		 		122A
	E		11		-	25	0	107	0	0	1F				122A
6100-40401-23	E		_ 1			107	27	4	0	4	5F			_	122A
6100-40401-00033	E	-	1	_	-	13	55	50	0	1	2F		1		122A
6100-40403-00024	<u>E</u>	}	1			23	109	98	1 .	3	2F	 	-		122A
6510-44305-00016	G	1				7	11	0	0	0	5M		 		314G
2420-10000-00313	A	L	1			6	28	26	0	1		5F			137

Applicant Data - Continued

,																
	To	l ials	17	· 72	0	0	1986	3280	3702	122	306	45	35	2	7	
-		 	 	 	-			<u> </u>	-	-		├		├		\vdash
			-	<u> </u>	-			 			-			\vdash		+-
					<u> </u>							_		<u> </u>		┼
HUMAN RESOURCES TECHNICIAN	6100-40403-00018	E	<u> </u>	1	<u> </u>		28	1	94	2	3			1F		122A
HUMAN RESOURCES TECHNICIAN	6100-40401-00021	E		_1	<u> </u>		25	0	107	0				1F		122A
MAINTENANCE SUPERINTENDENT	6510-44302-00024	G	1		<u> </u>	<u> </u>	. 27	7	3	1	2	ļ		 	5M	322A
TECH SUPPORT SPECIFICUNIX/NTW	6710-41621-00053	В		1_	<u> </u>		20	19	4		0			لــــــا	5M	135A
SEMIOR BUYER (DOA/OP)	2433-10000-284	В	1				24	38	79		0	<u> </u>		╙	SF	329A
HUM RESOURCES ANALYST LIGGENER	6100-40403-00007	В		1			30	146	132	2	7			igsquare	5F	129A
CHF OF INFORMATION TECHNOLOGY	6710-41624-00012	A	ļ	1	↓		7	1	0	1	1	<u> </u>		ш	5M	151A
CHF ENGR CAP ASSET MGMT &MAINT	6510-44307-00027	_ A		1	igsquare		8	6	11	1	0			\sqcup	5M	143A
ADMIN, STATE EQUAL OPPORT PROGS	2466-10003-1	_ ^		1	$ldsymbol{ldsymbol{ldsymbol{eta}}}$	<u> </u>	27	1	93	4	10	<u> </u>		ш	2F	134A
BUILDING & GROUNDS OFFICER	6510-44302-00014	н			∟		4	1	0	. 0	0		5M	ш		828A
BUILDING & GROUNDS OFFICER	6510-44301-00023	н	1		 		59	1	10	0	8		5M	ш		828A
SR MAINTENANCE TECHNICIAN	6510-44305-00009	6	1	L	igspace		8	1	0	0	0		5M	\sqcup		314G
CHIEF IMPLEMENTATION AIDE	2430-10602-00005	E	ļ	1	<u> </u>		13	56	50	2	2		5F	\sqcup		128A
STANDARDS TECH (DIV OF PURCHS)	2433-10000-275	с	1	<u> </u>			25	1	27	1	6	2F	ļ	 		318A
PROGRAMMER/ANALYST MANAGER	6710-41623-00037	с		1			0	1		0	0		5F			138A
PROGRAMMER/ANALYST MANAGER	6710-41623-0044	С		1	\vdash		7	10_	6		4	ļ	5F	\sqcup		138A
COMPUTER OPERATOR (OIP)	6710-41621-00090	С	1	<u> </u>			25	56	33	1	8.		5M	$\sqcup \sqcup$		316A
TECH SUPPORT SPEC I(UNIX/NTWRK	6710-41623-00046	В	1		<u> </u>		12	24	12	0	6		5M	igsquare		328A
TECH SUPPORT SPEC ILUNIX/NTWRK	6710-41621-00100	В	1		<u> </u>		2	5	1	0	0		5M			328A
SUPV OF FISC SERVIDEPT OF ADM)	2420-10000-00317	В					3	5	3	1	1		SF.	igsquare		136A
SR MGMT & METHODS ANALYST	2430-10605-00016	В		1			9	19	18	0	0		5F			125A
SR ECONOMIC & POLICY ANALYST	2430-10600-00034	В		_ 1			5	12	8	1	0		5M			134A
SENIOR INTERNAL AUDITOR I(DOA)	2430-10603-00017	В	ļ	1			5	12	8	_1_	0		5F			131A
PROGRAMMING SERVICES OFFICER	2477-10301-7	8		1			27	70	59	2	6		SM			131A
PROGRAMMING SERVICES OFFICER	2468-83720-00021	8		1			23	61	48	.1	2		5F			1131A
PROGRAMMER/ANALYST III(ORACLE)	6710-41623-00024	В	1				2	1	1	0	0		5M		_	2835A
HUMAN RESOURCES ANALYST I	6100-40402-00017	В		1			39	157	141	2	7		4F			126A
ECONOMIC AND POLICY ANALYST (2430-10000-00401	В		1			16	21	17	3	2	L	. 5M			130A
BUYER I (DOA/OP)	2433-90302-3	в	1		$oxed{oxed}$		37	40	32	4	5	ļ	5F			324A
BUDGET AND POLICY ANALYST	2430-10000-00404	В	1				31	50	37	11	2		5M			832A
INTERNAL AUDIT MANAGER(DOA)	2430-10604-00009	A		1			14	41	28		1		5F	Ш		_136A
HUMAN RES. PROG ADMINISTRATOR	6100-40404-00005	Α		1			14	71	69	2	0		5F			139A
FINANCIAL REPORTING MGR (A & C	2420-10000-00308	A		1			6	12	8	0	.0		5M			139A
DEPUTY DIR OFF OF MGMT BUDGET	2430-10201-00014	A		1			11	25	16	1	2		5M			151A
DEPUTY CHF OF LEGAL SERVICES	2415-10000-00013	А		3 1			8	6	6		0		5F			137A
DATA ANALYST II	2477-10000-58	A		1			12	27	18	3	0		5M			138A
DATA ANALYST II	2430-10605-00017	A		1			16	22	13	1	4	L	4M			138A
CHIEF DATA ANALYST	2430-10600-00033	۸		1			7	10	5	0	2		5M			145A
CHIEF BUDGET AND POLICY ANALYS	2430-10000-00394	A		_1			17	1	9	_1_	3	L	5F			142A
CHF STRATEGIC PLAN, MONT, & EVAL	6710-41620-00015			1			9	17	12	0	7		5F			143A
CHF STRATEGIC PLAN, MONT, & EVAL	2470-80701-8	A		1			7	1	18	1	1		SM			143A
CHF STRATEGIC PLAN, MONT, & EVAL	2446-10100-00009	Α		1			7	19	16	_2	1		4F			143A
ASST DIRECTOR FOR SPECIAL PROJ	6710-41623-00047	A		1			16	24	21	1	5		SM			141A
								29	22				5M			_141A

EEO Calegory

A - Officials/Managers/Administrators
B - Professionals
C - Technicians
CF - Faculty
D - Protective Services

E - Paraprofessionals
F - Administrative Support
G - Skilled Craft
H - Service Maintenance

Race/Ethnic Code:

1 - Black or African American (Not Hispanic or Latino)

2 - Hispanic or Latino

3 - American Indian or Alaska Native (Not Hispanic or Latino)

4 - Asian (Not Hispanic or Latino)

5 - White (Not Hispanic or Latino)

6 - Native Hawaiian or Other Pacific Islander (Not Hispanic or Latino)

7 - Two or More Races (Not Hispanic or Latino)

Gender Code F - Fernale M - Male

Disabled Code D - Disabled Veteran Code V - Veteran

APPLICANT FLOW DATA AGENCY: DOA DATE: 7/1/19-6/30/20 MALE FEMALE NATIVE HAWAIIAN OR OTHER PACIFIC ISLANDER (NHL*) BLACK OR AFRICAN AMERICAN (NHL*) NATIVE HAWAIIAN OR OTHER PACIFIC ISLANDER (NHL*) BLACK OR AFRICAN AMERICAN (NHL*) TOTAL APPLICANTS AMERICAN INDIAN C ALASKA NATIVE (NHL*) TWO OR MORE RACES (NHL*) AMERICAN INDIAN C ALASKA NATIVE (NHL*) TWO OR MORE RACES (NHL*) HISPANIC OR LATINO HISPANIC OR LATINO (NHL') ASIAN (NHL*) WHITE (NHL") /ETERANS **APPLICANTS** OFFICIALS/ADMINISTRATORS PROFESSIONALS TECHNICIANS FACULTY PROTECTIVE SERVICES PARA-PROFESSIONALS ADMINISTRATIVE SUPPORT SKILLED CRAFT SERVICE/MAINTENANCE TOTAL HIRES OFFICIALS/ADMINISTRATORS PROFESSIONALS TECHNICIANS FACULTY PROTECTIVE SERVICES PARA-PROFESSIONALS ADMINISTRATIVE SUPPORT SKILLED CRAFT SERVICE/MAINTENANCE TOTAL PROMOTIONS OFFICIALS/ADMINISTRATOR: PROFESSIONALS TECHNICIANS FACULTY PROTECTIVE SERVICES PARA-PROFESSIONALS ADMINISTRATIVE SUPPORT SKILLED CRAFT SERVICE/MAINTENANCE TOTAL TERMINATIONS OFFICIALS/ADMINISTRATORS PROFESSIONALS TECHNICIANS FACULTY PROTECTIVE SERVICES PARA-PROFESSIONALS ADMINISTRATIVE SUPPORT SKILLED CRAFT SERVICE/MAINTENANCE TOTAL ō Ō Not Hispanic or Latino Include disabled in appropriate job categories

																																										_
	ă	AGENCY: DOA	¥0¢														ĺ									ď,	rte: July	Date: July 1, 2019 - June 39, 2020	June 30, 2	\$020]					
		İ																											. :													
						Ġ	CURRENT										3	LAST YEARS WORSTORCE	NAU ORCE											OFFENDICE 4							HIMNO GOALS	OALS		OOVE	SOALS HET	
BO4 ob Categories	TOTAL STORES	El-se	i i i i i i i i i i i i i i i i i i i	ě	Savar C	VEITING M	ALCKOR APPCAN AMERICAN	S ON THE S	18	ALCON ALCON	TO THE PARTY OF TH	THO OFFI CHO OFFI CHO	TOTAL BANCOTES	1	Line of the state	NO.	DEARLED	PLA APP AME AME	BLACKOR AFRICAN AGENCAN CA (MET')	MENANC OF AS	NAMA CHAI	NH NYCHEV N NYCHEV N NYCHEV NYCH NYCHEV NYCH NYCHEV NYCH NYCH NYCH NYCHEV NYCH NYCH NYCH NYCH NYCH NYCH NYCH NYCH	MATUR SOME PROPERTY CAMP TROPERTY CAMP TROPE	TWO OR HORE TO PAGE (1941)	TOTAL WHITE	II T	- Libert E	GE WHISTO ST	A VEIBNA	AMERICA AMERICA (1947.)	NA HERNEGON	AMBRON ALABOA MINEJARA	2 C C C C C C C C C C C C C C C C C C C	TATAN MANAGEMENT OTHER MANAGEMENT CANAGEMENT	AGE THE CHAPSE OFFE BACK (PAC)	A COM	1	privatello differito	N/M THE TRANSPORT	alas E	2	MANAGEMAN
Officials/ Managers Administrators	9/1	26	9	8		9	s,	un.	60	-			85	ē	5	25	 	\vdash	-	9	4	. 7		ŕ	4	ε.	<i>t</i> -	0	60	-	۴	4	۲	0	0	2	-	Ė	1 A+3	٧		z
. Professionals	209	r.	â	124			έ	4	a	-		-	: 1/2	8	6	141			6	ž.	80	-		Ť	8	T	+	0	8	7	- 5	0	-			2			A+3			
Faculty		-																						_	0	0	°	•	•	-	0	°	۰	•								
Technicians	ŝ	8	4	×		,	4		2			-	2	B	5	88			2		~			<u> </u>	30	6	-		-	7	,	-	٥	•	-	-			ŧ			
Protective Services												-		\vdash		_								<u> </u>	0	0	-	9	٥	٥	0	٥	٥	0	0							
Para- Professionals	8	-	5	35		0	,	v	2				2	4	<u>_</u>	8		\vdash	ω		4			<u> </u>	P.	-	97	9	•	-	4,3	7	٥	0	0	1			**			
Administrative Support	22	~	7	22		-	2	~				-	я	7	- w	8			2	4				7	-12 0		27	0 7	-	0	?	٥	0	0	-	-			2			
Skilled Craft	я	8	-			,	-						8	37	-	•									-2 -2	2 0	٥		7	0	0	0	٥	٥	0							
Service	.2	91		4		6	2	2		n			R	91	,	2			2	2		2	_		2 0		2	0			0	•	-	٥		\Box	-			2		
Total Employees	8	75	ş	8	۰	a	R	4	R	20	0	-	8	301	8	SF SF			8	. %		<u>.</u>		- 0	71- 02-	8 7	- 5	•	8	<u> </u>	_		_	•	- n							
C. Last Y.	rent Wo sar's Wo Diff	Current Workforce: Last Year's Workforce: Difference: Goals:		As of June 30th, 2020 As of June 30th, 2019 Increases or Decreases Numerical projections, Ju	2020 2019 reases bons, Ju	ly 1st, 20	18 to Jur	* 30th, 2	019 for a	прюута	As of June 30th, 2020 As of June 30th, 2019 Itcrasses of Decresses Numerical projections, July 1st, 2018 to June 30th, 2019 for employment of minorities and women.	ities and	women.																													
			ដា	Percent												Temnat	Termination Percent	볔							ä,	tal Current	LWorkfor	Total Current Workforce Percent	質								-•	Goals Met	ង			
38.36% 38.36%	Minority	39.77% Minority Applicants 36.36% Minority Hirling			63.64%	57.30% Female Applicants 63.64% Female Hiding	guide Build							111 : .	200	M %00.00 W W W W W W W W W W W W W W W W W	10 00% Minority 40 00% White Ferrale 50 00% White Male	<u>•</u>							шшш	16 43% 48 34% 4 74% 5 69% 6 32% 0 79% 3 16%		Minority as Francis Chanda Distribute State of Action Aventican ("Not Hispanic or Latino) Waterine Aventican Indian or Assa State ("Not Hispanic or Latino) Assa ("Not Hispanic or Latino) Nature Naturalian or Other Dacinic Islander ("Not Hispanic or Latino) Nature Naturalian or Other Dacinic Islander ("Not Hispanic or Latino) Nature Naturalian or Other Dacinic Islander ("Not Hispanic or Latino)	an Americ titho an or Alas spanic or Other	can ("Not ska Nativ "Latino) or Pacific	Hispanic 9 ("Not H 1 Islander	or Latine Ispanic o ("Not Hi	r Latino) spanic or	Letino)		∢ ₹ ΖŒ :	=Achieved =Achieved =Did Not A =Partially ?	=Achieved =Achieved Plus =Poly Not Achieve =Partially Achieved	. 10			

5 6 White % NH/O
N Asian (NHL)
spa % AVAN
1 2 Black Hispa (NHL) % nic or
Two Ble
% O/HN O/HN
5 White %
4 Asian % (NHL) %
3 AVAN (NHL) %
2 Hispa %
Black (NHL)
Total Total Employ Minoriti
TEEO Job Categories Em

Managers
and
Officials
Ĭ
Analysis
Group
qo

EEO JOB Category:	Officials Mana	Officials Managers & Administrators	ators									DATE	July 1, 2019 - June 30, 2020	June 30, 2020						
									Male								Female			
JOB TITE GRA	GRADE TOTAL	TOTAL BARLOYES TO	TOTAL MNORTHES	%	TOTAL MALE	1 Back (N4L)	2 Hapanic or Latino	NHE, AVAN	d Asian	White (N+L)	PA-10H	7 Two or More Flaces (N-L.)	TOTAL FEMALE	(N-L)	2 3 Heparto or Letino	(NHL)	(N-L)	S White (N-L.)	POH (NH)	7 Twoor More Races (N-4.)
ADMINISTRATIVE OFFICER	24	-	0	%0	0	0	٥	0	٥	-	0	0	-		0	0	0	-	0	0
ADMINISTRATOR ADJUDICATION	- 4	-	0	%0	۰	٥	o	0	0	-		٥	-		0			1	0	0
ADMINISTRATOR FINANCIAL MANA	37	-		%0	0	0	0	0	0	-	0	0	-	0	0	0	0	1	0	0
ADMINISTRATOR FINANCIAL MANA	37			%0	0	0	0	0	0	1	0	0	-	0	0	0	0	1	0	0
ADMINISTRATOR FINANCIAL MANA		-	0	%0	0	0	0			-	0	0	-	0	.0	0	0	1	0	0
ADMINISTRATOR FINANCIAL MANA	<u></u>	-	-	100%	0	0	-		•	0	0	0	-	0	-	0	0	0	0	0
ADMINISTRATOR MANAGEMENT IN	9	-	0	%0	0	۰				-	0	0	-	0	0	0	0	1	0	0
ADMINISTRATOR MANAGEMENT IN	\$	-		%0	-	۰	0	0	0	-	0	0	0	0	0	0	0	1	0	0
ADMINISTRATOR MANAGEMENT IN	4	-	0	%0	-	0	0	٥	•	-	•	0	0	0	ο,	0	0		0	0
ADMINISTRATOR MANAGEMENT IN	. 4	-	0	%0	-	o		•	•	1			0	0		0	0	1	0	0
ADMINISTRATOR MANAGEMENT IN	\$	٠	0	%0	-	۰	0	0	•	-		0	0	•	0	0	0	1	0	
ADMINISTRATOR MANAGEMENT IN	4	-		%0	-				0	-	•	0	۰		0	0	0	1	0	0
ADMINISTRATOR MANAGEMENT IN	4	-	0	%0	-		0	0	0	-	0	0	0	0	o	0	0	1	0	0
ADMINISTRATOR MANAGEMENT IN	8	-	0	%0	-	0	0	0	0	-	0	0	0	0	0	0	0	- 1	0	0
ADMINISTRATOR OF ENERGY PRO	34	-	0	%0	0		0	0	0	1	0	0	1	0	.0	0	0	1	0	0
ADMINISTRATOR OF ENERGY PRO	37	1	0	%0	1	0	0	0	0	-	0	0	۰	٥	0	•	0	-	0	•
ADMINISTRATOR, OPERATIONS MA	14	1	0	%0	1	0	0	0	0	-		o	0	0	0	0	0	-	0	0
ADMINISTRATOR, OPERATIONS MA	4	-	0	%0	1	0	0	0	0	-	0	0	0	•	0	0	۰	-	0	٥
ADMINISTRATOR, OPERATIONS MA	4	1	0	%0	1	0	0	0	0	-		٥	٥	-	٥	•	٥	1	0	٥
ADMINISTRATOR, OPERATIONS MA	4	1	1	100%	1	0	0	0	1	0	0	٥	0	0	٥	•	-	0	•	•
ASSISTANT ADMINISTRATOR - MBE	<u>8</u>	-	0	%0	0	0	0	0	0	Ŧ	0	0	-	0	0	0	•	-	٥	٥
ASSISTANT CHIEF OF PLANNING	37	-	0	%0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	٥	0
ASSISTANT CHIEF OF PLANNING	34	-		%0	0	0	0	0	0	1	0	0	1	0	0	0	0	1	٥	0
ASSISTANT DIRECTOR CENTRAL IN	\$	-	0	%0	-	0	0	0	0	1	0	0	0	0	0	0	0	-	0	0
ASSISTANT DIRECTOR CENTRAL IN	8	1	0	%0	1	0	0	0	0		0		0	٥	0	0		-	0	•
ASSISTANT DIRECTOR CENTRAL IN	\$	٦	0	%0	1	0	0	0	0	1	0	0	0	0	0	0	0	-	0	0
ASSISTANT DIRECTOR FOR SPECIA	4	1	0	%0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	0	٥
ASSISTANT DIRECTOR FOR SPECI	4	Į.	0	%0	1	0	0	0	0	1	0	0	0	0	0	0	0	-	٥	-
ASSISTANT DIRECTOR FOR SPECI	4	Ļ	0	%0	1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	٥
ASSISTANT DIRECTOR FOR SPECIA	14	1	0	%0	1	0	.0	0	0	1	0	0	0	۰		0	•	-	0	
ASSISTANT DIRECTOR FOR SPECI	14	1	0	%0	1	0	0	0	0	-	٥	0	0	•		0	0	1	0	•
ASSISTANT DIRECTOR FOR SPECI.	₩.	-	0	%0	+	۰	0	٥	٥	-	0	0	0	0	0	0	0	-	۰	۰
ASSISTANT DIRECTOR, STATEWID	S	-	0	%0	-	۰		٥	0	-	0	0	0	0	٥	۰	0	-	٥	•
ASSISTANT DIRECTOR, STATEWIDI	25	1	0	%0	-	0	0	0	•	-	0	0	0	0	0	•	0	-	0	

Managers
and
Officials
Analysis – (
Group
<u>م</u>

		ľ		Ţ	٩			-	-	-	6		-	-	-	•		c	-
ASSISTANT SUPERVISOR COMPUT			%0	-			0			0							-	0	
ASSISTANT SUPERVISOR COMPUT	1	٥	%0	1	0	0	0	0	-	0		0	0		0	0	-	0	0
ASSISTANT SUPERVISOR COMPLY	-	۰	%0	-	0	0	0		-	0	0	0	o		0	o	-	٥	•
ASSOCIATE DIRECTOR (DHS) DIV	-	٥	%0	0	o		0		-	o		-	0		o	0	-	0	•
ASSOCIATE DIRECTOR (FINANCIAL	-	0	%0	-		·			-		0	0	o	0		0	-	0	0
ASSOCIATE DIRECTOR (FINANCIAL	-	0	%0	-			0	0	-		0	0	o	0	0	0	1	0	0
ASSOCIATE DIRECTOR I (BHDDH)	1		%0	٥		0	0		-	0	0	1	0	0	0	0	1	0	0
ASSOCIATE DIRECTOR OF ADMINIS	1 1	-	100%	-	-			0	•	•	۰	0	+	0	0	0	0	0	0
ASSOCIATE DIRECTOR DIVERSITY	-	-	100%	٥	-	۰	0				•	-	-	0			٥	0	0
ASSOCIATE DIRECTOR DIVISION C	-		%0	۰		۰	0	0	-			-	o		۰		-	0	0
CHE LEGAL COUNSEL - LITIGATION	42		%0	۰		•	0	•	-	0	0	-	0	0	0	0	1	0	0
CHIEF AUDIT OFFICER (DOA)	-		%0	۰	•	0	0	0	1	0	0	1	0	0	0	0	1	0	0
CHIEF BUDGET AND POLICY ANAL.	-		%0	0	0	0	0	0	1	0	0	1	0	-0	0	0	1	0	0
CHIEF BUDGET AND POLICY ANAL.	- 46	۰	%0	-	0		•	•	1	0	0	0	0	0	0	0	1	0	0
CHIEF BUYER (DOA/OP)	1	٥	%0	0	0	۰	0		-	0	•		0	0	0	0	1	0	
CHIEF BUYER (DOA/OP)	32	۰	%0	0			0		1		0	-	0	o	0	0	1	0	0
CHIEF BLIYER (DOA/OP)	-		%0	1			0		-	0	0	0	0	0	•	0	1	0	0
CHIEF BUYER (DOA/OP)	1	۰	%0	-		•		•	-	0	0	0	0	0	0	0	1	0	0
CHIEF DATA ANALYST	- 1	۰	%0	1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	•
CHIEF DIGITAL OFFICER	- 8	-	100%	1	0	0	-	0	0	0	0	0	0	0	1	0	0	0	٥
CHIEF ECONOMIC AND POLICY AN		٥	%0	-		۰	0	0	1	0	0	0	0	0	0	0	1	0	0
CHIEF ENGINEER FOR CAPITAL AS	1	0	%0	-		0	0	0	1	0	0	0	0	0	0	0	1	0	0
CHIEF OF HUMAN RESOURCES	1	٥	%0	۰	0	•	0	0	-	0	0	1	0	0	0	0	1	0	0
CHIEF OF INFORMATION TECHNOL	-	-	100%	-		-	0	•	٥		0	0	o	-	0	0	٥	ō	0
CHIEF OF INFORMATION TECHNOL	-	-	100%	-	0	0	0	-	0	0	0	0	0	0	0	1	0	0	0
CHIEF OF INFORMATION TECHNOL	-	۳.	100%	-	0	0	0	1	0	0	0	0	0	0	0	1	0	0	٥
CHIEF OF INTEGRATED FACILITIES	1		%0	1					-	0	0	0	0	0	0	0	1	0	0
CHEF OF LIBRARY SERVICES	-	٥	%0	0	0	0	0	0	1	0	0	1	0	0	0	0	•	0	0
CHIEF OF PURCHASING MANAGEN	38	0	%0	1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
CHIEF OF STAFF	- 8	٥	%0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	٥	۰
CHIEF OF STRATEGIC PLANNING.		0	%0	0	0	0	0	0	-	0	0	-	0	0	0	0	1	. 0	0
CHIEF OF STRATEGIC PLANNING, P	- -	0	%0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	٥	•
CHEF OF STRATEGIC PLANNING.	-	-	100%	٥			•	-	0	0	0		0	0	0	1	0	0	0
CHEF OF STRATEGIC PLANNING.	-		%0	-			0	0	1	•	0	0	0	0	•	0	1	0	0
CHIEF PROGRAM DEVELOPMENT	-	۰	%0	٥		0	0		-	0	0	1	0	0	0	0	-	0	0
CHEF PROGRAM DEVELOPMENT	ب ج	•	%0	0			•	0	-	0	o	-	0	0	0	0	1	0	0
CHIEF PROGRAM DEVELOPMENT	,	۰	%0	٥	0	0	0	0	1	0	0	1	0	0	0	0	1	0	0
CHIEF PROGRAM DEVELOPMENT		٦	100%	0	0	-	0	0	0	0	0	-	0	-	o	0	0	0	٥
CHIEF PROGRAM DEVELOPMENT	-		100%	ı.	•	-	0	0	0	0	0	0	0	-	0	0	٥	•	٥

Job Group Analysis – Officials and Managers

Job Group Analysis	.is_	Officials		and Managers	
CHIEF PROPERTY MANAGEMENT	- 4	-	0	%0	-
CHIEF PROPERTY MANAGEMENT	4	-	0	%0	1
CHIEF PROPERTY MANAGEMENT	4	-	0	%0	-
CHIEF PROPERTY MANAGEMENT	4	-	0	%0	ļ
CHIEF PROPERTY MANAGEMENT	4	1	0	%0	-
CHIEF PUBLIC AFFAIRS OFFICER	37	1	0	0%	0
CONTRACTS AND SPECIFICATIONS	8	+	0	%0	0
CONTROLLER	4	1	0	%0	1
DATA ANALYST II	8	٢	0	%0	0
DATA ANALYST II	8	1	0	0%	1
DATA ANALYST II	8	1	1	100%	1
DATA ANALYST III	4	-	0	%0	Į.
DATA ANALYST III	4	-	0	%0	٠
DATABASE ADMINISTRATOR	8	-	0	%0	0
DATABASE ADMINISTRATOR ADAB	8	-	0	%0	1
DEPUTY CHIEF BUREAU OF AUDIT	\$	-	0	%0	0
DEPUTY CHIEF BUREAU OF AUDIT:	4	1	0	%0	1
DEPUTY CHIEF DIVISION OF FACILI	37	1	0	0%	0
DEPUTY CHIEF DIVISION OF FACIL!	37	-	0	%0	-
DEPUTY CHIEF DIVISION OF FACILI	37	1	0	%0	1
DEPUTY CHIEF DIVISION OF FACILI	37	1	0	%0	1
DEPUTY CHIEF DIVISION OF FACILI	37	٢	0	%0	1
DEPUTY CHIEF OF LEGAL SERVICE	37	1	0	%0	0
DEPUTY COMMISSIONER, OFFICE	Ą.	-	0	%0	1
DEPUTY DIRECTOR	8	-	0	%0	0
DEPUTY DIRECTOR, OFFICE OF MA	20	-	0	%0	1
DEPUTY PERSONNEL ADMINISTRA	4	-	0 -	%0	0
DEPUTY PERSONNEL ADMINISTRA	4	1	0	0%	0
DEPUTY PERSONNEL ADMINISTRA	4	1	0	%0	0
DEPUTY PERSONNEL ADMINISTRA	4	1	0	0%	0
DEPUTY PERSONNEL ADMINISTRA	4	1	0	%0	
DEPUTY PERSONNEL ADMINISTRA	4	1	0	%0	1
DEPUTY PURCHASING AGENT	4	1	0	%0	-
DIRECTOR OF ADMINISTRATION	4	-	0	%0	
DIRECTOR, HEALTH SOURCE RI	5	-	0	0%	•
DIRECTOR, OFFICE OF MANAGEMI	25	-	0	%0	-
DIVISION DIRECTOR, CAPITAL ASS	S	-	-	100%	0
ENTERPRISE RESOURCE MANAGE	4	-	0	%0	-
ENTERPRISE RESOURCE MANAGE	42	-	0	%0	-
	:	-	0	%0	1

	۰	0	0	o	0	0	0	0	0	0	0	0		٥	0				0				0			0	•			۰				٥			۰		•
													_			_					-	_															-	-	
	٥	٥	٥	٥	0	0	٥	٥	٥	0	0	0	•	٥	0	٥		٥	0	0	٥	٥	•	٥	0	•	_	-	•	•	Ů	°	•	°	•		-	•	•
	-	1	-	-	1	-	1	-	-	1	0	1	1	4-	1	1	1	-	-	-	-	,	1	-	-	-	1	-	-	-	-	-	1	-	-	-	0	1	-
1	0	0	0	0	0	0	0	0	0	0	,	0	0	0	0	0	0	0	0	0	0	0	0	0	٥	۰	0	0			0	٥	0	0	0		0	0	٥
	0	0	0	0	0	0	0	0	0	•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	٥		0	۰	0	0	٥	0	0	٥	0		0	0	0
	0	0	0	0	0	0	0		0	•	0	0	0	ó	0	0	0	0	0	0	0	0	0	0	o	•	0	0	۰		0	0	0	0	0	۰	0	0	•
Column	0	0	0	0	0	0	0	•	0	•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	۰	0	0	0	0	۰	0	0	0	0	0	٥	-	0	
	0	0	0	0	0	-	-	0	-	0	0	0	0	1	0	-	0	1	o	0	0	0	-	0	-	0	-	1	-	-	1	0	0	0	1	0	-	0	0
0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	.0	0	0	0	0	0
0 0 0 0 0 0 0 0 0 0	0	0	0	0	0	0	0			•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	1	1	1	-	-	-		-	-	-	0	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	0	1	
0				_								_	_	_						_												-							_
0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	٥		•	٥	°		-			-	_	°	•			0	0	0	٥	0	0	•	-	•	0	-	_				0	• _			_	_			_
0 0% 11 00 0 0% 11 0 0 0 0 0% 11 0 0 0 0 0% 11 0 0 0 0 0% 1 0 0 0 0 0 0% 1 0 0 0 0 0 0% 1 0 0 0 0 0 0% 1 0 0 0 0 0 0 0% 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	٥	0	۰	0			٥	۰	•	•	٥	•	٥	0	٥	0	۰	٥	0	0	0	0	٥	٥	0	0	0	0	0	0	0	0	٥	0	0	0	0	0	0
0 0 0% 1 1 100% 1 1 1 100% 1 1 1 100% 1 1 1 1	0	0	0	0	٥	٥	0	٥	۰	٥	6	۰	٥	0		ø		٥	o	. 0	0	0	۰	•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0 0% 0 0% 0 0 0% 0 0 0% 0 0 0% 0 0 0% 0 0 0% 0 0 0% 0 0 0% 0 0 0% 0 0 0 0% 0 0 0 0% 0 0 0 0	0	0	0	۰						0						0		۰	0	0	0	0		0	0	0	0	0	0	0	0	٥	0	0	0	0	1	0	0
	-	1	1	-	-	0	٥	-	0	-	-	-	-	0	-	0	-	0	-	1	-	-		-	D	1	0	0	0	0	0	-	-	1	0	1	0	٢	-
	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	100%	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%0	%	%0	100%	%0	%0
	0	0		0	0		0	0	0		-	0		0			0	0		0	0				0	0	0	0	0	0	0	0	٥	0	0	0	1	0	•
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	Ļ	1	-	-	-	-	-	-	1	-	-

Job Group Analysis - Officials and Managers

	STATE BUILDING AND GROUNDS C 32 1 0									ij	 												
	%0	%0	%0	%0	%0	%0	%0	100%	%0	%0	%0	%0	%0	%0	%0	%	%0	%0	%	%0	%0	%0	
	, ,	-	-	٠,	٠,	,	٠,	1	,	0 ,,	,,	,	,.e	0	۰- پ		-	-	-	-	-	0 9	0
	•	•	۰	•	0	0		-	0	•	•	•	•	•,	۰	٥	•	•	٥		٥	٥	٥
			0	0	0	0	0	0	0	0	6	0	0				0	0	0	0		0	
	0	۰	٥	0	0	0	0	0	0	٥	0	٥	•	•	۰	٥	0	٥	٥	٥	٥	0	
	0	•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	•	0	0	0	0	0	0
	-	-	1	1	1	1	1	0	1	1	1	1	1	-	1	. +		1	-	-	1		-
			0	0	0	0	0	0	0	0	0	0	0	0	0	•	0	٥	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	1	0	0	0	1	0	0	0	0	0	0	0	-	-
7	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	o	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	ъ	0	0	0	0	o	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	-	-	1	1	1	1	1	0	1	1	1	1	1	1	1	-	1	1	1	1	1	1	-
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	•
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	٥	0	0

Job Group Analysis - Officials and Managers

nals
ssion
Profes
3 – P
lysis
Anal
dno.
5 G
$\overline{}$

The second state The second				٠															
	EEC JOB Category. Pr	ofessionals	-								DATE	711/2019	6/30/2020						
1 1 1 2 2 2 2 2 2 2					:			Male								Female			
1 0 0 0 0 0 0 0 0 0				TOTAL MALE	1 Black (N-L)	2 ic or Latino	AKAN (N-E.)	J.	White (N-L)	1	7 Two or More Reces (NH.)	TOTAL FEMALE		2 3 Hepane or Latino	(NHL)		S While (NL)	₩.(34.)	Twoor More Races (NHL)
1 C C C C C C C C C	CCOUNTING CONTROL SPECIALIE31	-	0	0	0	0	0	0	1		0	1	0	0	0	0	1	0	0
1 1 1 1 1 1 1 1 1 1	CCOUNTING CONTROL SPECIALIE31	-	0	1	0	0	6	٥	-		0	0	0	0	0	0	-	0	0
1 1 1 1 1 1 1 1 1 1	SCOUNTING CONTROL SPECIALIE31	-	0	1	0	0	0	0	-	0	0	0	0	0	0	0	-	0	0
1 1 1 1 1 1 1 1 1 1	CCOUNTS AND CONTROL SUPER 28	-	0	0	0	0	0	0	-	0	0	1	0	0	0	0	1	0	٥
1 1 1 1 1 1 1 1 1 1	OCCUMTS AND CONTROL SUPER 28	-	-		0	·	0	0	0	0	0	-	0	-	0	0	0	0	0
Figure 1. In the control of the cont	DMINISTRATIVE AND LEGAL SUPI 45	-		-	0	0	0	0	-	0	0	o	0	o	0	0	1	0	0
1 1 2 2 3 4 4 4 4 4 4 4 5 4 4		-	-	•	0	-	0	0	0		0	-	0	-	0	0	0	0	0
1 1 2 2 2 2 2 2 2 2	MINISTRATIVE SERVICES SPEC 24	-	0	•	0	0	۰	0	-	0	0	-	0	0	0	0	1	0	0
1 1 1 1 1 1 1 1 1 1	MINISTRATIVE SERVICES SPEC 24	-		•	o	0	۰		-	0	•	-		ď	0	0	-	0	0
Transference of the control of the c	SCHITECT BUILDING COMMISSION 35	-		-	0	o	0	0	-	0	0	0	0	0	0	0	1	0	0
1 1 1 1 1 1 1 1 1 1	CHITECT BUILDING COMMISSION 35	-	-	-	1	0	0	0	0	0	0 .	0	-	0	0	0	0	0	0
THE COLOR FOL MATERIAL SALES AND AND AND AND AND AND AND AND AND AND	SET PROTECTION OFFICER 24	-	0	٠	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
1	SISTANT ADMINISTRATOR FINAN 34	-	٥	0	0	0	0	0	1	0	0	1	0	0	0	0	1	0	0
Participation of the control of the	SISTANT ADMINISTRATOR FINAR 34	-	0	 0	0	0	0	0	1	0	0	1	0	٥	0	0	-	0	٥
THE COLOR NOTION 1. THE CO	SISTANT ADMINISTRATOR FINAN 34	-	0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	٥	٥
1 1 1 1 1 1 1 1 1 1	SISTANT BUSINESS MANAGEMF19	-	0	0	0	0	0	0.	1	0	0	1	0	0	0	0	1	0	0
1	SISTANT STATE BUILDING AND 130	-	0	1	0	0	0	0	1	0	0	0	0	0	0	0	-	0	0
1 1 1 1 1 1 1 1 1 1	SISTANT TO THE DIRECTOR (DH 36	-	0	0	0	0	0	0	1	0	0	1	0	0		0	-	٥	٥
1 1 1 1 1 1 1 1 1 1	SOCIATE CONTROLLER 43	-	0	0	0	0	0	0	1	0	0	1	0	٥	0	•	-		-
THE TATE OF THE TA		-	0	0	0	0	0	0	-	0	0	-	0	٥		0	-		•
THE TABLES TO SERVICE		-	0	0	0	0	0	0	-	0	0	-	0	٥	٥	٥	-	0	۰
THE STATE OF THE COLOR STATE OF		+	0	. 0	0	0	0	0	1	0	0	-	0	0	0	0	-	٥	•
Hand In the control of the control o		-	0	1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
THE TATE OF THE TOTAL STATE OF T		٠	0	1	0	0	0	0	1	. 0	0	0	0	0	0	0	-	0	٥
THE TOTAL STATE TO		-	0	1	0	0	0	0	-	0	0	0	0	0,	0	٥	-	0	٥
CY ANALYST 22 1 0 <		-	1	0	0	0	0	-		٥	۰	-	•	0	0	-	•	0	0
The companion of the contract		-	0	0	0	0	0	0	1	0	0	-	0	0	0	0	-	0	0
The complexity of the control of the		-	0	1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
HANTOPPIGISE 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		-	0	1	0	0	. 0	0	1	0	0	0	0	0	0	0	-	0	0
MANTOFFICE/26 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	JSINESS MANAGEMENT OFFICEI 26	-	0	0	0	0	0	0	1	0	0	1	0	0	0	0	1	0	0
24 1 0 0 0 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0 0 0 0 0 1 0	JSINESS MANAGEMENT OFFICE 28	-	1	1	1	0	0	0	0	0	0	0		0	0	0	0	0	0
24 1 0 0 0 0 0 1 0 0 0 0 1 1 0 0 0 0 0 1 1 0 0 0 0 0 0 1 1 0 0 0 0 0 0 1 1 0 0 0 0 0 0 1 1 0 0 0 0 0 0 1 1 0 0 0 0 0 0 0 1 1 0	YER I (DOA/OP) 24	-	0	0	0	0	0	0	-			-	0	۰		0	-	0	•
24 1 0 1 0 0 0 0 1 0 0 0 0 1		-	0	-	0	0	0	0	-		0	0	0	0		0	-	٥	•
		-	0	1	0	0	0	0	-			0	0	0	0	0	-	•	۰

als
ession
- Prof
lysis -
Analy
Group
9

	_		ľ	,	,	,	,		-		-		-				-	-	-
1		-		,	,	,	•	, 	+	,	,	-	,	,	,	,	+		
1 2 2 2 2 2 2 2 2 2		-	0	٥		۰	0	0	-	0	-	-	٥	٥	•	0	-	0	0
	CHIEF LEGAL COUNSEL - STATE L/42	-	0	1	0	0	0	0	-	. 0	0	0	o	0	0	0	-	0	0
	See of Section 1997	-	•		0		0	0	-	o		-	0	0	0	0	-	0	0
	3	-	0		٥	۰	٥		1		٥	-					-	٥	0
	CHIEF DOMED DI ANTODERATOR OS	-	0	-		0	٥		-	0		٥		•	0	0	-	o	0
	CI AIMS EXAMINER (STATE EMPLOSE	-	0	0	۰		0		-	0	0	-		•	0	0	-	0	0
	CLAMS EXAMINER (STATE EMPLO 28	-		0	٥		o	٥	-			-	٥		a	0		0	0
	CO AMS EXAMINED /STATE EMPLO:	-		0	٥		٥		-	0		-	٥	0		0		0	. 0
	CI AMS EXAMINER (STATE EMPLOSE	-	0	0	0	0	0	0	-	0	0	-	0		0	0	-	0	0
	CI AIMS EXAMINER (STATE EMP) 0.26	-	0	0			۰	•	-	0	ö	-	'n	•		a	-	٥	0
	CCIMIS EXAMINED (STATE EMPLOZE	-	-	0	0	-	•		o	°		-	0	-	0	0	۰	٥	0
	STATE AND STATE OF THE STATE OF		٥	0			0	0	-	0		-		·	0	. 6	-		
		-		-	•	o			-			۰		0,		0	-		
	Ş	-	۰		٥		0	0	-	o		-	o	۰		٥	-	•	٥
	Ce TON IAMA VILLO & CHANGE OF	-	. 0	-	0	o	0	o	-				•	٥	0	0	-	0	
		-	٥	0	0		0	٥	-	0		-		٥	0	0	-	0	0
		1	0	-		۰	0	0	1	0	0	0	0	0	0	o	-	0	o
		-	٥		0		0	0	-	0		-	0	o	0	0	-	0	0
		-	٥	0	0		o	٥	-	0	0	-	0	a	0	0	1	0	0
		-	o	0				٥	1	0	0	-	0	0	0	0	1	0	0
		-	o	0	0	0	o	0	1	0	0	1	0	0	0	0	-		٥
		1	o	0	. 0	0	0	0	1	0	0	-	0	٥	۰		-	٥	٥
		-	0	0	0	0	0	0	1	0	0	1	0	0	0	•	-		•
		-	0	0	0	0	0	0	1	0	0	-	0	•	٥	0	-	٥	0
		-	۰	0	0	0	0	0	1	0	0	1	0	0	0	0	-	p	
		-	۰	٥	۰				1	0	0	1	0	0	0	0	1	0	٥
		-	0	٥		0			1	0	0	1	0	0	0	0	1	0	0
		-	-	0	0	-	0	0	0	0	0	1	0	1	0	0	0	٥	۰
	HUMAN RESOURCES ANALYST : 26	-	-	-	0	0	0	1	0	0	0	0	0	0	0	1	0	٥	
	HUMAN RESOURCES ANALYST II (229	-	0	0	0	0	0	0	1	0	0	1	0	٥	0	0	-	0	0
	HUMAN RESOURCES ANALYST II (228)	-	0	0	0	0	0	0	1	0	0	1	0	0	0	•	-	۰	۰
	HUMAN RESOURCES ANALYST II (629	-	•	٥	۰	•		0	1	0	0	1	0	0	0	0	1	.0	0
	HUMAN RESOURCES ANALYST II (23)	-	۰	0	0	0	0	0	1	0	0	1	0	0	0	0	-	0	
	HUMAN RESOURCES ANALYST IS (33	-	ь	1	0	0	0	0	1	0	0	0	0	0	0	0		0	٥
	HUMAN RESOURCES ANALYST II! (33	-	0	0	0	0	0	0	1	0	0	-	•	۰	0		-	0	٥
1 0 0 0 0 0 0 0 0 1 0 0 1 0 0 1 1 0 0 0 1 1 0 1 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 1 1 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0 0 0 0 1 1 0	HUMAN RESOURCES ANALYST III (33	-	٥	0	0	0	0	0	-	0	. 0	1	0	0	0	•	-	•	۰
1 0 0 0 0 0 1 0 0 1 0 0 1 1 0 0 1 1 1 1	HUMAN RESOURCES ANALYST III (33	-	0	0	0	0	0	0	1	0	0	-	0	0	0	0	-	٥	۰
	HUMAN RESOURCES ANALYST III (33	-	٥	0	0	0	0	0	1	0	0	1	0	٥	0	۰	-	٥	۰
THUMAN REDOUNCE ANALISI III I I	SECTION STATES AND STA	-	۰	o	0		0	•	-	•	•	-		•	٥	•	-	•	0

ionals
Profession
sis – Pı
Analys
Group
Job (

			'		,	ĺ	,		,	,	-	-	-		6	,	-	6
HUMAN RESOURCES ANALYST III (33	-	5	9	-	•	•	•	-	•		-	•		•	,	-	,	,
HUMAN RESOURCES ANALYST II (38	_	o	0	-	٥		0	-		0	-	•	0	•	•	-	0	
HUMAN RESOURCES ANALYST III (33	-	0	-	0	0	0	0	-	0	0	0	0	0	0	0	1	0	0
THAM SHOULD SHOW STATES	-	-	o	٥	-	0	0	0	•	0	-	•	-	0	0	•	0	0
H MAAN BEACH BOEK ANALYST III 33	-	-	0	-		٥		a		٥	1	-	0	0	0	0	0	0
HIMAN PEROLINGES ANALYST II (33	-	-	0			٥		0	0	-	-	0	0	. 0	0	0	0	-
HIMAN DESCRIPTION AND LANGE	-	-	0	-		o	۰	0	•	o	-	-	0	0	. 0	0	0	o
SOURCE STORY OF STORY	-	-	0	0	-	۰	۰		0	0	-	0	-	0			0	0
HIMAN RESOURCES AND VST III 33	-	-	-	-		۰	0	0	0	٥	٥	-			0	0	0	0
WITH DEPTHENDING TO THE STATE OF THE STATE O	-	0	٥	0	0	۰	•	-	۰		-	o	•		0	-	0	0
ATTENDACIONAL DE CATALON	-	°	٥	٥	0	۰	•	-			-	0	0	0	٥	-	0	•
INTERPREDATIONAL DESCRIPTION OF ATTACHMENT O	-	0	0	o	0	۰	۰	-			-	•	•	0	o	-	0	
INTERPREDABINETAL PROJECTIVIS	-	0	0	0	0	۰	٥	-	o		-	0	٥	0	0	-	0	0
THE PREPARENTAL PROPERTY OF	-	°	٥	•		۰		-	٥	0	-	•	8	•		-	0	0
INTERPREDICTION DECITION OF THE PROPERTY IN TH	-	°	٥	•	٥	٥	٥	-	0	0	-		0	•	0	-	0	0
NUTE DE DA PARENTAL DE DE FICT IV 30	-	٥	0	٥		٥		-		0	-	0	o	0	0	-	0	
INTERDEDARTMENTAL PROJECT V 39	-	0	-	٥				-	٥	0	0	0		0	0	-	0	0
INTERDEPARTMENTAL PROJECT N.38	1	0	-	o	۰	0		-	0	0	0	0	0	0	0	1	0	0
INTERDEPARTMENTAL PROJECT N 39	-	0	-	•	0	٥	٥	-	٥	0	0	0	0	0	0	1	0	0
ANTERNAL AUDITOR (DOA)	-	0	0	0	•	0	٥	-	0	0	1	0	0	0	0	1	0	0
	1	0	-	0	۰	0	0	-	0	0	0	0	0	0	0	1	0	0
	-	0		0		0	0	-	0	0	0	0	0	0	0	-	0	0
	-	-		0	-	0	0	0	0	0	1	0	1	-0	0	0	0	0
	-	-	٥	0		0	-	0	0	0	1	0	0	0	1	0	0	0
	-	_	-	-	۰	٥	0	o	o	0	o	1	0	0	0	0	0	0
	-	-	-	-		0	0		0		0	-	0	0	0	0	0	0
NS SPE	-	o	0	۰	•		0	-	0	0	-	0	0	0	0	-	0	0
LABOR RELATIONS HEARING OFF: 35	1	-	0	۰	-	٥	•	0	0	0	-	0	1	0	0	0	0	0
LEGAL COUNSEL	-	0	-			0	0		0	0	0	0	0	0	0	1	0	0
M SPECIALIST II	-	0	0	o		٥	•	-	0	0	1	0	0	0	0	1	0	0
LIBRARY PROGRAM SPECIALIST II 28	-	0	-	0	0	0	0	1	0	0	٥	0	0	0	0	-	•	۰
LIBRARY PROGRAM SPECIALIST III 32	-	0	0	0	0	0	•	-	•	0	-	0	0	0	0	1	0	٥
LIBRARY PROGRAM SPECIALIST III 32	-	0	0	0	٥	0	•			0	-	0	0	0	0	-	0	0
LIBRARY PROGRAM SPECIALIST III 32	-	-	0	0	0	0	1	0	0	0	1	0	0	0	1	0	0	0
LIBRARY PROGRAM SPECIALIST III 32	-	-	0	-	٥	0	0	0	0	0		1	0	0	0	0	•	٥
PRINCIPAL ECONOMIC AND POLICES	-	0	-	0	0	0	0	-	. 0	0	0	0	0	0	0	1	0	0
PRINCIPAL ECONOMIC AND POLICE	-	-	0	٥	-	0	0	0	0	0	1	0	1	0	0	0	0	0
PRINCIPAL ENVIRONMENTAL PLAN 29	-		0		0	0	0	1	0	0	1	0	٥	0	0	-	٥	٥
PRINCIPAL PLANNER	-	0	0	0	0	0	0	1	0	0	1	0	0	0	٥	-		
PRINCIPAL PLANNER 28	1	0	1	0	0	0	0	-	•	-	•	•	0	0	•	-	•	°
											<u> </u>							

ionals
Profess
Analysis -
Group 4
Job

			-					-	-										
PRINCIPAL PLANNER 29	-	0		-	٥	•	•	•	-	•	•	•	0	0	•	0	-	0	٥
PRINCIPAL PLANNER 29	1	-		-	-	0	٥		0	0		٥	-	٥	•	0	0	0	٥
Y MANAGEM	-	0		-	0	0	0	0	-	0	0	0	0	0	0	0	1	0	0
PRINCIPAL PESSENCE TECHNICAL 22	-	0		-				0	1	0	0	o		٥	•	0	-		۰
	-	0		-		0	•	•	-	•				0	o	٥	-	۰	0
SCINGLY INCIDENT OF TANK OF TA	-	0		-	•	0	•	0	-	0	o		•		o		-	۰	٥
	-	0		0	0		0	0	-	•	٥	-	0	0	0	•	-	0	
SC SYND CT TO THE STATE OF THE	-	0		-	0	0	0	0	-	•	0					•	-	0	٥
SC STANCE OF STA	-	-		-	-		•		۰		0	0	1	o					0
DBOCCBAMMED'ANALYST ONLYST 28	-	-		-	0	-	•	0						-				0	0
DDOCDAMMEDIANA VCT I JINING 98	-	-	-	-	-		•					°	-			٥		٥	٥
CELORON I TOVIENE MANAGORDA	-	0		0	0	0		0	-	•		-		o		0	1	o	
PROGRAMMERANAL YST II (ORACI 32	-	0				0	o	0	-	0	0	-			0		-	0	0
PROGRAMMER/ANALYSTII (ORACI 30	-	0		-	۰				-	·	0	0	٥	٥,	•	٥	-		۰
PROGRAMMER/ANALYSTII/ORACI32	-	0		-	0		0		-					•	0	0	1	0	0
ROGRAMMER/ANALYST II (ORACI 32	-	-		o	۰		0	-		°	o	- :	0	0	0	-	0	0	
PROGRAMMER/ANALYSTII (LINIX)S 30	-				۰			0	-	0	0	-	o	0	0	0	1	0	0
PROGRAMMER/ANALYSTII (UNIXS 32	-			0	0	0	0	0	1	0	0	1	0	0	0	•		0	٥
ROGRAMMER/ANALYSTII (JINX)S 32	-	۰		0	٥		0		-	٥	0	-	0	0	0	0	1	0	0
ROGRAMMER/ANALYST II (UNIXS 32	-			•	o	0	0	0	-	0	0	1	0	0	0	0	1	0	٥
ROGRAMMER/ANALYST II (UNIXIS 32	-	0		0	0	0	0	0	1	0	0	1	0	0	٥	0	-		•
PROGRAMMER/ANALYST II (UNIX) 32	-	0		1	0	0	0	0	1	0	0	0	0	0	0	0	-	0	•
PROGRAMMER/ANALYST II (UNIXS 32	-	0		1	0	0	0	0	-	0	٥	٥	•	•	0	۰	-	0	0
PROGRAMMER/ANALYST II (UNIX)S 32	-	٥		-	0	0	0	0	1	0	0	0	0	0	0	•	-	0	۰
PROGRAMMER/ANALYST II (UNIX)S 32	-	0		-	0	0	0	0	-	0	0	0	0	0	0	0	1	0	-
ROGRAMMER/ANALYSTII (UNIXIS 32	-	-		0	0	0	-	0	0	0	0	1	0	0	+	0	0	0	٥
ROGRAMMER/ANALYSTII (UNIXS 32	-	-	-	0	-	۰	•	•	0	0	0	1	1	0	0	0	0	0	0
PROGRAMMER/ANALYST III (ORAC 36	-	0.		1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	•
PROGRAMMER/ANALYST III (UNIXE35	-	0		0	o	0	0	0	-	0	0	1	0	0	0	0	1	0	٥
PROGRAMMER/ANALYST III (UNDX:35	-	0		0	0	0	0	0		0	0	1	0	0	0	0	1	0	۰
PROGRAMMER/ANALYST III CUNIXESS	-	0		•	٥	0	0	0	-	0	0	-	0	0	0	0	1	0	•
PROGRAMMER/ANALYST III (LINIX): 35	-	۰		-		٥	0	0	-	0	0	0	0	0	0	0	1	0	0
BOORAMMER/ANALYST III (UNIX): 35	-			-	0	0	٥	o	-	0	0	0	0	0	0	0	1	0	0
PROGERAMMING SERVICES OFFICE	-			0	0	0	0	0	+	0	0	1	0	0	0	0	1	0	0
PROGRAMMING SERVICES OFFICE 31	-	a		0	0	0	0	o	1	0	0	1	0	0	0	0	1	0	o
PROGRAMMING SERVICES OFFICE 31	-	0		0	. 0	0	0	0	1	•	0	-	0	0	0	0		۰	٥
PROGRAMMING SERVICES OFFICE31	-	0		0	0	0	0	0	-	0	0	-	0	0		0	-		۰
PROGRAMMING SERVICES OFFICE 31	1	0		1	0	٥	٥		-	0	0	o	0	۰	0	0	-	•	•
	-	0		-	0	0	0	0	F	0	٥	0	۰	0	0	0	-	٥	٥
PROGRAMMING SERVICES OFFICE 31	-	-		o	۰	٥	•	-	•	•	°	-	•	•	°	-	۰	•	

nals
ssior
rofe
S – F
alysi
Ana
Group
Job (

PHOOMAMING SERVICES OFFICE 31	-	-	°		٥	-	•	•	٥	0	•	-	•	-	o	٥	•	•	۰
PROORAMMING SERVICES OFFICE 31	-	-	•	+		-	•	• •		٥ ،	٥	- 6	0	-				• •	•
PROGRAMMING SCRVICES OFFICE 31		-				-	• •	•			,				, .	, .	, .		
PROGRAMMING SERVICES OFFICE 31	-		-	\mid					-	•	۰		٥				-		۰
	-	۰	-		0	•	0		,			0	۰	۰	0	0	-	۰	٥
	-	o	-		۰		٥	0	,		0	0	0	o	0	o	۳	0	٥
	-	0	1	H	0	0	0	0	-	0	۰	٥	٥	0	•	٥	-	0	
PROJECT MANAGER I (DOA) 37	-	0	-		•	•	•	•	-			0	٥		0	٠	-	•	0
PROJECT MANAGER I (DOA) 37	-	0	-	+		•	•	0	-	• •	۰ ،	۰,	۰ .	0			- 6		•
PROJECT MANAGER I (DOA) 37	-	-	0	+	-	0	•	٥	0			-	-					,	,
PROJECT MANAGER I (DOA) 37	-	-	-	+		-	• •	0 0					5 (- 0			,	,	,
PROJECT MANAGER II (DOA) 30	-	o «	0 (•	•	•			,	1	-	,		,				
	-	0 0	,	+	,	,				,	,	- c						, .	
	-				,				- -	•		,					-		
ICY AN	-	0							-			۰	0		•		-	0	
	-		-	-			•		-				0	0	۰	·	-		۰
SENIOR BUYER (BOA)OP)	-	·	0		۰	۰	o	0	-			-	۰	۰	٥	۰	-	o	0
BENCH PRODUCE AND TOLICY AND	-	۰	0	-					-		۰	٠		,	0		F		
ACA YOUNG GIVE SMONOOG & ROUNDS	-	۰	-		۰		٥	٥	-		۰	0	0	0	0	0	1	0	o
SENIOR RECONOMIC AND POLICY AND	-	-	o		o		۰	-	0		٥	1	۰	0	0		0	0	o
SENIOR INTERNAL AUDITOR I (DOA'3)	-	0	٥		٥	٥	٥	o	-	٥	۰	-	0	0	٥	۰	-	٥	۰
SENIOR INTERNAL AUDITOR ! (DOA31	-	٥	۰		۰	۰	0	•	-	٥	•	-	۰	۰	0	0	-		•
SENIOR INTERNAL AUDITOR I (DOAD)	-	•	-		٥	•	0	•	-	•	•	٥	۰	٥	۰	•	-		۰
SENIOR INTERNAL AUDITOR I (DOAS)	-	-	٥	+	۰	•	•	-	•	۰	•	-	٥	•	0	-	•	٥	۰
BENIOR INTERNAL AUDITOR I (DOAD)	-	-	°		•	-	•	۰	•	•	•	-	•	-	0	•	0		•
SENIOR INTERNAL AUDITOR I (DOAS)	-	-	•	+	۰	-	0	•	•	۰	•	-	0	-	0	۰	0	•	۰ ا
SENIOR INTERNAL AUDITOR I (DOA 31	-	-	0	+	-		0 0		e (• •	٠,	- (- -	• •			• •	•	9
A00) I M	-	- 0		+	- ,	1				,	, .	,			,		 		
		, .		+			,		-			-		•	0		-		
									-	٥		٥	•	۰		0	-	0	٥
SENIOR LEGAL COUNSEL 34	-	0	-						-						۰	۰	-	o	
	-	۰	-		°				-	o	۰	٥	•	o	o		-	٥	٥
2	1	°	٥				္၀	o	1	0		1	0	0	0	0	1	0	٥
GENIOR MANAGEMENT AND METH 25	1	0	1	H	0	٥	0	٥	-	۰	۰	0	٥	0	٥	0		٥	٥
SENIOR SYSTEMS ANALYST 20	1	0	٥		0	٥	0	۰	-	٥	٠	-	a	0	0	۰	-	•	۰
	-	٥	٥		۰	•	•	•	-	•	•	-	0	•	•	•	-	۰	•
SUPERVISING ACCOUNTANT 31	-	0	•	+	•	٥	•	•	-	•	•	-	•		0	0	-	•	۰
ķ	-	0	-	1	•	•	0	0	-	٠,	•	٥,	0 (- -	• •	,
	-	0 (• •	+	• •				-		-	- c					-	, •	,
SUPERVISING PLANNER 31	-		-						-			۰	·	•			-		
	-	۰			•	۰	0	0	-	0	o	0	0	0	o	o	-		٥
SERVICE	1	0	0		0	٥	o	۰	٠	۰	۰	٠	0	۰	o	٥	-	•	٥
SUPERVISOR OF FISCAL SERVICE:36	1	0	۰		٥	۰	٥	0			۰	-	٥	۰	۰	۰	-	۰	٥
SUPERVISOR OF FISCAL SERVICE 30	-	٥	0	1	•	•	•	•	-	•	٥	-	۰	۰	°	۰	-	•	0
SUPERVISOR OF FISCAL SERVICE 30	-	٥	-	\dashv	۰	•	•	0	-	•	٥	·	۰	•	°	۰	-	•	0
SUPERVISOR OF OFFICE SERVICES1	-	۰	-	+	•	•	•	•	-	•	٥	۰	۰	•	0	0	-	0	•
SUPERVISOR PERSONNEL SUPPC 28	-	°	0	-	•	•	٥	•	-	•	٥	-	•	۰	۰	•	-	•	•
TALENT ACQUISMON MANAGER 37	-	٥	٥		٥	•	٥	•	-	•	٥	-	•	•	•	0	-	•	۰
TASK FORCE A DENTINSPECTION 28	F	٥	-	\dashv	۰	۰	٥	۰	-	•	°	۰	۰	•	۰	•	-	•	٥
WWTF PROCESS MONTOR! 21	-	۰	-		•	۰	۰	•	-	°	•	۰	•	0	•	٥	-	•	۰
WWTF PROCESS MONITOR! 21	-	٥	-	+	•	•	•	•	-	•	·	0 (0				+		
	\int	_	1	+	\dagger	1			+	†	1					+	T		
To the Colombia com	- 1	+	+	+	+	;	1	-	187	,	T .	25	î	1,1	-	-	167	-	-
SUBTOTAL	208	42	20% 85		<u>-</u>	-	-	-	فِ ا	- - -	-	3	2		-	,		, , ,	

		Black 2 3 Alway 4 Asian 5 6 7 Theoretical 1 1 1 1 1 1 1 1 1																														0 0 0 0 0
7/1/2019 - 6/30/2020	:	1 TOTAL FEMALE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DATE:		7 Two or More Races																														0
A CANADA CONTRACTOR		9 H	1																							-						0
		S White																	-													c
		AVAN 4 Asien (N-L.)																														c
		3 (N.L.)																													·	٠
ļ		2 Hapanic or Latino																														٠
		1 Back (N4L)																								_						U
		TOTAL MALE	0	0	0	0	0	0	0	0	٥	0	۰		٥	0	0	0	0	٥	0	٥	0	0	0	0		0	0	0	0	٥
1		%																			!											
		TOTAL MINORITES	٥	0	o	0	0	0	0	0	٥	0	۰	۰	۰	۰	0	٥	0	0	0	٥	٥	0	0	۰	٥	0	o	0	0	٠
		TOTAL BARLOYES	0	0	0	0	0	0	0	٥						٥	0	0	0	0	0	0	0	0	0	٥	0	0	0	0	0	-
ry: Faculty		GRADE																														
EEO JOB Category:		JOBTITLE																														SUBTOTAL

									Male								Female			
						1 Black	2 3	A ARAN	Asisn	s		7		1 Black	2	3 AVAN	4		9	7
JOB TITLE	GRADE	TOTAL BAPLOYEES	TOTAL MNORITES	%	TOTAL MALE	(NHL)	Hispanic or Latino	(NHL)	(NHL)	White (NHL)	NACH (NAL)	Twoor More Races (NHL)	TOTAL FEMALE	(NHT)	Hispanic or Latino	(NHL)	(NHI)	White (NHL)	NHOPI (NH.)	Two or Nore Pace (NPL)
CHIEF PREAUDIT SUPERVISOR 31		,-	0		-	0	0	0	0	-	0	0	0	0	0	0	0	-	-	0
	9	1	0		_			0	0	-	0	0	0	0	0	0	0	1	0	0
	9	-	0		-	0	0	0	0	-	0	0	0	0	0	0	0	1	0	0
DATA PROCESSING SYSTEMS MANAGER 36	. 9	-	0		-	0	0	0	0	-	0	0	0	0	0	0	0	1	0	0
		-	0		-	0	0		0	-	0	۰	0	0	0	0	0	1	0	0
Ë		-	0		0	0	0	0	0	-	0	0	-	0	0		0	-	0	0
UNIOR COMPUTER OPERATOR (OIP) 13		-	-		-	0	0	0	-	0	0	0	0	0	0	0	-	0	0	0
UNIOR ELECTRONIC COMPUTER PROGRAI 20	-	,	-		-	0	-	0	0	o	0	0	0	0	1	0	0	0	0	0
PRINCIPAL COMPUTER OPERATOR (OIP) 24		-	0		-	0	0	0	0	-	0	0	0	0	0	0	0	1	0	0
PRINCIPAL ENERGY CONSERVATION TECHI28	. 60	-	0		-	0	0	0	0	,	0	0	0	0	0	0	0	1	0	٥
PROGRAMMER/ANALYST I (ADABAS/NATUF 28	90	-	0		1	0	0	0	0	1	0	0	0	0	0	0	0	-	-	0
PROGRAMMER/ANALYST (COBOL/CICS) 28		,	0		0	0	0	0	0	1	0	0	1	0	0	0	0	-	٥	٥
PROGRAMMER/ANALYST (COBOL/CICS) 28	. 60	<u>_</u>	-		0	0	0	0	1	0	0	0	1	0	0	0	1	0	0	0
PROGRAMMER/ANALYST II (ADABAS/NATUI 32		,	0		0	0	0	0	0	1	0	0	1	0	0	0	0	-	0	٥
PROGRAMMER/ANALYST II (ADABAS/NATUI 32	2	-	0		0	0	0	0	0		0	0	1	0	0	0	0	1	0	0
PROGRAMMER/ANALYST II (COBOL/CICS) 32	- 5	1	0		0	0	0	0	0	-	0	0	-	٥	0	0	o	-	٥	٥
ROGRAMMER/ANALYST II (COBOL/CICS) 32	67	1	0		-	0	0	0	0	-	0	0	0	0	٥	0	0	1	٥	0
	,o	-	0		-	0	0	0	0	-	0	٥	0	0	9	0	0	-	0	٥
ROGRAMMER/ANALYST III (COBOL/CICS) 35	ıo.	-	0		-	0	0	0	0	-	0	°	0	0	٥	0	0	-	٥	٥
PROGRAMMER/ANALYST III (COBOL/CICS) 35	ίδ.	1	0		-	0	0	0	0	-	0	0	0	0	٥	0	0	-	٥	0
PROGRAMMER/ANALYST III (COBOL/CICS) 35		1	0		-	0	0	0	0	-	0	0	0	0	0	0	0	,	0	٥
PROGRAMMER/ANALYST III (COBOL/CICS) 36	ي.	1	0		1	0	٥	٥	0	٠-	0	0	0	0	0	0	0	-	-	0
PROGRAMMER/ANALYST MANAGER 38	8	1	0		0	0	0	0	0	γ-	0	0	-	0	٥	0	٥	-	٥	0
PROGRAMMER/ANALYST MANAGER 38		1	0		0	0	0	0	0	1	0	0	_	0	0	0	٥	-	٥	0
PROGRAMMER/ANALYST MANAGER 38		1	0		0	0	0	0	0	-	0	0	-	٥	0	٥	0	-	٥	٥
PROGRAMMER/ANALYST MANAGER 38		1	0		0	0	0	0	0	1	0	0	1	0	0	0	0	-	٥	٥
PROGRAMMER/ANALYST MANAGER 38		-	0		-	0	0	0	0	1	0	0	0	0	0	0	0	1	٥	0
PROGRAMMER/ANALYST MANAGER 38	. 00	1	0		-	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
PROGRAMMER/ANALYST MANAGER 38		_	0		٠-	0	0	0	0	1	0	0	0	0	0	0	0	-	0	٥
PROGRAMMER/ANALYST MANAGER 38		1	0		1	0	0	0	0	-	0	0	0	0	0	o	٥	1	-	0
PROGRAMMER/ANALYST MANAGER 38		1	0		1	0	0	0	0	1	0	0	0	0	0	0	0	-	-	٥
SENIOR COMPUTER OPERATOR (OIP) 22	2	1	0		-	0	0	0	0	-	0	0	0	0	0	0	0	-	٥	0
SENIOR COMPUTER OPERATOR (OIP) 22	2	1	0		1	0	0	0	0	-	0	0	0	0	0	0	0	-	0	٥

Technicians
- 1
Analysis
Group
Job

STANDARDS TECHNICIAN (DAISION OF PUF18 STANDARDS TECHNICIAN (DAISION OF PUF18	
TECHNICIAN (DIVISION OF	
STANDARDS TECHNICIAN (DIVISION OF PUF 18 STANDARDS TECHNICIAN (DIVISION OF PUF 18	1
TECHNICIAN (DIVISION OF	
STANDARDS TECHNICAN (DIVISION OF PUF 18 STANDARDS TECHNICIAN (DIVISION OF PUF 18	
SUPERVISOR COMPUTER OPERATIONS 28	
_	
SYSTEMS SUPPORT TECHNICIAN II 21	·
SUPPORT TECHNICIAN II	
SYSTEMS SUPPORT LECHNICIAN III 24	
SUPPORT SPECIALIST (TEL	
SUPPORT SPECIALIST I	
ECHNICAL SUPPORT SPECIALIST I (UNIXIN 28	
SUPPORT SPECIALIST	
SUPPORT SPECIALIST I	
SUPPORT SPECIALIST I (UNDON)	
TECHNICAL SUPPORT SPECIALIST I (UNIXIN 28)	
FECHNICAL SUPPORT SPECIALIST I (UNIXIN 28	
FECHNICAL SUPPORT SPECIALIST I (UNIXIN 28	
ECHNICAL SUPPORT SPECIALIST II (DOS/N/32	
ECHNICAL SUPPORT SPECIALIST II (DOS/N:32	
TECHNICAL SUPPORT SPECIALIST II (DOS/N:32	
ECHNICAL SUPPORT SPECIALIST II (OS 40:32	
ECHNICAL SUPPORT SPECIALIST II (OS 40:32	
ECHNICAL SUPPORT SPECIALIST II (TELEC32	
ECHNICAL SUPPORT SPECIALIST II (TELEC32	_
FECHNICAL SUPPORT SPECIALIST II (UNIXI) 32	
SUPPORT	
TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32	
TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32	_

ION OF PUF 18	-		0	0	0	0	0	1	0	0	-	0	0	0	٥	-	0	0	
ION OF PUF 18	+	0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	0	0	
ION OF PUF 18	-	0	0	0	0	0	0	1.	0	0	1	0	0	0	0	-	0	0	
ION OF PUF18	-	0	0	0		0	0	1	0	0	1	0	0	0	0	-	0	0	
ION OF PUF18	1	0	0	0	0		0	1	0	0	1	0 -	0 .	0	0	1	0	0	
ION OF PUF18	_	0	0	0	-			-		0	Ļ	0	0	0	0	-	0	0	
ION OF PUF 18	-	0	-	0	0	0	-	-	0	0	0	0	0	0	0	1	. 0	0	
ION OF PUF 18	-	-		0	-	-	0	0	0	0	1	0	1	0	0	0	0	0	
ION OF PUF18	-	-	0	0	-	-	-	0	0	0	Ţ	0	1	0	0	0	0	0	
PATIONS 28	-	0	l	0	0	-	0	-	0	0	1	0	0	0	0	1	0	0	
ATTONS 28	-	0	_	0	-	0		-	٥		0	0	0	0	0	1	0	0	
RATIONS 28	-	-		-	0	0	-	0	0	0	0	-	0	0	0	0	0	0	
N.1 18	-	0	0	0	0	0	0	1	0	0	1	0	0	0	0	1	0	. 0	
N.11 27	-	0	0	0	0	0	0	-	0	0	1	0	0	0	0	1	0	0	
N.1 21	-	0	l	0	0	-	0	-	0	0	1	0	0	0	0	1	0	0	
NII 21	-	٥	0	0	0	0	0	-	0	0	-	0	0	0	0	1	0	0	
N 24	-	0	<u> </u>	0	-	-	0	1	0	0	0	0	0	0	0	1	0	0	
ST I (OS 40C28	-	0	0	0	-	-	0	1	0	0	1	0	0	0	0	1	0	0	
STIMELEC 28	_	0	Ļ		-	0	0	-	0	0	0	0	0-	0	0	1	0	0	
IST I (TELEC 28	-	0	<u> </u>	-	0	0	0	-	0	0	0	0	0	0	0	1	0	0	
ST I (UNIXIN 28	-	0	0	0	0	-	0	1	0	0	-	0	0	0	0	-	0	0	
IST I (UNIXIN 28	-	0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	0	0	
IST I (UNDAN 28	-	0	0	0	0	0	0	1	0	0	1	0	0	0		-	0	0	
ST I (UNDVN 28	-	0	<u>_</u>	0	0	0	0	-	0	0	0	0	0	0	0	-	0	0	
IST I (UNIXIN 28	_	0	-	0	0	0	0	-	0	0	0	0	0	.0	0	1	0	0	
IST I (UNDON 28	-		_	0	0	0	٥	-	-	0	0	0	٥	0	0	1	0	0	
IST I (UNDVN 28	_	_	_	0	-	٥	0	0	0	0	0	0	1	0	0	0	0	0	
IST I (UNDVN 28	-	-	_	-	-	0	0	0	0	0	0	1	0	0	0	0	0	0	
ST II (DOSA) 32	-	0	<u> </u>	0	-	0	0	1	0	0	0	0	0	0	0	-	0	0	
STII (DOS/N/32	-	0	L	0	0	0	0	1	0	0	0	0	0	0	0	-	0	0	
IST II (DOS/N:32	-	٥	_	0	0	0	0		0	0	0	0	0	0	0	-	0	0	
ST II (OS 40132	-	0	0	0	0	0	0	1	0	0	1	0	0	0	0	-	0	0	
IST II (OS 40:32	-	٥	ļ	0	0	0	0	1	0	0	0	0	0	0	0	-	0	0	
ST II (TELEC32	-	0	-	_	-	-	0	1	0	0	0	0	0	0	0	1	0	0	
IST II (TELEC32		0	-	_	0	0	0	1	0	0	0	0	0	0	0	-	0	0	
IST II (UNIXIN 32	-	0		0	0	0	0	1	0	0	1	0	0	0	0	-	0	0	
IST II (UNIXIN 32	-	0		0	0	0	0	1	0	0	1	0	0	0	0	-	0	0	
IST II (UNIXIN.32	-	0	1	0	0	0	0	1	0	-	0	0	0	0	0	-	-	-	
IST II (UNIXIN 32	-	0	Ц	0	0	0	0	1	0	-	0	0	0	0	0	-	0		
IST II (UNDON 32	-	٥	-	0	0	-	0	-	0	0	0	0	0	0	0	_	0	0	

0 8 7 0 œ æ 0 0 88 œ 89 14% 4 5 TECHNICAL SUPPORT SPECIALIST II (UNIXN. 32 TECHNICAL SUPPORT SPECIALIST II (UNIXN. 32 TECHNICAL SUPPORT SPECIALIST II (UNIXN. 32 TECHNICAL SUPPORT SPECIALIST III (DOS/135) TECHNICAL SUPPORT SPECIALIST III (DOS/135) TECHNICAL SUPPORT SPECIALIST III (TELECAS TECHNICAL SUPPORT SPECIALIST III (TELECAS TECHNICAL SUPPORT SPECIALIST III (UNIXI 35 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST II (UNIXN.32 TECHNICAL SUPPORT SPECIALIST II (UNIXIN 32 TECHNICAL SUPPORT SPECIALIST III (UNIXI 35 TECHNICAL SUPPORT SPECIALIST III (UNIXI'35 TECHNICAL SUPPORT SPECIALIST III (UNIXV) 35 TECHNICAL SUPPORT SPECIALIST III (UNIXI 35 ECHNICAL SUPPORT SPECIALIST III (UNIXI'35 TECHNICAL SUPPORT SPECIALIST III (UNIX135 ECHNICAL SUPPORT SPECIALIST III (UNIX135 TECHNICAL SUPPORT SPECIALIST III (UNIX) 36 TECHNICAL SUPPORT SPECIALIST III (UNIXI) 35 SUBTOTAL

Job Group Analysis - Technicians

	T	25 25 25																												П	\neg	
		7 Twoor More Races (N-L)																														-
		9 (TA)																		, ,												0
		White (NT.)																														0
	Female	(NHL)																				-										0
		(N-L)							•																							0
٠		m							-						J												-					
020		ack 2 Hepenc or Latho																														0
7/1/2019 - 6/30/2020		1 Back (N-L)										-																				°
7/1/20		TOTAL FEMALE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	٥
DATE:		Twoor More Races (NHL)																														0
_		0 (140) (141)							_					-																		0
		White (N4L)																														0
	ejaM	(N-E.)																									_					0
		Alan 4																														0
		m																			٠											
		eck 2 Hispanic or Latino													1.																	
		1 Beck (N-L)																								,						°
		TOTAL MALE																														
		%					'																									
		OTAL MINORITES																														
e Services		TOTAL BIRLOYEES TOTAL INNORTES											-																			
Protectiv		GRADE TOTA									-	-				-																
tegory:									-		-	-															-					SUBTOTAL
EEO JOB Category: Protective Services		JOB TITLE																														ans
W.			ļ													<u> </u>	L	L												<u></u>	L	

EEO JOB Category	1.1	Para-Professionals									à	DATE:	7/1/2019 - 6/30/2020	6/30/2020						
JOBTITLE	GRADE	TOTAL	TOTAL	*	TOTAL MALE	1 Black (NHL)	Hispanic or Latino	S AVAN (NHL)	Aslan (NHL)	s white (NHL)	NH/OP!	Two or More Races	TOTAL	Black (NHL)	2 Hispanic or Letino	Alkan (NHL)	Asian (NHL)	S White (NHL)	NH/OP!	7 Two or More Races
ASSISTANT RECORDS ANALYST	Т	-	0				·	•		╁	Τ	┿	-			0		-	T	Ç o
CHIEF IMPLEMENTATION AIDE	28	-								-		·	-	0	o	٥	0	-		
CHIEF IMPLEMENTATION AIDE	28	F	۰		o	0	۰	0		Į.	۰		-	•	o	٥	0		0	0
CHIEF IMPLEMENTATION AIDE	26	-	۰		o	٥	٥	٥	٥	F	٥	۰	-	°	0	٥	o	-	٥	٥
CHEF INPLEMENTATION AIDE	28	-	0		٥	٥	•	•	0		0	٥	-	٥	٥	0	0	-	•	•
CHIEF INPLEMENTATION ADE	8 8	.	٥			٥	• •		0 6	- ,	•	• •	- -	•		•	•	- -	•	0 0
	,	-	,		,	,		,	, ,	 	,		<u> </u>	, ,	,	,	, ,		, .	,
ACIA NOTATIONAL STATE OF THE ST		- -			, .	, .	, .	, .	, -		, .	, .	-	,	, .	, •				
CHEF INPLEMENTATION ADE	3 8	. -	,		, .	ì	, .						-							
CHIEF INPLEMENTATION ADE	78	-			۰					-			-	0	۰	0	۰	-		
CHIEF IMPLEMENTATION ADE	28	۳	0		۰	۰		o	٥	۲			-	o		0				·
CHIEF INPLEMENTATION ADE	38	-	o			٥	۰	۰	o	-	o	o	-	o	0	•	0	-	o	
CHIEF IMPLEMENTATION ADE	78	-	٥		۰	٥		۰		-			-			•		-	٥	o
CHIEF IMPLEMENTATION ADE	28	٢	0	-	-	0		۰		-	0	o	o	0	٥	0	0	-	0	0
CHIEF IMPLEMENTATION ADE	82	1	٥		-	٥	۰	0		-				٥	О	٥	0	-	0	0
CHIEF IMPLEMENTATION AIDE	28	-	-		0	٥	-	o	٥	0	0	0	-	0	-	٥	0	0	0	О
CHIEF IMPLEMENTATION ADE	28	1	1		0	1	۰	0	٥	0	0	o	-	-	0	۰	0	٥	۰	٥
CHEF IMPLEMENTATION AIDE	82	1	٢		0	۲	0	0	0	. 0	0	0	1	1	٥	0	0	0	0	0
CHEF IMPLEMENTATION AIDE	28	-	-			۳	٥	o	٥	٥	0	0	-	1	٥	٥	0	0	0	0
CHIEF INPLEMENTATION ADE	28	1	-		0	-	٥	o	0	o	0	۰	-	r	0	0	٥	0	•	۰
COMMUNTY HOUSEKEEPING ADE	14	1	۰		,	۰	0	В	٥	-	0	0	0	٥	٥	0	o	-	٥	0
CONFIDENTIAL SECRETARY	В	-	0		0	٥	0	D	۰	-	0		٠	0	٥	٥	۰	-	۰	•
EMPLOYEE BENEFITS SPECIALIST	я	-	٥		0	٥	۰	٥	٥	-	D		-	٥	0	٥	۰	-	•	•
EMPLOYEE BENEFITS SPECIALIST	я	-	٥		0	•	°	•	•	-	•	•	-	•	•	0	•	-		
EMPLOYEE BENEFITS SPECIALIST	я	-	-		٥	•	-	0		٥	٠		-		-	0	•	•	•	•
HUMAN RESOURCES TECHNICIAN	п	-	0		٠,	0	•	•	0 0	-	0 0	- - -	- ,					-	1	•
HUMAN RESOURCES TECHNICIAN	8 8	-	0		0 0						-		- -		-	, ,	,			, .
ZATORIO DE CONTRA ZAMENT	3 8		,				, .	, .	, .	-		, .	-			, •	, .	-		
HUMAN RESOURCES TECHNICIAN	В	-	0		٥	ŀ				-		°	-	۰		٥	0	-		
HUMAN RESOURCES TECHNICIAN	я	-	o		٥	۰		0	٥	-	٥	°	-			٥	o	-	0	•
HUMAN RESOURCES TECHNICIAN	а	-			۰	0		٥	0	1	0	0	-	0	0	٥	0	-	٥	0
HUMAN RESOURCES TECHNICIAN	ដ	-	o		o	0	О	0	o	r	0	0	-	۰	۰	۰	•	-	0	٥
HUMAN RESOURCES TECHNICIAN	g	-	o			۰	•	0	٥	-	0			•	0	۰	•	-	0	•
HUMAN RESOURCES TECHNICIAN	ជ	-	0		0	•	•		•	-	0 1	٠,	-	•	•	0	0 (-	0 0	•
MUMAN RESOURCES TECHNICIAN	R	-		1	0 (٥		•	• •	-		• •	- -			•	•	- -		ه ر ه
HUMAN REGOUNCES TECHNICIAN	8 8	- ,	•			-	•	•	•	 			- -		-			- -		,
NATURAL DESCRIPTION OF THE PROPERTY OF THE PRO	3 8				,	,			, .		, ,	, .						-		
というというというというというというというというというというというというというと	R			t		٥	0		•	-			-	0		0	•	-	0	•
HUMAN RESOURCES TECHNICIAN	ន	,-	0		°	°		°		-	0	0	-		0	o	٥	-	٥	۰
HUMAN RESOURCES TECHNICAN	ដ	,	٥		0	0	٥	0	0	٢	٥	0	-	0	0	0	٥	-	0	٥
HUMAN REGOURCES TECHNICAN	я	-	0		-	٥	٥	٥	0		0	٥	٥	٥	٥	0	0	-	٥	٥
HUMAN REBOURCES TECHNICIAN	ដ	-	F		0		°		-	0	•	°	-	°		°	-	•	٥	۰
HUMAN RESOURCES TECHNICIAN	ន	-	-		۰	°		0 6	0 0			+	-	۰ ,	•	۰ ،	• .	• •	•	-
TUMAN PERSONAL PROTECTION OF THE CHROCKEN	3 8	-	-			-		,	, .			, .		-	, ,	, .	, .	, 0		
HUMAN RESOLACES TECHNICIAN	ន	-	-		0		-	·		·			-		-		•			°
HUMAN RESOURCES TECHNICIAN	ង	,	-		۰	٥	-	0	0	٥	0	٥	-	٥	-	0	٥	0	۰	
HUMAN RESOURCES TECHNICIAN	ø	٦	1		0	0	-	°	0	0	0	•	-	0	-	0	°	٥	٥	٥
HUMAN RESOURCES TECHNICIAN	Ø	-	-		٥	۰	0	۰	-	٥	•	0	-	0	o	o	-	0	0	۰
HUMAN RESOURCES TECHNICIAN	ន	-	-		٥	0	-	°	0	٥	۰	٥	-	•	-	0	٥	٥	•	٥
HUMAN RESOURCES TROTINGEN	п	-	-		٠,	-	0	•	۰,	٥ .	0		- ,	- 6	•	• •	• •	۰,	0 0	• •
	1 2	-	,	t	,	,	, ,	1	, ,		,	, ,	. ,			,				
IMPLEMENTATION ADE	1 R	- -			, .			, .					-					-		
IMPLEMENTATION AIDE	ន	-			۰			•	٥	۲			-	0	۰	o		-		۰
													0							
SUBTOTAL		58	16	28%	4	7	v	0	2	42	o	-	2	7	9	٥	2	42	0	-
]

JOB TITLE GRADE EM								Mate							-	Female			
GRADE 24 24 24 24 24 24 24 24 24 24 24 24 24								Mare								Female			
GRADE 24 24 24 24 24 24 24 24 24 24 24 24 24																			
	TOTAL EMPLOYEES	TOTAL MINORITIES	%	TOTAL MALE	Black (NHL)	2 Hispanic or Latino	3 AVAN (NHL)	Asian (NHL)	S White (NHL)	(NHL)	7 Two or More Races (NHL)	TOTAL FEMALE	1 Black (NHL)	2 Hispanic or Latino	3 AVAN (NHL)	Asian (NHL)	5 White (NHL)	NH/OPI (NHL)	7 Two or More Races (NHL)
	-	0		0	0,	0	0	0	-	0	0	1	0	0	0	0	1	0	0
	-	0		0		0	0	0	-	0	0	-	0	0	0	0	1	0	0
	-	0		o	0		0	0	-		0	-		0	0	0	-	0	0
	-	0		o	0	0	0	0	-	0	0	-	o	0	0	0	1	0	0
	-	o		0	0	0		0	-	0	0	-	0	0	0	0	1	0	0
	-	0		0	٥	0	0		-		۰	-		0	0	0	-	0	0
	-	0		o	0	0	0		-	۰	٥	-		0	0	0	-	0	0
	-	0		o	0		٥		-	o	0	-		0	0	0	-	0	0
	-	0		0	o	0	0	0	-	0	0	1	0	0	0	0	1	0	0
	-	0		0	0	0	0	0	-	٥	0	-	0		o	0	-	0	0
	-	-		0	0	-	0	0	0	0	0	1	0	F	0	0	0	0	0
	-	0		0	0	0	0	0	-	0	0	٦	0	ď	0	0	1	0	0
Н	-	0		0	0	0	0	0	-	0	0	1	0	0	.0	0	1	0	0
	-	-		0	-	0	0	0	0	0	0	-		0	0	0	0	0	0
DATA ENTRY UNIT SUPERVISOR 21	-	0		0	0	0	0	0	-	0	0	1	0	0	0	0	1 .	0	0
EXECUTIVE ASSISTANT 18	-	0		0	0	0	0	0	-	0	0	1	0	0	0	0	1	0	
EXECUTIVE ASSISTANT 18	-	0		0	0	0	0	0	-	0	.0	1	0	0	0	0	1	0	0
EXECUTIVE SECRETARY 21	-	0		o	0		0	0	-	o	0	٦	0	0	0	0	1	0	0
INFORMATION SERVICES 20	-	0		-		0	0	0	-	0	0	0	0	0	0	0	1	0	0
INFORMATION SERVICES 20	-	-		0	-	0	•	0	0	0	0	+	-	В	0	0	0	0	0
INFORMATION SERVICES 20	-	-		0	0	-	0	0	0	0	0	1	0	1	0	0	0	0	0
LEGAL ASSISTANT 19	-	0		o	0	0	0	0	-	0	0	1	0	0	0	0	1	0	0
LEGAL ASSISTANT 19	-	0		0	0	0	0	0	-	0	0	1	0	0	0	0	1	0	0
SUPERVISOR CENTRAL MAIL 16 SERVICES	-	٥		1	0	0	0	0	1	0	0	0	0	0	0	0	1	0	
												0							
												0							
												0							
SUBTOTAL	24	4	17%	2	2	7	0	0	50	0		Ø	2	2	0	0	20	0	0

EEO JOB Category	1 1	Skilled Craft					-					DATE	7/1/2019	7/1/2019 - 6/30/2020						: .
									Maje					1 1			Female:			
JOBTILLE	GRADE	TOTAL	TOTAL	*	TOTAL MALE	1 Black (NHL)	2 Hispanic or Latino	3 AVAN (NHL)	Asian (NHL)	6 White (NHL)	6 NH/OPI (NHL)	7 Two or More Races (NHL)	TOTAL	(NHL)	2 Hispanic or Latino	AVAN (NHL)	Asian (NHL)	5 White (NHL)	NH/OPI (NHL)	7 Two or More Races (NHL)
AUTOMOTIVE MECHANIC	4	٦	0		1	0	0	0	٥	1	0	o	0	o	0	0	0	-	0	0
CARPENTER	41	1	0		-	۰	٥	٥	0	1	۰	0	0	0	0	0	0	-	0	o
CARPENTER	4	-	0		-	۰	٥			-	0	0	0	0	0	0	0	1	0	o
CARPENTER	4	-	0		-	۰	۰	•	٥	-	0		0	0	0	0	0	-	0	0
ELECTRICIAN	91	,			,-	o	۰			-	0	٥	0	0	0	0	0	1	0	0
ELECTRICIAN	91	1	0		۲	o	۰	o	0	-	0	٥		0	0		0	-	0	0
ELECTRICIAN	5	1	0		-	۰	۰	۰		-	0	۰	0	0			0	-	0	0
ELECTRICIAN	15	٦	0		-	0	٥	0	۰	-	0	۰	0	0				-		
LICENSED STEAMFITTER	15	٠	0		,-	٥	۰	۰		-	0	٥	o	0	0	0	0	-		
MAINTENANCE SUPERINTENDENT	Ø	٠	0		-	٥	۰	0	٥	٢	0	o	0		0	0	0	-	0	۰
MAINTENANCE SUPERINTENDENT	я	,	0		-	0	٥	0	0	1	0	0	o	0		۰		-	0	0
MAINTENANCE SUPERINTENDENT	ß	-	0		1	٥	0		0	-	۰	o	0	0		0	0	-	٥	
MECHANICAL AND ELECTRICAL	98	-	0		-	۰	0	٥	0	1	0			0	ņ			F	0	0
MECHANICAL AND ELECTRICAL SHOP SUPERVISOR	8	+	0		-	۰		0		1	0			0		0	•	-	0	0
MECHANICAL AND ELECTRICAL SHOP SUPERVISOR	56	+	0		1	۰		0		٦	0		0	0	0	0	0	٢	0	0
PLUMBER	ع	1	0		1		0	٥	0	1	0	0	0	0	0	o	0	1	0	0
PLUMBER SUPERVISOR	50	1	0		-			o	0	1	0		0	0	o	0	0	1	0	0
POWER PLANT OPERATOR	85	-	0		-	۰	0	0	0	1	0	0	0	0	0	0	0	1	0	0
POWER PLANT OPERATOR	82	-	0		-	0	0	0	0	1	0	0	0	0	0	0	0	-	0	o
POWER PLANT OPERATOR	81	-	0		-	0	0	0	0	1	0	0	0	0	0	0	٥	,	0	0
POWER PLANT OPERATOR	82	,,	0		-	0	o	0	0	1	0	0	0	0	0	0	0	-	0	0
POWER PLANT OPERATOR	æ	4:	1		1	-		0	0	0	0	0	0	-	0	0	0	0	0	0
SENIOR MAINTENANCE TECHNICIAN	4	1	0		٠-	۰	۰	•	0	1	0	0	0	0	0	0	0	1	0	0
SENIOR MAINTENANCE TECHNICIAN	14	-	٥		-	0	0	٥	٥	٢	0	0	0	0	0	0	0	1	0	0
SENIOR MAINTENANCE TECHNICIAN	14	-	0		1	o	0	0	0	1	0	0	0	0	0	0	0	٢	٥	0
SENIOR MAINTENANCE TECHNICIAN	4	-	0		1	0	0	0	0	1	0	0	0	0	0	0	0	-	0	
SENIOR MAINTENANCE TECHNICIAN	4	1	0		1	0	0	0	0	1	0	0	0	0	0	•	0	-	0	0
SENIOR MAINTENANCE TECHNICIAN	4	-	0		1	0	0	0	0	1	0	0	0	0	0	0		-	٥	٥
SENIOR MAINTENANCE TECHNICIAN	4	-	0		-	0	0	0	0	1	0	0	0	0	0	o	٥	-	0	0
SENIOR MAINTENANCE TECHNICIAN	14	1	0		1	0	0	0	0	-	0	0	0	0		•	٥	-	0	٥
SENIOR MAINTENANCE TECHNICAN	14	1	0	%0	1	٥	0	۰	0	-	٥	0	0	0		0	0		· O	0
SENIOR MAINTENANCE TECHNICIAN	14	1	0	%0	-	0	٥	٥	٥	-	0	٥	0	0	0	٥	0	•	0	•
SENIOR MAINTENANCE TECHNICIAN	14	1	0	%0	1	0	0	0	0	-	0	0	0	0	0	•	۰	-	0	0
SENIOR MAINTENANCE TECHNICIAN	14	1	0	%0	-	0	0	0	0	٢	0	0	0	0	0	•	۰	-	۰	0
SENIOR MAINTENANCE TECHNICIAN	14	1	0	%0	-	o		٥	0	-	0	0	0	۰	0	٥	0	٢	0	0
WWTF PROCESS MONITOR II	24	1	0	%0	-	0	۰	0		-	0	0	0	0	0	0	0	٢	0	٥
													0							
													0							
SUBTOTAL		36	1	%8	36	,	0	0	0	35	0	0	0	1	0	0	0	35	0	0

EEO JOB Category		Service Maintenance	99,						the state of the s		Δ;	DATE	7/1/2019	7/1/2019 - 6/30/2020						
	1																			
						1	·		Male			•			,	,	Female		ď	,
JOB TITLE	GRADE	TOTAL EMPLOYEES	TOTAL	%	TOTAL MALE	(NHL)	Hispanic or Latino	AVAN (NHL)	Asian (NHL)	white (NHL)	(NHL)	Two or More Races (NHL)	TOTAL FEMALE	(NHL)	Hispanic or Latino	AVAN (NHL)	Asian (NHL)	White (NHL)	NH/OP! (NHL)	Two or More Races (NHL)
ASSISTANT BUILDING AND GROUNDS OFFICER	75	-	0	%0	-			0	0	-1	0	.0	0	0	0	0	0	1	0	0
ASSISTANT BUILDING AND GROUNDS OFFICER	75	-		%0	-	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
ASSISTANT BULDING AND GROUNDS OFFICER	75	-	0	%0	-	0			•	-	0	0	0	0	0	0	0	1	0	0
ASSISTANT BUILDING AND	75	-	0	%0	-				•	-	0	0	0	0	0	0	0	1	0	0
ASSISTANT BUILDING AND GROUNDS OFFICER	25	-	0	%0	-	•		0	•	-	0	0	0	0	0	0	0	-	0	0
ASSISTANT BUILDING AND GROUNDS OFFICER	24	-	-	100%	-	0	-	•		0	0	0	0	0	-	0	0	0	0	0
BUILDING AND GROUNDS OFFICER	8	-	0	%0	0	0			•	-		0	-	0	o	0	0	1	0	0
BULDING AND GROUNDS	8	-	0	%0	-	0	0	0		-			0		0	0	0	1	0	0
BULDING AND GROUNDS OFFICER	8	-	0	%0	-	0	0	0		-		0	0	0	0	0	0	1	0	0
BUILDING	81	-	0	%0	-	0				-	•	0	0	0	0	0	0	1	0	0
BUILDING	80	-	0	%0	-	0	•	•	٥	-	•	0	0	0	0	0	0	1	0	0
BUILDING SYSTEMS TECHNICIAN	17	-	-	100%	-	0	-		٥		٥	0	0	0	+	0	0	0	0	0
COMMUNITY MAINTENANCE TECHNICIAN-	4	-	0	%0	-			۰	0	-	0			0	0	0	0	,	0	0
GROUNDS	11	-	0	%0	-	٥		٥	۰	-	0	0	0	0	0	0	0	1	0	0
JANITOR	a	-	0	%0	۰				٥	-	0	0	1	0	0	0	0	1	0	0
JANITOR	6	-	0	%0	0	0		0	0	+	0	0	1	0	0	0	0	1	0	0
JANITOR	<u>ه</u>	-	0	%0	-	0	•		0	t-	0	0	0	0	0	0	0	1	0	0
JANITOR	о	-	-	100%	0			-		0	0	0	1	0	0	1	0	0	0	0
JANITOR	6	-	-	100%	-	-	0	0	0	0	0	0	0	1	0	0	0	0	0	0
JANITOR	6	-	1	100%	-	0	0	0	0	0	0	1	0	0	0	0	0		0	-
JANITOR	•	-	-	100%	-	, ,	0	0	0	0	0	0	0	1	0	0	0	0	0	٥
LABORER SUPERVISOR	5	1	0	%0	-	0	0	0	0	1	0	0	0	0	0	0	0	-	٥	0
PRINCIPAL JANITOR	55	-	0	%0	_	0	0	0	0	1	0	0	0	0	0	0	0	1	٥	o
PRINCIPAL JANITOR	15	-	0	%0	-	0	0	0	0	1	0	0	0	0	0	0	0	1	0	0
PRINCIPAL JANITOR	15	-	-	100%	-		0	-	0	0	0	0	0	0	0	1	0	0	0	0
SENIOR JANITOR	12	-	-	100%	-	0		-	0	0	0	0	0	0	0	1	0	0	0	0
SUPERVISOR OF PAINTING PLASTERING MASONRY	ន	-	0	%0	1	0	0	0	0	1	0	0	0	0	0	0	. 0	1	٥	۰
													0							
													0							
SUBTOTAL		7.2	8	30%	23	2	2	3	0	19	0	-	4	2	2	3	0	19	0	1

Determining Underrepresentation and Goal Setting

,						WORKFORCE	ORCE					H				IOND	UNDERREPRESENTATION	SENTATA	N.								AAP HIE	AAP HIRING GOALS	ST				Π
EEC-A TOTAL Job Camportes EAPLOTEES	TOTAL	S MINORITY	FEWALE	VETERANS	DISABLED	BLCKOR ARRICAN AMERICAN (NHL)	HSPANIC OR LATINO	AMERICAN INDIAN OR ALABRA NATIVE (NHL")	ASIAN (NHL*)	WHITE (NHL')	NATIVE HAWMINN OR TV OTHER N PACIFIC R BLANDER ()	TWO OR WORE NOT CHARL?	MINORITY	FEMALE VETE	VETERANS DISA	BLACH DISABLED AMERI INHI	BLACKOR HISPANICOR ARRICAN LATINO INHL')	MERICAN INDIAN OR ALASKA NO NATIVE (MHL*)	OR ASIAN	WHITE (WHL")	NATIVE HAVALIAN DR OTHER PACIFIC (SLANDER (NHL*)	R TWO OR MORE RACES	MRNORITY	PEMUE V	VETERANS	DISABLED '	BLACK OR AFRICAN HIS AMERICAN (NHL*)	HISPANIC OR INT	AMERICAN INDIAN OR A ALASKA (P PASTAE (PHL*)	ASIAN W	WHITE OF INHL'S PR	HAVAIIAN OR TAK OTHER MC PACIFIC RA ISLANDER (H)	TWO OR MORE RACES (NHL*)
Officials/ Managers Administrators	921	ē.	8	۵		No.	ď	-	60	157			æ	, ¤	,	12 9	77	-	7	87	0	2				-	-	~					
Professionals	508	4	124	•		51	17	-	60	167		-		-17	6	15 2	- 15	-	0	\$1.	0	5					-	•					
Faculty										-			0	0	0	0	0	0	0	0	0	0											
Technicians	ĝ	72	×			4	ь.		7	28			85			4	60	-	7	8	0	3							_				
Protective Services		0											0	0	0	0 0	0 0	0	0	6.	•	0											
Para- Professionals	8	18	x	•			٠		2	4		-	7	7,		-2	3	-	0	7	٥	1			Ū		_	-		-			
Administrative Support	*	4	22	-		7	2			70			•	-10		2 0	2	0	-	7	٥	1						-					
Skilled Craft	*	-		_		-				×			2	6 5	Ψ,	3 2	10	0	-	9	o	1						-					
Service Maintenance	1%	80	4	n		8	~	n		22		+		. 01	· ·	2 0	2	7	-	٢	0	0											

PART IV. SELF EVALUATION

SELF EVALUATION OF AFFIRMATIVE ACTION PROGRAM

The Department of Administration (DOA) is composed of many divisions that deal individually with the hiring process.

The Department's Associate Director of Diversity, Equity and Opportunity is responsible for assuring an aggressive Equal Opportunity/Affirmative Action effort. The responsibility is carried out through policies, procedures, monitoring, and training designed to assure equal employment opportunity and affirmative action with respect to all phases of hiring and employment and assuring the protection of applicants and employees against unlawful discrimination on the basis of race, color, sex, religion, sexual orientation, gender identity or expression, age, national origin, disability or veteran status.

For the analysis of hires, promotions, and terminations, please refer to the section "APPLICANT FLOW DATA," provided on page 27. Please note: the promotions listed in those statistics only reflect promotions as a result of recruitment to vacancies. The data does not reflect promotions resulting from the reallocation (desk audit) process.

There are nine EEO job categories identified using the letters ranging from A-I. The EEO codes are assigned by job category, not pay grades.

During this reporting period the Department of Administration hired forty-five (45) new employees of whom twenty-nine (29) were females and sixteen (16) were minorities. There were thirty-seven (37) employees promoted during the period of whom seventeen (17) were females and four (4) were minorities.

The Department will continue to work towards achieving its affirmative action goals.

WORKFORCE COMPOSITION

The Department's minority workforce is 16.43% and the female workforce is 48.34%. Both of these statistics represent increases over the last reporting period; of 2.8% increase in minorities and a 10.34% increase in the female workforce. Minorities remain under-represented in all categories; and females remain under-represented in the Officials/Managers, Technicians, Skilled Craft, and Service Maintenance categories. The strongest needs persist in the categories of Officials/Managers, Technicians, and Skilled Craft. In contrast, the Paraprofessional and Administrative Support job categories are dominated by women who fill over 90% of these positions.

Either one or a combination of the following: fiscal and budgetary constraints, collective bargaining agreements, and restrictive civil service exams – continues to restrict DOA's ability to diversify its workforce. The minimal turnover in upper management is an additional reason for limited female and minority representation in these job categories. When possible, the Director, Executive Directors, and Associate Directors who are responsible for hiring should make every effort to select qualified female and minority applicants for underrepresented job categories.

The Apply RI on-line recruitment system, launched by Department of Administration, Human Resources on July 1, 2014 is designed to increase the applicant pool for vacancies and is one step toward expanding minority and female hiring opportunities. Additionally, Human Resources works closely with ODEO and the hiring departments to conduct

outreach/advertising targeting minority communities and the Department of Labor and Training links to the Apply RI website. HR hired a new Talent Acquisition Manager in late 2019. This individual partners with ODEO and the hiring department to ensure the broadest outreach possible for certain hard-to-fill and higher-level vacancies.

EMPLOYMENT RECRUITMENT AND SELECTION PROCESS

An applicant pool representative of the Rhode Island workforce as evidenced by the Labor Market Unit of the Department of Labor and Training is a goal for each vacancy. All Department of Administration interviewing officials who are involved in the evaluation and hiring of applicants must be carefully trained to assure that they are very familiar with the tenets of the Plan, are using the Plan and that they are familiar with hiring goals for their respective divisions. On July 1, 2014, the Division of Human Resources launched an on-line application process entitled "Apply RI". This process has enabled the collection of applicant data and hiring information that greatly assists DOA in meeting Plan goals and assessing/identifying problem areas for improvement. The Apply RI system has increased the pool of diverse candidates and its use by hiring managers supports all factors related to assessing an applicant's qualifications for appointment.

Apply RI provides potential minority and protected class applicants with the ability to establish an on-line profile, and to be notified of job vacancies in areas in which applicants have identified an interest. This process has improved the collection and quality of statistical data; and of applicant pools; improved outreach to minorities and under-represented classes; and ultimately results in a more diverse and qualified applicant pool that reflects the makeup of Rhode Island's Workforce. The Administration's Outreach & Diversity Office continues to provide workshops to the general public on the state's hiring and civil service exam process. During the COVID pandemic, these sessions have continued virtually.

All interviewing officials should be aware of departmental under-represented classes and hiring goals. Although union contract language and promotional lists limit which applicants may be reached, interviewing officials should be educated about hiring goals. Where opportunity exists for ensuring flexibility, i.e. non-union positions and union positions for which there are no union applicants, hiring officials must be encouraged to develop a diverse candidate applicant pool while keeping in mind the populations that are under-represented within respective departments.

EXIT INTERVIEWS

The Office of Diversity, Equity and Opportunity in collaboration with the Division of Human Resources established the exit interview process in order to assess the overall employee experience while working for the state, to assure that terminating employees are not leaving because of discriminatory circumstances, and to identify opportunities to improve retention and engagement. Employees have the opportunity to express the reasons for leaving state service as well as any issue(s) they feel should be reviewed.

To facilitate this process, all employees terminating from the Department of Administration are offered the option of an Exit Interview with the ODEO/State Equal Opportunity Office. The form for the exit interview is provided to the employee prior to his/her termination date.

FLEX TIME

The Department of Administration issued a Flexible Work Arrangements Policy in March 2019 which provides flex time for employees. Additionally, several collective bargaining Page **53** of **127**

agreements provide for flex time requests. All requests for flex time/alternative work schedules under this policy and applicable agreements are considered in a fair, equitable and unbiased manner.

During the calendar year 2020, there was extensive use of teleworking wherever possible. All teleworking agreements have been approved in a fair, equitable and unbiased manner.

POSTING OF POSITIONS

The Department of Administration (DOA), Office of Human Resources posts all vacancy notices on its Apply RI website. An "Applicant Area" is located to the right of the entrance of the reception area on the third floor in the Office of Human Resources wherein a computer kiosk is available to applicants to facilitate review of vacancies and applications via Apply RI. An HR Representative is available to assist applicants when needed.

The current posting period is a minimum of and most commonly ten (10) calendar days, although some positions are posted for longer periods. Where flexibility exists, the Department routinely posts positions for a longer period of time to increase applicant response and to increase diversity of the applicant pool.

Apply RI enhances opportunities for employment in the Department of Administration as well as all Departments in the Executive Branch. As outlined previously, postings are available to the general public via the Apply RI Website. Minority organizations may register on Apply RI for notification of job opportunities. The ODEO continues efforts to ensure that minority organizations are aware of of job opportunities. The Department may also post position vacancies on-line through job advertising channels such as job aggregators and general job boards and also reaches out to college and university recruitment offices and specialty publications where specialized skills are required. During 2019-2020, additional outreach has been conducted with all local colleges/universities, and staff from Human Resources have established close working relationships in order to ensure additional outreach to upcoming graduates and alumni groups.

TRANSFER AND PROMOTION PRACTICES

The Department of Administration will disseminate information on the services available to its employees such as training, educational advancement, and improvement opportunities. In some cases, upward mobility for female and minority employees is limited due to the restrictions imposed by collective bargaining agreements requiring the selection of candidates by seniority. For those positions not covered by collective bargaining agreements, the Department must strive to select qualified minority candidates to address under representation in job categories.

For affirmative action to be successful, managers must actively encourage their employees to apply for vacancies and demonstrate that advancement is possible for all.

TECHNICAL COMPLIANCE

The Department of Administration, Division of Human Resources ensures compliance with applicable federal and state posting requirements. A member of the Equal Opportunity Advisory Committee (EOAC) will periodically inspect the bulletin boards for any missing policy statements. The EOAC member will notify Human Resources to correct this.

TERMINATIONS

Employees terminate from service for various reasons including, but not limited to retirement, voluntary resignations and involuntary terminations. The Department of Administration carefully considers the facts surrounding all involuntary separations from service and ensures that such separations are reasonable, fair and unbiased.

TRAINING PROGRAMS

All new hires to the Department must attend Equal Opportunity, Sexual Harassment & Diversity training which is presented by the Office of Diversity Equity and Opportunity. Notice is sent to the employee and the division when the classes are to be held. Supervisors are responsible for ensuring employee attendance.

Employees who wish to enhance their work potential can participate in training programs offered through the Office of Learning and Development. Learning opportunities are available to assist employees with acquiring new skills and knowledge to aid them in advancement. Management should encourage employees wishing to improve their education and skills to participate in these programs and, whenever possible, units should fund job related training courses.

RI General Law 36-4-44, regarding Training Programs, states that "The Personnel Administrator shall cooperate with appointing authorities and other supervising officials in the conduct of employee training programs to the end that the quality of service rendered by persons in the classified service may be continually improved." DOA will encourage the training of personnel within the agency by the development of approved training courses and programs or, if such is not feasible, DOA will encourage employees to enroll in approved job-related courses at institutions of higher learning.

During 2018, the Rhode Island Learning Center was launched, and the Office of Learning and Development continues to work to provide training courses to improve skills for state employees. Information on Learning and Development opportunities can be obtained from the Division of Human Resources. In early 2020, offerings were expanded significantly to provide additional options to employees who were teleworking.

PART V. AFFIRMATIVE ACTION PLAN FOR INDIVIDUALS WITH DISABILITIES, DISABLED VETERANS AND COVERED VETERANS

PRACTICES AND PROCEDURES:

The purpose of this section is for the agency to meet the requirements of the Americans with Disabilities Act of 1990, Rhode Island General Law 28-5.1, Executive Order 92-2 and Vietnam Era Veterans Readjustment Assistance Act of 1974, as amended, and to take affirmative action to employ and advance individuals with disabilities and veterans.

1. Outreach Recruitment:

The Department will communicate to all employees and applicants its obligation to take affirmative action to employ qualified individuals with disabilities, disabled veterans, and covered veterans, in such a way as to ensure understanding and acceptance. Sources such as Department of Human Services (Vocational Rehab and Veteran's Home), Department of Labor & Training and appropriate educational or training institutions should subscribe to receive job notifications from the Apply RI System so they will be notified of job opportunities. The Department of Administration will assist Departments in registering through its Office of Diversity Equity and Opportunity.

Individuals with disabilities are encouraged to apply for positions for which they are qualified.

2. Physical and Mental Qualifications:

Applicants will be screened to ensure that qualified individuals with disabilities are not excluded from consideration.

3. Work Environment:

The Department strives to maintain a working environment free of discrimination, intimidation and harassment.

4. Reasonable Accommodation:

The Department makes reasonable accommodations for employees or applicants with a disability to ensure equal access to employment. The accommodations include, but are not limited to, modifying the job site, job restructuring, acquisition or modifications of special equipment and/or providing supportive services as necessary.

Report on 2019 – 2020 plan - The Department focused on addressing needs and actions for individuals with disabilities, disabled veterans, and covered veterans, and worked to familiarize hiring managers with ensuring these needs are considered during the hiring process. Additionally, the Department continued its work to identify and remove barriers that would affect individuals with disabilities and will continue to work with individuals with disabilities to meet reasonable accommodation requests.

The Department will apply the definition of "Covered Veteran" for the purpose of employment as set forth in "Covered" Veterans as defined by the Vietnam-Era Veteran's Readjustment Assistance Act (VEVRAA) of 1974, (VEVRAA) amended by the Jobs for Veteran's Act of 2002. The Department will work to achieve the Department of Labor's aspirational goal of 7% for persons with disabilities and 8% for veterans, reflecting the percentage of veterans making up the current workforce nationally.

Page **57** of **127**

Management understands that the data gathered concerning veterans and individuals with disabilities should be handled with specific concerns for the issues of self-identification and legal confidential.

James Thorsen, Director

Department of Administration

Page 58 of 127

PART VI. IDENTIFICATION AND ANALYSIS OF PROBLEM AREAS (DETERMINING UNDERREPRESENTATION AND GOAL SETTING)

PLAN TO IMPROVE REPRESENTATION

The Department of Administration (DOA) continues with its implementation of an aggressive diversity plan to address the underrepresentation of minorities.

For this year, the Department's emphasis will be to increase the percentage of Blacks in Officials/Managers/ Administrators and Professional categories. For Hispanics, Asians and Native Americans or Alaska Natives the Department will continue to address the underrepresentation by addressing the number of hires entering the State Government workforce in general, as well as, promotion of those currently working for the State.

Our goal is to hire 12 new Minorities for FY20 and to have a target break down of these hires as follow:

- 10 Hispanic
- 1 Black
 - 1 Native Hawaiian or Other Pacific Islander

In order to address the under-representation, work will focus on two fronts: first, working to increase the number of minority applicants to job postings at DOA, the strategy will be to increase outreach by advertisement in the minority and cultural specific media outlets, including social media. By increasing the number of minority applicants, the results will inevitably yield an increase in the number of minority hires.

Second, DOA will focus on increasing the number of hires and promotions of minorities for the **EEO Job Categories**: Officials/Managers/Administrators and Professional. By making the Department Hiring Managers aware of the current underrepresentation and encouraging them to request the assistance of the Office of Diversity Equity and Opportunity (ODEO) when hiring for these EEO Job Categories. Additionally, when possible the application period will be extended to allow for a broader outreach.

PLAN TO IMPROVE WORKPLACE CULTURE

In addition to working to improve the representation within the workforce, DOA recognizes that workplace culture plays an important role in retaining employees. To that end, DOA continues to remain focused on retaining a diverse workforce by ensuring a culture of inclusion and engagement. Recognizing that half of this reporting period was consumed with the COVID 19 Pandemic and many employees were working from home, all efforts will be made to reinstate previously offered programs and/or develop new programs designed to improve the culture and retain the workforce.

PLAN TO IMPROVE WORKFORCE TRAINING OPPORTUNITIES

Consistent with the information included above relative to workplace culture, another of DOA's initiatives involves improving training opportunities and offering programs that enhance employees' work-related and professional skills. For example, over the past year HR, through its Office of Learning and Development, has greatly increased the training programs offerings available to employees, and has introduced the RI Learning Center, an online learning portal designed to provide employees with additional training opportunities. Additionally, in June 2020, the LMS moved to a new platform which is significantly more user friendly and easier to navigate. As well, as previously stated in light of the number of

employees who were teleworking, there were significant efforts to increase the number of and diversity of the programs offered through the LMS or other partner sources.

PART VII. APPENDICES

DESCRIPTION OF JOB CATEGORIES

OFFICIALS AND ADMINISTRATORS:

Occupations in which employees set broad policies, exercise overall responsibility for execution of these policies or direct individual departments or social phases of the agency's operations or provide specialized consultation on a regional, district or area basis. Includes: Department Heads, Bureau Chiefs, Division Chiefs, Directors, Deputy Directors, Controllers, Wardens, Superintendents, Sheriffs, Police and Fire Chiefs and Inspectors, Examiners (Bank, Hearing, Motor Vehicle, Warehouse), Inspectors (Construction, Building, Safety, Rent-and-Housing, Fire, A.B.C. Board, License, Diary, Livestock, Transportation), Assessors, Tax Appraisers and Investigators, Coroners, Farm Managers and kindred workers.

PROFESSIONALS:

Occupations which require specialized and theoretical knowledge which is usually acquired through college training or through work experience and other training which provides comparable knowledge. Includes:: Personnel and Labor Relations workers, Social Workers, Doctors, Psychologists, Registered Nurses, Economists, Dieticians, Lawyers, Systems Analysts, Accountants, Engineers, Employment and Vocational Rehabilitation Counselors, Teachers or Instructors, Police & Fire Captains and Lieutenants, Librarians, Management Analysts, Airplane Pilots and Navigators, Surveyors & Mapping Scientists and kindred workers.

TECHNICIANS:

Occupations which require a combination of basic scientific or technical knowledge and manual skill which can be obtained through specialized post-secondary school education or through equivalent on-the-job training. Includes: Computer Programmers, Drafters, Survey and Mapping Technicians, Licensed Practical Nurses, Photographers, Radio Operators, Technical Illustrators, Highway Technicians, Technicians (Medical, Dental, Electronic, and Physical Sciences), Police and Fire Sergeants, Inspectors (Production or Processing Inspectors, Testers and Weighers) and kindred workers.

PROTECTIVE SERVICE WORKERS:

Occupations in which workers are entrusted with Public Safety, Security and Protection from destructive forces. <u>Includes</u>: Police Patrol Officers, Firefighters, Guards, Deputy Sheriffs, Bailiffs, Correctional Officers, Detectives, Marshals, Harbor Patrol Officers, Game and Fish Wardens, Park Rangers (except Maintenance) and kindred workers.

PARAPROFESSIONALS:

Occupations in which workers perform some of the duties of a professional or a technician in a supportive role, which usually require less formal training and/or experience that is normally required for professional or technical status. Such positions may fall within an identified pattern of staff development and promotion under a "New Careers" concept. Includes: Research Assistants, Medical Aids, Child Support Workers, Policy Auxiliary,

Welfare Service Aids, Recreation Assistants, Homemaker Aides, Home Health Aides, Library Assistants and Clerks, Ambulance Drivers and Attendants and kindred workers.

ADMINISTRATIVE SUPPORT:

Occupations in which workers are responsible for internal and external communication, recording and retrieval of data and/or information and other paperwork required in an office. Includes: Bookkeepers, Messengers, Clerk Typists, Stenographers, Court Transcribers, Hearing Reporters, Statistical Clerks, Dispatchers, License Distributors, Payroll Clerks, Office Machine and Computer Operators, Telephone Operators, Legal Assistants, Sales Workers, Cashiers, Toll Collectors, and kindred workers.

SKILLED CRAFT WORKERS:

Occupation in which workers perform jobs which require special manual skill and a thorough and comprehensive knowledge of the process involve in the work which is acquired through on-the-job training and experience or through apprenticeship or other formal training programs. Includes: Mechanics and Repairers, Electricians, Heavy Equipment Operators, Stationary Engineers, Skilled Machine Occupations, carpenters, Compositors and Typesetters, Power Plant Operators, Water and Sewage Treatment Plant Operators and kindred workers.

SERVICE/MAINTENANCE:

Occupations in which workers perform duties which result in or contribute to the comfort, convenience, hygiene of safety of the general public or which contribute to the upkeep and care of group may operate machinery. Includes: Chauffeurs, Laundry and Dry Cleaning Operatives, Truck Drivers, Bus Drivers, Garage Laborer, Custodial Employees, Gardeners, Groundskeepers, Refuse Collectors and Construction Laborers, Park Ranger Maintenance, Farm Workers (except Managers), Craft Apprentices/Trainees/Helpers and kindred workers.

RACIAL/ETHNIC DESIGNATIONS MINORITY GROUPS

An employee may be included in the group by which he or she appears to belong, identifies with or is regarded in the community as belonging. However, no person should be counted in more than one racial/ethnic group.

BLACK/AFRICAN AMERICAN (not of Hispanic origin): All persons having origins in any of the Black racial groups of Africa.

HISPANIC/LATINO: A person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin regardless of race.

NATIVE AMERICAN or ALASKAN NATIVE: (Not Hispanic or Latino): A persons having origins in any of the original peoples or North and South America (including Central America), and who maintain tribal affiliation or community attachment.

<u>ASIAN:</u> (Not Hispanic or Latino): A person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian Subcontinent, including, for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.

<u>WHITE</u> (not Hispanic or Latino): A person having origins in any of the original peoples of Europe, the Middle East or North Africa.

NATIVE HAWAIIAN or PACIFIC ISLANDER (Not Hispanic or Latino): A person having origins in any of the peoples of Hawaii, Guam, Samoa, or other Pacific Islands.

TWO OR MORE RACES (Not Hispanic or Latino): All persons who identify with more than one of the above five races.

Standards adopted by the United States Equal Employment Opportunity Commission and the Office of Federal Contract Compliance Program

LAWS GOVERNING EQUAL OPPORTUNITY

PRIVATE EMPLOYMENT, STATE AND LOCAL GOVERNMENTS, EDUCATIONAL INSTITUTIONS

RACE, COLOR, RELIGION, SEX, NATIONAL ORIGIN:

Title VII of the Civil Rights Act of 1964, as amended, prohibits discrimination in hiring, promotion, discharge, pay, fringe benefits, and other aspects of employment, on the basis of race, color, religion, sex or national origin.

The law covers applicants to and employees of most private employers, state and local governments and public or private educational institutions. Employment agencies, labor unions, and apprenticeship programs are also covered.

AGE:

The Age Discrimination in Employment Act of 1967, as amended, prohibits age discrimination and protects applicants and employees 40 years of age or older from discrimination on account of age in hiring, promotion, discharge, compensation, terms, conditions, or privileges of employment. The law covers applicants to and employees of most private employers, state and local governments, educational institutions, employment agencies and labor organizations.

SEX (WAGES):

In addition to sex discrimination prohibited by Title VII of the Civil Rights Act (see above), the Equal Pay Act of 1963, as amended, prohibits sex discrimination in payment of wages to women and men performing substantially equal work in the same establishment. The law covers applicants to and employees of most private employers, state and local governments and educational institutions. Labor organizations cannot cause employers to violate the law. Many employers not covered by Title VII, because of size, are covered by the Equal Pay Act.

DISABILITY:

The Americans with Disabilities Act of 1990, as amended, prohibits discrimination on the basis of disability, and protects qualified applicants and employees with disabilities from discrimination in hiring, promotion, discharge, pay, job training, fringe benefits, and other aspects of employment. The law also requires that covered entities provide qualified applicants employees with disabilities with reasonable accommodations that do not impose undue hardship. The law covers applicants to and employees of most private employers, state and local governments, educational institutions, employment agencies and labor organizations.

EMPLOYERS HOLDING FEDERAL CONTRACTS OR SUBCONTRACTS

RACE, COLOR, RELIGION, SEX, NATIONAL ORIGIN:

Executive Order 11246, as amended, prohibits job discrimination on the basis of race, color, religion, sex, or national origin, and requires affirmative action to ensure equality of opportunity in all aspects of employment.

INDIVIDUALS WITH DISABILITIES:

On September 24, 2013, the U.S. Department of Labor's Office of Federal Contract Compliance Programs published a Final Rule in the Federal Register that makes changes to the regulations implementing Section 503 of the Rehabilitation Act of 1973, as amended (Section 503) at 41 CFR Part 60-741. Section 503 prohibits federal contractors and subcontractors from discriminating in employment against individuals with disabilities (IWDs) and requires these employers to take affirmative action to recruit, hire, promote, and retain these individuals. The new rule strengthens the affirmative action provisions of the regulations to aid contractors in their efforts to recruit and hire IWDs and improve job opportunities for individuals with disabilities. The new rule also makes changes to the nondiscrimination provisions of the regulations to bring them into compliance with the ADA amendments act of 2008. The new Section 503 regulations became effective March 24, 2014. However, contractors with a written affirmative action program (AAP) already in place on the effective date have additional time to come into compliance with the AAP requirements. This compliance structure seeks to provide contractors the opportunity to maintain their current AAP cycle.

Highlights of the New Regulations

Utilization goal: the new regulations establish a nationwide 7% utilization goal for qualified IWDs. Contractors apply the goal to each of their job groups, or to their entire workforce if the contractor has 100 or fewer employees. Contractors must conduct an annual utilization analysis and assessment of problem areas and establish specific action-oriented programs to address any identified problems.

Data collection: The new regulations require that contractors document and update annually several quantitative comparisons for the number of IWDs who apply for jobs and the number of IWDs they hire. Having this data will assist contractors in measuring the effectiveness of their outreach and recruitment efforts. The data must be maintained for three years to be used to spot trends.

Invitation to Self-Identify: The new regulations require that contractors invite applicants to self-identify as IWDs at both the pre-offer and post-offer phases of the application process, using language prescribed by OFCCP. The new regulations also require that contractors invite their employees to self-identify as IWDs every five years, using the prescribed language. This language is posted in the Self-Identification Form, below.

Incorporation of the EO Clause: The new regulations require that specific language be used when incorporating the equal opportunity clause into a subcontract by reference. The mandated language, though brief, will alert subcontractors to their responsibilities as Federal contractors.

Page 67 of 127

Records Access: The new regulations clarify that contractors must allow OFCCP to review documents related to a compliance check or focused review, either on-site, at OFCCP's option. In addition, the new regulations require contractors, upon request, to inform OFCCP of all formats in which it maintains its records and provide them to OFCCP in whichever of those formats OFCCP requests.

ADAAA: The new regulations implement changes necessitated by the passage of the ADA Amendments Act (ADAAA) of 2008 by revising the definition of "disability" and certain nondiscrimination provisions.

COVERED VETERANS AND DISABLED VETERANS:

38 U.S.C. 4212 of the Vietnam Era Veterans Readjustment Assistance Act of 1974, as amended, prohibits job discrimination and requires affirmative action to employ and advance in employment qualified covered veterans.

Covered veterans means any of the following:

- 1. Disabled veterans;
- 2. Veterans who served on active duty in the Armed Forces during a war or in a campaign or expedition for which a campaign badge has been authorized;
- 3. Veterans who, while serving on active duty with the Armed Forces, participated in a United States military operation for which an Armed Forces Service Medal (AFSM) was awarded pursuant to Executive Order 12985; and
- 4. Recently separated veterans.

Applicants to and employees of companies with Federal government contract or subcontract are protected under the authorities above. Any person who believes a contractor has violated its nondiscrimination or affirmative action obligations under Executive Order 11246, as amended, Section 503 of the Rehabilitation Act or 38 U.S.C. 4212 of the Vietnam Era Veterans Readjustment Assistance Act should immediately contact:

The Office of Federal Contract Compliance Programs (OFCCP) Employment Standards Administration, U.S. Department of Labor

200 Constitution Avenue, N.W.

Washington, D.C. 20210

(202) 523-9368, or an OFCCP regional or district office, listed in most directories under U.S.

Government, Department of Labor.

PROGRAMS OR ACTIVITIES RECEIVING FEDERAL FINANCIAL ASSISTANCE

RACE, COLOR, NATIONAL ORIGIN, SEX:

In addition to the protection of Title VII of the Civil Rights Act of 1964, Title VI of the Civil Rights Act prohibits discrimination on the basis of race, color, or national origin in programs or activities receiving Federal financial assistance. Employment discrimination is covered by Title VI if the primary objective of the financial assistance is provision of employment, or where employment discrimination causes or may cause discrimination in providing services under such programs. Title IX of the Education Amendments of 1972 prohibits employment discrimination on the basis of sex in educational programs or activities that receive Federal assistance.

If you believe you have been discriminated against in a program of any institution that receives Federal assistance, you should contact immediately the Federal agency providing such assistance.

INDIVIDUALS WITH DISABILITIES:

Section 504 of the Rehabilitation Act of 1973, as amended, is a national law that protects qualified individuals from discrimination based on their disability. The nondiscrimination requirements of the law apply to employers and organizations that receive financial assistance from any Federal department or agency, including the U.S. Department of Health and Human Services (DHHS). These organizations and employers include many hospitals, nursing homes, mental health centers and human service programs.

Section 504 forbids organizations and employers from excluding or denying individuals with disabilities an equal opportunity to receive program benefits and services. It defines the rights of individuals with disabilities to participate in, and have access to, program benefits and services.

STATUTORY CITATIONS

State law governing Equal Opportunity and Affirmative Action, R.I.G.L, §28-5.1 and §28-5-41 may be found at www.webserver.rilin.state.ri.us/Statutes/ website.

STATE EXECUTIVE ORDERS

EXECUTIVE ORDER #13-05

Promotion of Diversity, Equal Opportunity and Minority Business Enterprises in Rhode Island

EXECUTIVE ORDER #05-02

Promotion of A Diverse State Government Workforce

EXECUTIVE ORDER #05-01

Promotion of Equal Opportunity and the Prevention of Sexual Harassment in State Government

EXECUTIVE ORDER #94-22

Minority Business Enterprise

EXECUTIVE ORDER #93-1

Equal Opportunity and Affirmative Action Policy for units in State Government.

EXECUTIVE ORDER #92-2

Compliance with Americans with Disabilities Act.

EXECUTIVE ORDER #86-10

Establishes the Refuge Policy for the State.

EXECUTIVE ORDER #85-16

Designates the State 504 coordinator to create policies, practices and programs regarding accessibility of State buildings and properties to handicapped persons.

TITLE 28

Labor and Labor Relations

CHAPTER 28-5.1 Equal Opportunity and Affirmative Action

SECTION 28-5.1-1

§ 28-5.1-1 Declaration of policy.

- (a)(1) Equal opportunity and affirmative action toward its achievement is the policy of all units of Rhode Island state government, including all public and quasi-public agencies, commissions, boards and authorities, and in the classified, unclassified, and non-classified services of state employment. This policy applies in all areas where the state dollar is spent, in employment, public service, grants and financial assistance, and in state licensing and regulation.
- (2) All policies, programs, and activities of state government shall be periodically reviewed and revised to assure their fidelity to this policy.
- (3) Each department head shall make a report to the governor and the general assembly not later than September 30 of each year on the statistical results of the implementation of this chapter and to the state equal opportunity office; provided, that the mandatory provisions of this section do not apply to the legislative branch of state government.
- (b) The provisions of this chapter shall in no way impair any contract or collective bargaining agreement currently in effect. Any contract or collective bargaining agreements entered into or renewed after July 6, 1994 shall be subject to the provisions of this chapter.

§ 28-5.1-2 State equal opportunity office.

- (a) There shall be a state equal opportunity office. This office, under the direct administrative supervision of the office of diversity, equity and opportunity, shall report to the governor and to the general assembly on state equal opportunity programs. The state equal opportunity office shall be responsible for ensuring compliance with the requirements of all federal agencies for equal opportunity and shall provide training and technical assistance as may be requested by any company doing business in Rhode Island and all state departments as is necessary to comply with the intent of this chapter.
- (b) The state equal opportunity office shall issue any guidelines, directives, or instructions that are necessary to effectuate its responsibilities under this chapter, and is authorized to investigate possible discrimination, hold hearings, and direct corrective action to the discrimination.

§ 28-5.1-3 Affirmative action.

- (a) The state equal opportunity office shall assign an equal opportunity officer as a liaison to agencies of state government.
- (b) Each state department or agency, excluding the legislative branch of state government, shall annually prepare an affirmative action plan. These plans shall be prepared in accordance with the criteria and deadlines set forth by the state equal opportunity office. These deadlines shall provide, without limitation, that affirmative action plans for each fiscal year be submitted to the state equal opportunity office and the house fiscal advisor no later than March 31. These plans shall be submitted to and shall be subject to review and approval by the state equal opportunity office.
- (c) Any affirmative action plan required under this section deemed unsatisfactory by the state equal opportunity office shall be withdrawn and amended according to equal opportunity office criteria, in order to attain positive measures for compliance. The state equal opportunity office shall make every effort by informal conference, conciliation and persuasion to achieve compliance with affirmative action requirements.

- (d) The state equal opportunity office shall effect and promote the efficient transaction of its business and the timely handling of complaints and other matters before it, and shall make recommendations to appropriate state officials for affirmative action steps towards the achievement of equal opportunity.
- (e) The state equal opportunity administrator shall serve as the chief executive officer of the state equal opportunity office, and shall be responsible for monitoring and enforcing all equal opportunity laws, programs, and policies within state government.
- (f) No later than July 1 each state department or agency, excluding the legislative branch of state government, shall submit to the state equal opportunity office and the house fiscal advisor sufficient data to enable the state equal opportunity office and the house fiscal advisor to determine whether the agency achieved the hiring goals contained in its affirmative action plan for the previous year. If the hiring goals contained in the previous year's plan were not met, the agency shall also submit with the data a detailed explanation as to why the goals were not achieved.
- (g) Standards for review of affirmative action plans shall be established by the state equal opportunity office, except where superseded by federal law.
- (h) For purposes of this section, "agency" includes, without limitation, all departments, public and quasi-public agencies, authorities, boards, and commissions of the state, excluding the legislative branch of state government.
- (i) The state equal opportunity office shall continually review all policies, procedures, and practices for tendencies to discriminate and for institutional or systemic barriers for equal opportunity, and it shall make recommendations with reference to any tendencies or barriers in its annual reports to the governor and the general assembly.
- (j) Relevant provisions of this section also apply to expanding the pool of applicants for all positions where no list exists. The equal opportunity administrator is authorized to develop and implement recruitment plans to assure that adequate consideration is given to qualified minority applicants in those job categories where a manifest imbalance exists, excluding those job categories in the legislative branch of state government.

§ 28-5.1-3.1 Appointments to state boards, commissions, public authorities, and quasipublic corporations.

- (a) The general assembly finds that, as a matter of public policy, the effectiveness of each appointed state board, commission, and the governing body of each public authority and quasi-public corporation is enhanced when it reflects the diversity, including the racial and gender composition, of Rhode Island's population. Consequently, each person responsible for appointing one or more individuals to serve on any board or commission or to the governing body of any public authority or board shall endeavor to ensure that, to the fullest extent possible, the composition of the board, commission, or governing body reflects the diversity of Rhode Island's population.
- (b) During the month of January in each year the boards, agencies, commissions, or authorities are requested to file with the state equal opportunity office a list of its members, designating their race, gender, and date of appointment.
- (c) Of the candidates considered for appointment by the governor and the general assembly, the governor and the general assembly shall give due consideration to recommendations made by representatives of Rhode Island's minority community-based organizations. The human resources outreach and diversity office shall act as the liaison with state government and shall forward the recommendations to appointing authorities.
- (d) The appointing authority, in consultation with the equal employment opportunity administrator and the human resources outreach and diversity administrator within the department of administration, shall annually conduct a utilization analysis of appointments to state boards, commissions, public authorities and quasi-public corporations based upon the annual review conducted pursuant to § 28-5.1-3.

(e) The equal employment opportunity administrator shall report the results of the analysis to the Rhode Island commission for human rights and to the general assembly by or on January 31 and July 31 of each year, consistent with § 28-5.1-17. The report shall be a public record and shall be made available electronically on the secretary of state's website.

§ 28-5.1-3.2 Enforcement.

- (a) The state equal opportunity administrator is authorized to initiate complaints against any agencies, administrators, or employees of any department or division within state government, excluding the legislative branch, who or which willfully fail to comply with the requirements of any applicable affirmative action plan or of this chapter or who or which fail to meet the standards of good faith effort, reasonable basis, or reasonable action, as defined in guidelines promulgated by the federal Equal Employment Opportunity Commission as set forth in 29 CFR 1607.
- (b) Whenever the equal employment opportunity administrator initiates a complaint, he or she shall cause to be issued and served in the name of the equal employment opportunity office a written notice, together with a copy of the complaint, requiring that the agency, administrator, agent, or employee respond and appear at a hearing at a time and place specified in the notice. The equal employment opportunity office shall follow its lawfully adopted rules and regulations concerning hearings of discrimination complaints.
- (c) The equal employment opportunity office shall have the power, after a hearing, to issue an order requiring a respondent to a complaint to cease and desist from any unlawful discriminatory practice and/or to take any affirmative action, including, but not limited to, hiring, reinstatement, transfer, or upgrading employees, with or without back pay, or dismissal, that may be necessary to secure compliance with any applicable affirmative action plan or with state or federal law.
- (d) A final order of the equal employment opportunity office constitutes an "order" within the meaning of § 42-35-1(j); is enforceable as an order; is to be rendered in accordance with § 42-35-12; and is subject to judicial review in accordance with § 42-35-15.

§ 28-5.1-4 Employment policies for state employees.

- (a) Each appointing authority shall review the recruitment, appointment, assignment, upgrading, and promotion policies and activities for state employees without regard to race, color, religion, sex, sexual orientation, gender identity or expression, age, national origin, or disability. All appointing authorities shall hire and promote employees without discrimination.
- (b) Special attention shall be given to the parity of classes of employees doing similar work and the training of supervisory personnel in equal opportunity/affirmative action principles and procedures.
- (c) Annually, each appointing authority shall include in its budget presentation any necessary programs, goals and objectives that shall improve the equal opportunity aspects of their department's employment policies.
- (d) Each appointing authority shall make a monthly report to the state equal opportunity office on persons hired, disciplined, terminated, promoted, transferred, and vacancies occurring within their department.

§ 28-5.1-5 Personnel administration.

- (a)(1) The office of personnel administration of the department of administration, in consultation with the office of diversity, equity and opportunity, shall prepare a comprehensive plan indicating the appropriate steps necessary to maintain and secure the equal-opportunity responsibility and commitment of that division. The plan shall set forth attainable goals and target dates based upon a utilization study for achievement of the goals, together with operational assignment for each element of the plan to assure measurable progress.
- (2) The office of personnel administration shall:
- (i) Take positive steps to ensure that the entire examination and testing process, including the development of job specifications and employment qualifications, is free from either conscious or inadvertent bias, and

- (ii) Review all recruitment procedures for all state agencies covered by this chapter for compliance with federal and state law, and bring to the attention of the equal opportunity administrator matters of concern to its jurisdiction.
- (3) The division of budget shall indicate in the annual personnel supplement progress made toward the achievement of equal-employment goals.
- (4) The division of purchases shall cooperate in administering the state contract-compliance programs.
- (5) The division of statewide planning shall cooperate in ensuring compliance from all recipients of federal grants.
- (b) The office of labor relations shall propose in negotiations the inclusion of affirmative-action language suitable to the need for attaining and maintaining a diverse workforce.
- (c) There is created a six-member (6) committee that shall monitor negotiations with all collective bargaining units within state government specifically for equal-opportunity and affirmative-action interests. The members of that committee shall include the director of the Rhode Island commission for human rights, the associate director of the office of diversity, equity and opportunity, the equal opportunity administrator, the personnel administrator, one member of the house of representatives appointed by the speaker, and one member of the senate appointed by the president of the senate.

§ 28-5.1-6 Commission for human rights.

The Rhode Island commission for human rights shall exercise its enforcement powers as defined in chapter 5 of this title and in this chapter and shall have the full cooperation of all state agencies. Wherever necessary, the commission shall, at its own initiative or upon a complaint, bring charges of discrimination against those agencies and their personnel who fail to comply with the applicable state laws and this chapter. This commission also has the power to order discontinuance of any departmental or division employment pattern or practice deemed discriminatory in intent by the commission, after a hearing on the record, and may seek court enforcement of such an order. The commission shall utilize the state equal opportunity office as its liaison with state government. The Rhode Island commission for human rights is authorized to make any rules and regulations that it deems necessary to carry out its responsibilities under this chapter, and to establish any sanctions that may be appropriate within the rules and regulations of the state.

§ 28-5.1-7 State services and facilities.

- (a) Every state agency shall render service to the citizens of this state without discrimination based on race, color, religion, sex, sexual orientation, gender identity or expression, age, national origin, or disability. No state facility shall be used in furtherance of any discriminatory practice nor shall any state agency become a party to any agreement, arrangement, or plan which has the effect of sanctioning those patterns or practices.
- (b) At the request of the state equal opportunity office, each appointing authority shall critically analyze all of its operations to ascertain possible instances of noncompliance with this policy and shall initiate sustained, comprehensive programs based on the guidelines of the state equal opportunity office to remedy any defects found to exist.

§ 28-5.1-8 Education, training, and apprenticeship programs.

- (a) All educational programs and activities of state agencies, or in which state agencies participate, shall be open to all qualified persons without regard to race, color, religion, sex, sexual orientation, gender identity or expression, age, national origin, or disability. The programs shall be conducted to encourage the fullest development of the interests, aptitudes, skills, and capacities of all participants.
- (b) Those state agencies responsible for educational programs and activities shall take positive steps to insure that all programs are free from either conscious or inadvertent bias, and shall make quarterly reports to the state equal opportunity office with regard to the number of persons being served and to the extent to which the goals of the chapter are being met by the programs.

(c) Expansion of training opportunities shall also be encouraged with a view toward involving larger numbers of participants from those segments of the labor force where the need for upgrading levels of skill is greatest.

§ 28-5.1-9 State employment services.

- (a) All state agencies, including educational institutions, which provide employment referral or placement services to public or private employees, shall accept job orders, refer for employment, test, classify, counsel and train only on a nondiscriminatory basis. They shall refuse to fill any job order which has the effect of excluding any persons because of race, color, religion, sex, sexual orientation, gender identity or expression, age, national origin, or disability.
- (b) The agencies shall advise the commission for human rights promptly of any employers, employment agencies, or unions suspected of practicing unlawful discrimination.
- (c) The agencies shall assist employers and unions seeking to broaden their recruitment programs to include qualified applicants from minority groups.
- (d) The department of labor and training, the governor's commission on disabilities, the advisory commission on women, and the Rhode Island economic development corporation shall fully utilize their knowledge of the labor market and economic conditions of the state, and their contacts with job applicants, employers, and unions, to promote equal employment opportunities, and shall require and assist all persons within their jurisdictions to initiate actions which remedy any situations or programs which have a negative impact on protected classes within the state.

§ 28-5.1-10 State contracts.

The division of purchases shall prepare any rules, regulations, and compliance reports that shall require of state contractors the same commitment to equal opportunity as prevails under federal contracts controlled by federal executive orders 11246, 11625 and 11375. Affirmative action plans prepared pursuant to those rules and regulations shall be reviewed by the state equal opportunity office. The state equal opportunity office shall prepare a comprehensive plan to provide compliance reviews for state contracts. A contractor's failure to abide by the rules, regulations, contract terms, and compliance reporting provisions as established shall be ground for forfeitures and penalties as established by the department of administration in consultation with the state equal opportunity office.

§ 28-5.1-11 Law enforcement. The attorney general, the department of corrections, and the Rhode Island justice commission shall stress to state and local law enforcement officials the necessity for nondiscrimination in the control of criminal behavior. These agencies shall develop and publish formal procedures for the investigation of citizen complaints of alleged abuses of authority by individual peace officers. Employment in all state law enforcement and correctional agencies and institutions shall be subject to the same affirmative action standards applied under this chapter to every state unit of government, in addition to applicable federal requirements.

§ 28-5.1-12 Health care.

The state equal opportunity office shall review the equal opportunity activity of all private health care facilities licensed or chartered by the state, including hospitals, nursing homes, convalescent homes, rest homes, and clinics. These state licensed or chartered facilities shall be required to comply with the state policy of equal opportunity and nondiscrimination in-patient admissions, employment, and health care service. The compliance shall be a condition of continued participation in any state program, or in any educational program licensed or accredited by the state, or of eligibility to receive any form of assistance.

§ 28-5.1-13 Private education institutions.

The state equal opportunity office shall review all private educational institutions licensed or chartered by the state, including professional, business, and vocational training schools. These state licensed or chartered institutions shall at the request of the board of regents of elementary and secondary education be required to show compliance with the state policy of nondiscrimination and affirmative action in their student admissions,

employment, and other practices as a condition of continued participation in any state program or of eligibility to receive any form of state assistance.

§ 28-5.1-14 State licensing and regulatory agencies.

State agencies shall not discriminate by considering race, color, religion, sex, sexual orientation, gender, identity or expression, age, national origin, or disability in granting, denying, or revoking a license or charter, nor shall any person, corporation, or business firm which is licensed or chartered by the state unlawfully discriminate against or segregate any person on these grounds. All businesses licensed or chartered by the state shall operate on a nondiscriminatory basis, according to equal employment treatment and access to their services to all persons, except unless otherwise exempted by the laws of the state. Any licensee, charter holder, or retail sales permit holder who fails to comply with this policy is subject to any disciplinary action that is consistent with the legal authority and rules and regulations of the appropriate licensing or regulatory agency. State agencies which have the authority to grant, deny, or revoke licenses or charters will cooperate with the state equal opportunity office to prevent any person, corporation, or business firm from discriminating because of race, color, religion, sex, sexual orientation, gender, identity or expression, age, national origin, or disability or from participating in any practice which may have a disparate effect on any protected class within the population. The state equal opportunity office shall monitor the equal employment opportunity activities and affirmative action plans of all such organizations.

§ 28-5.1-15 State financial assistance.

State agencies disbursing financial assistance, including, but not limited to, loans and grants, shall require recipient organizations and agencies to undertake affirmative action programs designed to eliminate patterns and practices of discrimination. At the request of the state equal opportunity office, state agencies disbursing assistance shall develop, in conjunction with the state equal opportunity office, regulations and procedures necessary to implement the goals of nondiscrimination and affirmative action and shall be reviewed for compliance according to state policy.

§ 28-5.1-16 Prior executive orders – Effect.

All executive orders shall, to the extent that they are not inconsistent with this chapter, remain in full force and effect.

§ 28-5.1-17 Utilization analysis.

- (a)(1) The personnel administrator, in consultation with the equal employment opportunity administrator, and the human resources outreach and diversity administrator within the department of administration, shall annually conduct a utilization analysis of positions within state government based upon the annual review conducted pursuant to §§ 28-5.1-3 and 28-5.1-4.
- (2) To the extent the analysis determines that minorities as currently defined in federal employment law as Blacks, Hispanics, American Indians (including Alaskan natives), Asians (including Pacific Islanders), are being underrepresented and/or underutilized, the personnel administrator shall, through the director of administration, direct the head of the department where the under-representation and/or under-utilization exists to establish precise goals and timetables and assist in the correction of each deficiency, to the extent permitted by law and by collective bargaining agreements.
- (3) The initial analysis shall be directed toward service oriented departments of the state, state police, labor and training, corrections, children, youth and families, courts, transportation, and human services.
- (4) The equal employment opportunity administrator shall be consulted in the selection process for all positions certified as underrepresented and/or underutilized and shall report the results of progress toward goals to the governor and to the general assembly by January 31 and July 31 of each year. A copy of these results which shall be referred to the Rhode Island commission for human rights which may, in its discretion, investigate whether a violation of chapter 28-5 has occurred. The results shall be a public record and shall be made available electronically on the secretary of state's website.

- (b)(1) In the event of a reduction in force, the personnel administrator, in consultation with the equal employment opportunity administrator and director of the department(s) where the reduction is proposed, shall develop a plan to ensure that affirmation action gains are preserved to the extent permitted by law and by collective bargaining agreements. A copy of this plan shall be referred to the Rhode Island commission for human rights which may, in its discretion, investigate whether a violation of chapter 28-5 has occurred. The plan shall be a public record and shall be made available electronically on the secretary of state's website.
- (2) The equal employment opportunity administrator shall report the results of the plans and their subsequent actions to the governor and to the general assembly by January 31 and July 31 of each year, to the Rhode Island commission for human rights. The report shall be a public record and shall be made available electronically on the secretary of state's website. Consistent with § 28-5.1-6, the Rhode Island commission for human rights shall have the power to order discontinuance of any department or division employment pattern or practice deemed discriminatory in intent or result by the commission.
- (3) The equal opportunity administrator shall notify the commission of reports and results under this chapter.

TITLE 28

Labor and Labor Relations CHAPTER 28-5 Fair Employment Practices

SECTION 28-5-41.1

§ 28-5-41.1 Right to fair employment practices — Gender identity or expression. — Whenever in this chapter there appears the terms "race or color, religion, sex, disability, age, country of ancestral origin, or sexual orientation" there shall be inserted immediately thereafter the words "gender identity or expression."

STATE EXECUTIVE ORDERS

EXECUTIVE ORDER 13-05

Promotes Diversity, Equal Opportunity and Minority Business Enterprises in Rhode Island

EXECUTIVE ORDER 05-02

Establishes the Human Resources Outreach and Diversity Office and their responsibilities

EXECUTIVE ORDER 05-01

Promotes Equal Opportunity and the Prevention of Sexual Harassment in State Government

EXECUTIVE ORDER 94-22

Promotes Minority Business Enterprises in Rhode Island State Government

EXECUTIVE ORDER 93-1

Equal Opportunity and Affirmative Action Policy for units in State Government

EXECUTIVE ORDER 92-2

Compliance with the Americans with Disabilities Act

EXECUTIVE ORDER 86-10

Establishes the Refugee Policy for the State

EXECUTIVE ORDER 85-16

Designates the State 504 coordinator to create policies, practices and programs regarding accessibility of State buildings and properties to disabled persons



2013 MAY -9 PM 1: 11

State of Rhode Island and Providence Plantations

State House, Room 224
Providence, Rhode Island 02903
401-222-2080

אן

Lincoln D. Chafee Governor

EXECUTIVE ORDER

13-05

May 9, 2013

PROMOTION OF DIVERSITY, EQUAL OPPORTUNITY AND MINORITY BUSINESS ENTERPRISES IN RHODE ISLAND

WHEREAS, Rhode Island was founded on the principles of tolerance and diversity; and

WHEREAS, for generations, minority populations have enriched the fabric of our State, strengthened our economy, and made Rhode Island a better place to live; and

WHEREAS, it is vitally important for the State to acknowledge the changing demographics of our population and actively recruit minority talent to the workforce; and

WHEREAS, it is a priority of the Chafee Administration to reflect these changing demographics through substantial minority employment in State government and increased opportunities for minority business enterprises to participate in State procurement and construction projects; and

WHEREAS, by drawing from the entire pool of human resources and talent, and by creating a culture that values diversity and inclusion, we strengthen our collective performance as a State workforce and thereby improve the State's ability to serve the people of Rhode Island; and

WHEREAS, over the past 30 years, Rhode Island's population has increased from seven percent (7%) to twenty-four percent (24%) people of color. In addition, in just the last decade, Rhode Island's Latino population grew forty-four percent (44%), adding almost 40,000 residents. The Asian-American and African-American populations also grew by twenty-eight percent (28%) and twenty-three percent (23%), respectively, over the same time period; and

Executive Order 13-05 May 9, 2013 Page 2

WHEREAS, by the year 2040 the population of the State as a whole is projected to be forty-one percent (41%) people of color; and

WHEREAS, R.I. Gen. Laws § 37-14.1-1 et seq., enacted in 1986, declared a State policy by which minority business enterprises (MBEs), which include minority-owned, women-owned and disadvantaged business enterprises, shall be awarded a minimum of ten percent (10%) of all dollars in State procurement and construction projects and a preference in State contracts and subcontract awards; and

WHEREAS, R.I. Gen. Laws § 28-5.1-1 et seq., the Equal Opportunity and Affirmative Action Act, enacted in 1988, declared a policy of affirmative action to achieve equal opportunity in all units of State government, and established a State Equal Opportunity Office within the Department of Administration.

NOW, THEREFORE, I, LINCOLN D. CHAFEE, by virtue of the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, do hereby order as follows:

- 1. The Director (Director) of the Department of Administration (Department), shall review all divisions and offices within the Department charged with facilitating equal opportunity employment and MBEs, including, but not limited to, the Division of Human Resources, the State Equal Opportunity Office, the Human Resources Outreach and Diversity Office, the Division of Purchases, and the MBE Program, and shall make recommendations to the Governor to improve collaboration between these offices and all executive departments to ensure these programs are more effective. These recommendations shall encourage measures of quality and accountability in equal opportunity and affirmative action hiring and MBE procurement as allowed by law. In addition, these recommendations shall include strategies for recruiting, hiring, promoting and retaining a more diverse workforce. The Director shall submit these recommendations to the Governor for approval on or before August 1, 2013. All executive departments shall comply with the Director's recommendations and shall cooperate fully with taking steps to increase minorities in the State's workforce and increase the usage of MBEs with State contracts.
- 2. Every State agency, in partnership with the Office of Equal Opportunity, shall track and maintain hiring data as part of the agency's performance management functions. Each agency shall provide the Office of Equal Opportunity, which shall coordinate with the Office of Management and Budget's Office of Performance Management and the Office of Outreach and Diversity, with a plan for improving minority hiring no later than October 1, 2013.

Executive Order 13-05 May 9, 2013 Page 3

- 3. The Division of Purchases MBE Compliance Office shall identify State contracts and sub-contracts that could increase the number of minority-owned businesses participating in State work where strategic efforts can be undertaken. Each agency shall provide a list of contracts and sub-contracts that should be reviewed for MBE recruiting potential as part of the plan which shall coordinate with the Office of Management and Budget's Office of Performance Management and the Division of Purchases MBE Compliance Office on or before December 1, 2013.
- 4. The Director shall prepare an annual report to the Governor due on August 1, 2013 and every August 1 thereafter, for the prior fiscal year, demonstrating the State's progress in minority employment and MBE procurement and any recommendations for continued improvements in these programs. This report shall take into account the Affirmative Action Plans that are submitted by every State agency on an annual basis, as required under R.I. Gen. Laws Chapter 28-5.1.
- 5. The Department and the Human Resources Outreach and Diversity Office shall develop and conduct a diversity training program within one year of the effective date of this Order. For future hires, such training may be part of the standardized orientation provided to new employees.

This Order shall take effect immediately.

() ()

Lincoln D. Chafee

So Ordered:



PUBLIC STROBART OFF CENTER 05 JAN 14 PH 3: 54

State of Rhode Island and Providence Plantations State House Providence, Rhode Island 02903-1196 401-222-2080

Donald L. Carcieri Governor

EXECUTIVE ORDER

05-02

January 17, 2005

PROMOTION OF A DIVERSE STATE GOVERNMENT WORKFORCE

WHEREAS, Rhode Island State Government is committed to fostering a competitive and diverse workforce composed of highly skilled and capable employees through the recruitment, training, retention, and promotion of qual a fied men and women from diverse racial, ethnic, linguistic, socioeconomic, and educational backgrounds as well as individuals with disabilities; and

WHEREAS, it is in the best interests of business and government to create an open, inclusive and equitable human resources paradigm that capitalizes on workforce excellence and the strength of individual differences; and

WHEREAS, the Rhode Island General Assembly has determined there exists a compelling interest in promoting equal opportunity; and

WHEREAS, diversity requires leadership commitment and accountability, along with the assessment and development of policies and practices to assure that the State's operating system is based on principles of equity and inclusion; and

WHEREAS, the state's commitment to equal opportunity, diversity, and conduct that fosters respect in the workplace is unwavering.

NOW, THEREFORE, I, DONALD L. CARCIERI, by the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, do h ereby order as follows:

Executive Order 05-02 January 17, 2005 Page 2

- 1. There shall be established within the Department of Administration a Human Resources Outreach and Diversity Office. This Office shall report directly to the Director of the Department of Administration or designee on the state of diversity in Rhode Island State government and shall work towards developing a business case for equity with an emphasis on building a diverse workforce to guarantee fair and reasonable opportunities for public service.
- The Human Resources Outreach and Diversity Office responsibilities shall include:
 - Developing guidelimes to effectuate its mission;
 - Researching and developing best practices for the promotion of diversity throughout State government;
 - Providing guidance and technical support to state entities;
 - Developing a strategic and focused recruitment and tracking initiative for individuals interested in state employment including fostering relationships with community-based organizations to strengthen and sup-port recruitment and outreach activities;
 - Initiating training seminars including a diversity awareness program
 to share the benefits of diversity and to encourage a culturally
 sensitive workforce environment;
 - Submitting an annual benchmark report to the Director of the Department of Ad ministration or designee.
- 3. To assist the Office in carrying out its responsibilities there shall be established a Diversity Advisory Council, selected and appointed by the Governor, and comprised of fifteen (15) members, consisting of four (4) members of the public and one (1) member from each of the following governmental entities:

Office of the Governor
Human Resources Outreach and Diversity Office
De partment of Labor & Training
Office of Personnel Administration Human Resources
Office of Labor Relations
Office of Equal Opportunity
Governor's Commission on Women

Executive Order 05-02 January 17, 2005 Page 3

Governor's Commission on Disabilities Office of Higher Education Rhode Island Commission on the Deaf and Hard of Hearing Division of Legal Services within the Department of Administration

The Director of Administration or designee shall chair the Council. The Council shall meet quarterly.

This Executive Order supersedes and rescinds Executive Order No. 00-4, and is effective immediately upon the date hereof.

So Ordered:

Donald L. Carcieri

Dated: January 17, 2005



State of Rhode Island and Providence Plantations State House Providence Rhode Island 02903-1196 401-222-2080

Donald L. Carcieri Governor

EXECUTIVE ORDER 05-01 January 17, 2005 PROMOTION OF EQUAL OPPORTUNITY AND THE PREVENTION OF SEXUAL HARASSMENT IN STATE GOVERNMENT

WHEREAS, there is a compelling interest in the promotion and achievement of equal opportunity; and concerted commitment is necessary to prevent discrimination and sexual harassment in all departments and agencies of Rhode Island state government; and

WHEREAS, Rhode Island has an unwavering commitment to providing equal employment opportunity in state government to all qualified individuals without sexual harassment or discrimination on the basis of race, color, creed, religion, age, sex, ethnicity, national origin, veteran status, marital status, sexual orientation, gender identity, or the presence of a sensory, mental, or physical disability; and

WHEREAS, the prevention and elimination of discrimination and sexual harassment requires continued action to ensure that all employment opportunities existing in or through state government are available to all qualified individuals; and

WHEREAS, to provide equal opportunity for all employees and applicants in all aspects of employment including, but not limited to recruitment, hiring, retention, training, compensation, benefits, leave, assignment, transfer, promotion, discipline, demotion, terminations, and layoffs, and to ensure reasonable steps are taken to actively promote employment opportunities to all qualified individuals that historically have been underutilized in the state government workforce there is a need to reaffirm policies, practices consistent with State and Federal law.

NOW, THEREFORE, I, DONALD L. CARCIERI, by the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, do hereby order as follows:

- 1. All Directors, their senior staff and all supervisory employees of agencies, departments, state boards, commissions, public authorities and quasi-public corporations of state government ("Agencies") are responsible for ensuring that all aspects of state programs for which they manage are available without discrimination or sexual harassment.
- 2. Pursuant to all applicable Federal and State law, all Agencies are to develop, promote, monitor, implement, and maintain equal employment opportunity policies and practices that:
 - a) do not discriminate against any employees or applicants for state employment in all aspects of employment including contract procurement and service delivery;

Page 86 of 127

- b) establish guidelines to prevent discrimination and sexual harassment of any employees or applicants for state employment;
- c) identify and actively promote employment opportunities for qualified individuals that historically have been underutilized in the state government workforce;
- d) describe the notice and filing provisions that enable any employee or applicant for state employment who believes he/she has been discriminated against or sexually harassed to immediately report such conduct to appropriate official(s).
- 3. All Agency Directors shall designate an individual as the Agency's Equal Employment Opportunity Officer and American with Disabilities Act Coordinator (the Officer). Such Officers, with the assistance of the State Equal Opportunity Office (EOO) as set forth in Title 28, Chapter 5.1 et seq. of the Rhode Island General Laws, shall be responsible for the formulation, drafting and reporting of plans and policies relating to nondiscrimination as well as the prevention of sexual harassment as required by Title 28, Chapter 51-2.

All Agency Officers shall annually attend one (1) Equal Employment Opportunity training session and one (1) training session on the prevention of sexual harassment. Each Agency Officer shall work cooperatively with the Diversity Advisory Council as established by Executive Order 05-02 and the State EOO to conduct a semi-annual review and evaluation of hiring/promotion activity within their unit.

All Agency Directors shall work cooperatively with the Agency Officer to monitor and maintain compliance according to the guidelines outlined in the Agency's EOO plan.

- 4. All Agencies shall comply with Federal laws pertaining to the promotion of equal opportunity for all qualified individuals and the prevention of sexual harassment including but not limited to the following provisions:
 - Title VII of the Civil Rights Act of 1964, as amended, that prohibits employment discrimination on the basis of race, color, religion, sex or national origin;
 - The Age Discrimination in Employment Act of 1967, as amended, that prohibits employment discrimination against individuals 40 years of age or older;
 - The Equal Pay Act of 1963 that prohibits discrimination on the basis of gender in compensation for substantially similar work under similar conditions;
 - Title I of the Americans with Disabilities Act of 1990, as amended, that prohibits employment discrimination on the basis of disability in both the public and private sector, excluding the federal government;
 - The Civil Rights Act of 1991, as amended, that provides for monetary damages in case of intentional discrimination:
 - Section 501 of the Rehabilitation Act of 1973, as amended, that prohibits employment discrimination against federal employees with disabilities;
 - Title IX of the Education Act of 1972, as amended, that forbids gender discrimination in education programs, including athletics that receive federal dollars;

- The Pregnancy Discrimination Act of 1978, as amended, that makes it illegal for employers to exclude pregnancy and childbirth from their sick leave and health benefits plans; and
- 38 U.S.C. 4212 Vietnam Era Veterans Readjustment Assistance Act of 1974, as amended that prohibits job discrimination and requires affirmative action to employ and advance in employment qualified Vietnam era veterans and qualified special disabled veterans.
- 5. All Agencies of Rhode Island State Government shall also comply with State laws pertaining to the promotion of equal opportunity for all qualified individuals and the prevention of sexual harassment including but not limited to Article 1, Section 2 of the Rhode Island Constitution; all applicable provisions of Rhode Island General Laws Chapter 5 through 6, and Chapter 51 of Title 28. These statutes require Fair Employment Practices regardless of race, color, religion, sex, sexual orientation, gender identity, expression, disability, age, or country of origin; positive action be taken to affirm the civil rights of protected classes of individuals; promote nondiscrimination, and prohibit sexual harassment.
- 6. Pursuant to Rhode Island General Laws Title 28, Chapter 5.1, the State EOO shall be responsible for assuring compliance with State and Federal laws prohibiting discrimination and all applicable provisions of this Executive Order.
- 7. Pursuant to Rhode Island General Laws Title 28 Chapter 51, the Office of Labor Relations within the Department of Administration shall be responsible for assuring compliance with State and Federal laws prohibiting sexual harassment and all applicable provisions of this Executive Order.
- 8. Pursuant to Rhode Island General Laws Title 28, Chapter 5 Sections 8 through 40, the Rhode Island Commission for Human Rights shall be responsible for assuring compliance with State and Federal laws and all applicable provisions of this Executive Order.
- 9. Pursuant to Rhode Island General Laws Title 42, Chapter 51, the Governor's Commission on Disabilities shall be responsible for assuring compliance with State and Federal laws and all applicable provisions of this Executive Order.
- 10. Pursuant to Rhode Island General Laws Title 23 Chapter 23-1.8, the Commission on Deaf and Hard-of-Hearing shall be responsible for assuring compliance with all applicable provisions of this Executive Order.
- 11. Pursuant to Rhode Island General Laws Title 28-5.1-5 and Title 36 Chapter 4-26.1, the Office of Personnel Administration within the Department of Administration and the State EOO shall be responsible for assuring compliance with State and Federal laws and all applicable provisions of this Executive Order.
- 12. Pursuant to Rhode Island General Laws Title 28-5.1-3.1 each Agency of State Government is responsible for assuring compliance with all applicable provisions of this Executive Order.

Individuals believing that they have been discriminated against or sexually harassed in employment by or through state government should immediately contact:

Rhode Island State Equal Opportunity Office
Department of Administration, Personnel Office
One Capitol Hill
Providence, RI 02908
Tel (401) 222-3090; Fax (401) 222-6391; TTD (401) 222-6144
Rhode Island Commission for Human Rights
Executive Order 05-01 January 17, 2005 Page 5
180 Westminster Street, 3rd Floor Providence, RI 02903 Tel (401) 222-2661; Fax (401) 222-2616; TTY (401) 222-2664
Governor's Commission on Disabilities
41 Cherry Dale Court
Cranston, RI 02920
Tel (401) 462-0100; Fax (401) 462-0106; TTY (401) 462-0101

This Executive Order supersedes and rescinds Executive Order No. 96-14 and No. 95-11, and is effective immediately upon the date hereof. So Ordered:

Donald L. Carcieri

Dated: January 17, 2005 54

State of Phode Island and Providence Plantations

Bryce Stadlen, Governor

EXECUTIVE ORDER



No. 94-22

December 23, 1994

MINORITY BUSINESS ENTERPRISE

WHEREAS, it is the policy of the State of Rhode Island and of this administration that Minority Business Enterprises and Women Business Enterprises, (herein defined as "MBEs") shall have the fullest possible opportunity to participate in State funded and State directed public construction programs and projects and in State purchases of goods and services; and

WHEREAS, the General Assembly in 1986 enacted Title 37, Chapter 14.1, (herein defined as the MBE statute) and therein authorized the Director of the Department of Administration to establish rules and regulations for giving MBEs a preference in contract and subcontract awards; and

WHEREAS, on June 23, 1994, I signed Executive Order 94-9, reorganizing and enhancing the powers and duties of the MBE Program, and there is now a need to restructure and clarify the responsibilities of the MBE program; and

WHEREAS, as Governor, I intend to affirm and carry out the State's policy of encouraging full compliance with the MBE statute throughout State government;

NOW, THEREFORE, I, BRUCE SUNDLUN, by virtue of the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, do hereby order as follows:

Article I - Applicability

This Executive Order shall apply to any and all State purchasing, including but not limited to construction projects or contracts, professional services, and purchase of goods and services funded in whole or in part by State funds, or funds which the State expends or administers as the recipient of a federal grant, or in which the State is a signatory to the contract.

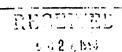
RECEIVED

Article II - Minority Business Enterprise Program

(A) The Director of the Department of Administration shall assume overall responsibility for the MBE Compliance Program. The Director of Administration shall create the position of Administrator - MRE Compliance and shall delegate day to day operational responsibility to that official. The Administrator - MBE Compliance shall serve as the primary operational officer of the MBE Program and shall be supported by staff as determined by the Director, Department of Administration. The Administrator - MBE Compliance shall assume responsibility as the Executive Director of the MBE Compliance shall, with the support for the Commission. The Administrator - MBE Compliance shall, with the support of the MBE Program staff, advise and assist the Governor, the Director of Administration, the Purchasing Agent, and other entities and individuals directly affected by the contract and procurement practices of State government. The Administrator - MBE Compliance shall assist in the development of effective and innovative strategies for promoting MBE participation in the State's procurement, construction, professional, consulting, and legal service contracts in order to comply with R.I. General Laws Section 37-14.1-7.

(B) The MBE Program shall:

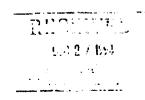
- Assist the Director of Administration to issue rules, regulations and reporting requirements necessary to implement the objective of this Executive Order.
- Monitor the progress of each department, agency, and quasi-state authority or corporation in the attainment of MBE policy objectives, participation goals, and requirements.
- 3. Conduct such activities as visits to job sites, public hearings and examination of records and practices of various departments as may be necessary to ensure compliance with the requirements of this Executive Order.
- 4. Arrange for technical assistance, support and resource identification to assist the various department, agency and quasi-state suthority or corporation purchasing entities in attaining the objectives of this Executive Order.
- 5. Identify and seek assistance from various community based organizations, local, state and federal agencies active in the field of MBE development as well as offices in other state and federal jurisdictions.



- 6. Act as a coordinating body to bring MBEs into active participation in the purchasing procedures of the various departments of the State.
- 7. Develop a statewide reporting system for all MBE activities under R.I. General Laws Section 37-14.1.
- 8. Conduct research and analysis to strengthen the State's MBE Program.
- Develop for the Director of the Department of Administration recommended rules and regulations to insure compliance and sanctions for noncompliance by departments, agencies and quasi-state authorities or corporations.
- 10. Submit an Annual Report to the Governor, by November 30th of each year (for the prior fiscal year) recommending procedures, activities, etc. to improve the program.
 - (C) The MBE Program shall certify MBEs:

The responsibility for MBE certification has been assumed by the Department of Administration:

- Pursuant to R.I. General Laws Section 37-14.1 (relating to MBE) and Section 42-35-1 (relating to Administrative Procedures), the Department of Administration shall adopt, transfer and/or modify rules and regulations for the certification of MBEs.
- Develop a database of certified MBEs to be maintained as a public record.
- Notify the purchasing agent of the State and quasi-state authorities or corporations of any determination of non-compliance with the requirements of this Executive Order or a removal of the certification of an MBE.



Article III - MBE Commission

- (A) There is hereby established a Minority Business Enterprise Commission (herein defined as the "MBE Commission") to advise and assist the MBE Program, the Director, Department of Administration and the Administrator MBE Compliance in meeting and carrying out the MBE compliance rules and regulations promulgated by the Department of Administration.
- (B) The following officials and individual persons are hereby appointed as members of the MBE Commission, to serve at the pleasure of the Governor.

A cabinet level official to be appointed by the Governor

Director of the Department of Administration (or designee), Chair

Representative Joseph Newsome

Executive Director, Commission for Human Rights

Casby Harrison, III Licht & Semenoff

President (or designee)
Black Contractors Association of Rhode Island

Executive Director (or designee)
Rhode Island Commission on Women

President (or designee)
Hispanic Contractors Association

(C) The following officials shall serve as non voting advisors to the MBE Commission:

Director of Policy Governor's Office

2002/894

Associate Director and Purchasing Agent
Department of Administration - Division of Purchasing

Associate Director - Department of Administration Division of Human Resources

State Controller
Department of Administration - Office of Accounts and Control

Chief Civil Rights Officer Department of Transportation

(D) The following official shall serve as the Executive Director of the MBE Commission:

Administrator - MBE Compliance Department of Administration - Division of Human Resources

The MBE Commission shall meet no less than six times per year and upon the call of the Chairperson or four (4) Commission members to consider whatever business the Chairperson or Commission members may deem appropriate. Four (4) members shall constitute a quorum of the Commission.

Article IV - Responsibility of Departments, Agencies, and Quasi-State Authorities or Corporations Empowered to Expend State Funds

- (A) Each governmental department, agency and quasi-state authority or corporation empowered to expend or administer State funds shall develop and submit as part of its assual budget, an MBE plan to meet the goal of awarding 10% of the dollar value of all procurements and construction projects to certified MBEs.
- (B) The Director of each department, agency or quasi-state authority or corporation empowered to expend State funds, shall designate a highly placed official ("MBE Coordinator") to have overall responsibility for promoting greater participation of MBE in his or her department or agency or quasi-state authority or corporation.

2. !

Page **94** of **127**

- (C) If the rules and regulations promulgated by the Department of Administration are not being met, the Department, agency or quasi-state authority or corporation shall submit a report to the Department of Administration's Administrator -MBE Compliance stating the reasons for its inability to comply with such rules and regulations, and identify the remedial steps it shall take. Such remedial steps may include:
 - 1. Targeting some bid invitations to MBEs.
 - 2. Promoting joint ventures between MBEs and non-MBEs.
- Requiring prime contractors, where subcontracting opportunities exist, to subcontract a minimum amount of work on projects to MBEs.
- 4. Designating MBEs as suggested vendors when submitting requests to the purchasing agent.
- 5. Dividing large contracts into smaller units to afford opportunities for MBEs, where legally parmissible.
- Developing a plan to require prime contractors, whenever possible, to purchase supplies, services and equipment from MBEs.

Article V - Responsibility of State Purchasing Agent and Quasi-State Authority or Corporation Purchasing Agents

The State Purchasing Agent and quasi-state authority or corporation purchasing agents will provide maximum support to comply with the requirements of the MBE statute as attach berein. Such efforts will include:

- Notifying all possible bidders, especially potential MBE suppliers of purchasing for departments, agencies and quasi-state authorities or corporations. Such notification might include direct mail, advertising in media reaching the minority community, and such other outreach efforts as may be necessary.
- Seeking out MBEs from the list of certified MBEs to be included in prospective bidder lists, and targeting some bid invitations to MBEs.

- Providing information to minority suppliers and conducting outreach and information sessions for existing and potential MBEs.
 - 4. Monitoring the utilization of MBEs in the area of Utility Order Purchases.
 - 5. Provide such information as may be requested by the MBE Commission.
- Performing any such other activities that generally support objectives of this
 Executive Order and R.I. General Laws Section 37-14.1 et seq.

This Executive Order effectively rescinds, supersedes and replaces Executive Order No. 94-9.

This Executive Order shall take effect immediately upon the date hereof.

DATE

CB 2 / 1894

and Providence Plantations

Bruce Sundius, Governor

EXECUTIVE ORDER

No. 93-1

JANUARY 18, 1993





5

AFFIRMATIVE ACTION POLICY STATEMENT

State House. I, BRUCE SUNDLUN, by the authority vested in me as Governor of Providence the State of Rhode Island and Providence Plantations, do hereby order as follows:

و در در این در در در

- Equal Opportunity and Affirmative Action towards its achievement is the firm and unwavering policy of all units of Rhode Island State Government.
- 2. Rhode Island State Government is committed to providing equal opportunity in every aspect of its programs and will not discriminate because of race, sex, national origin, age, religion, sexual orientation, or disability. Because my administration recognizes the need to eliminate the vestiges of past societal discrimination, it will take affirmative action to ensure that its employment opportunities are available to every qualified Rhode Islander.
- 3. Within agencies, departments of state government, and those agencies created by legislative statute, the following areas will be administered without regard to race, color, sex, age, religion, sexual orientation, or disability:

Hirings Salary/Wage Lay-offs Transfers Promotions Demotions Work Assignments Leave Training Recall From Lay-offs Appointments Discipline

4. In addition, my administration will not tolerate discrimination by any recipient of state government funds. This includes lending institutions, developers, contractors, sub-contractors and entities doing business with the State. Deliberate or persistent violation of the affirmative action policies set forth herein may result in the withdrawal of State support or involvement in a project and/or debarment from further State involvement. Any person or corporation doing business with the State shall cooperate with the monitoring of this policy. The Director of Administration shall promulgate such rules and regulations as are necessary to effectuate compliance with this paragraph.

Page Two
Executive Order 93-1
Affirmative Action Policy Statement

the state of the s



- 5. In addition to Rhode Island State Government, each and every employee of state government is responsible for assuring that all aspects of State programs for which he/she is responsible for are available without discrimination. Department Directors and their senior staff are responsible for the implementation of this policy and they will be evaluated as to their role in this implementation.
- 6. All Department Directors and appointing authorities shall appoint a highly placed person, who shall report to the Department Director and who shall be designated as the Departmental Affirmative Action Officer. The Departmental Affirmative Action Officer shall attend at least one EEO training session annually and the Officer shall assist in the development and enforcement of affirmative action plans. Each Departmental Affirmative Action Officer shall work cooperatively with the Personnel Administrator to conduct a quarterly review of hiring/promotion activity within their unit to evaluate and report to his/her Department Director on affirmative action progress or lack thereof. Each Departmental Affirmative Action Officer shall submit information on the status of their plans twice annually to their respective Department Directors.
- 7. The Governor's Executive Committee for Affirmative Action is hereby established and its membership shall hereafter consist of the following: the EEO Administrator, the Executive Director of the Human Rights Commission, the Executive Secretary of the Governor's Commission on the Handicapped, the Director of the Commission on Women, the Executive Director of the Minority Business Enterprise Commission, the Chief of the Merit Selection and Classification . Unit, the Administrator of Purchasing Systems, and the Personnel Administrator who shall Chair this Committee.
 - 8. The Committee shall advise the Governor in the formulation and coordination of plans, policies and programs relating to equal opportunity and affirmative action in all State departments and agencies and in assuring effective implementation of such policies, plans and programs by such agencies.
 - 9. Upon the request of the Executive Committee, the Department Director of each State agency and the Departmental Affirmative Action Officer shall meet with the Committee and report in person to such Committee on the agency's affirmative action program. It shall be the Executive Committee Chair's responsibility to schedule such meetings, and it shall be the duty of every agency head to comply

JAN 1.9 1993

SECRETARY OF STATE
ADMINISTRATIVE RECORDS DIV.

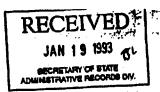
Page Three Executive Order 93-1 Affirmative Action Policy Statement

• ;

with such requests for data or other information or reports as the Executive Committee may deem appropriate for analysis and review in advance of such meeting.

- 10. In addition to the duties of the State REO Office set forth in Title 28, Chapter 5.1 of the Rhode Island General Laws, the State REO Office shall:
- A) review the Affirmative Action plans submitted annually by each state department or agency and prepare a comparative analysis of the strengths and weaknesses of the plans;
- B) make recommendations to the departments on proactive policy initiatives that may enhance affirmative action plan objectives;
- C) prepare an Executive Summary of the departmental plans for submission to the Governor annually on Hovember 15th; and
- D) work cooperatively and in conjunction with the Departmental Affirmative Action Officers, Departmental MBE Coordinators, and State Officials serving on the Governor's Executive Committee for Affirmative Action.
- 11. The State Equal Opportunity Office shall be responsible for assuring compliance with Rhode Island General Laws Title 28, Chapter 5.1 and the provisions of this Executive Order.
- 12. The Rhode Island Commission for Human Rights shall be responsible for assuring compliance with Rhode Island General Laws Title 28, Chapter 5, Sections 8 through 40 and the provisions of this Executive Order.
 - 13. The Rhode Island Governor's Commission on the Handicapped shall be responsible for assuring compliance with Rhode Island General Laws Title 42, Chapter 51 and the provisions of this Executive Order.

Page Four Executive Order 93-1 Affirmative Action Policy Statement



14. All units of Rhode Island State Government shall comply with all state and federal laws pertaining to equal opportunity and affirmative action including:

Rhode Island Feir Employment Practices Act,
Rhode Island Hendicapped Products Procurement Act,
Rhode Island AIDS Discrimination Act,
Federal Executive Order 11246, as amended,
Title VI and Title VII of the Civil Rights Act of 1964, as
amended,
Age Discrimination in Employment act of 1967,
Equal Pay Act of 1963,
Rehabilitation Act of 1973, Section 504,
Americans with Disabilities Act (ADA) of 1990,
Vietnam Era Veterans Act of 1974,
Persian Gulf Conflict Supplemental Authorisation and Personnel
Benefits Act of 1991,
Age Discrimination Act of 1975,
Education Amendments Act of 1972 (Title IX),
Civil Rights Act of 1991,
Rhode Island Executive Order 92-2 (Americans with Disabilities
Act),
Rhode Island Executive Order 91-39 (Sexual Harassment),
Rhode Island Executive Order 92-4 (Minority Business Enterprise
Commission), and
Rhode Island Executive Order 93-1 (Affirmative Action Policy
Statement).

- 15. Persons with disabilities requesting reasonable accommodation should contact their own department/agency's personnel office or ADA Coordinator.
- 16. Persons having questions or needing assistance for minority or women business enterprises should contact the Executive Director of the Minority Business Enterprise Commission at 277-6246(v) 277-3090 (tdd).

Page Five Executive Order 93-1 Affirmative Action Policy Statement



17. Citizens of Rhode Island believing that they have been discriminated against in the pursuit of achieving the quality of life as aforementioned should contact:

Governor's Commission on the Handicapped 555 Valley Street, Building #51 Providence, RI 02908-5686 TEL. #277-3731 TDD #277-3701 FAX #277-2833

RI Commission for Human Rights 10 Abbott Park Place Providence, RI 02903-3768 TEL. #277-2661

TDD #277-2664 FAX #277-2616

RI State Equal Opportunity Office One Capitol Hill Providence, RI 02908-5865 TEL. #277-3090 TDD #277-6144 FAX #277-6378

This Executive Order shall supercede and rescind Executive Order No. 85-11, and become effective immediately on the date hereof.

State of Rhode Island and Providence Plantations

Bruce Sundius, Governor

EXECUTIVE ORDER

NO. 92-2

JANUARY 23, 1992





COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT

State House, Providence WHEREAS, the Americans with Disabilities Act ("ADA") was enacted by the United States Congress on July 26, 1990 to expand the civil rights of individuals with disabilities in the areas of employment, transportation, public accommodations and communications; and

WHEREAS, the primary objective of the ADA is to require employers and public service providers to eliminate any and all barriers, practices or policies that may discriminate against or otherwise deprive individuals with disabilities of the full use and enjoyment of public accommodations, public transportation, telecommunication systems and employment opportunities; and

WHEREAS, it was anticipated that the process of removing any and all such barriers would best be effectuated by developing a comprehensive statewide plan; and

WHEREAS, in June of 1991, I directed the Governor's Commission on the Handicapped to create a Coordinating Committee on the ADA that would bring representatives from all segments of State government together to participate in joint self evaluation and ADA compliance planning; and

WHEREAS, the Coordinating Committee, chaired by Nancy Husted-Jensen has developed and presented me with a statewide plan for meeting the mandates of the ADA entitled "AMERICANS WITH DISABILITIES ACT; SELF EVALUATION AND COMPLIANCE PLAN FOR THE STATE OF RHODE ISLAND;" (hereinafter "ADA Compliance Plan")

NOW, THEREFORE, I, BRUCE SUNDLUN, by virtue of the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, do hereby order as follows:

1. The Rhode Island State ADA Compliance Plan shall be implemented forthwith so that individuals with disabilities may be fully integrated into all aspects of Rhode Island life in the most expeditious manner possible.



Page Two Executive Order 92-2 January 23, 1992

- There shall be a State ADA Coordinator to assume overall, day-to-day responsibility for implementing the ADA Compliance Plan.
- 3. The Chairperson of the Governor's Commission on the Handicapped is hereby designated to serve at the Governor's pleasure as the State ADA Coordinator. The Executive Secretary of the Governor's Commission on the Handicapped is hereby designated to serve as Deputy Coordinator.
 - 4. The duties of the ADA Coordinator shall include:
 - A. monitoring the State's compliance with all federal and state laws and regulations affecting individuals with handicaps, including but not limited to Section 504 of the 1973 Rehabilitation Act and the Americans with Disabilities Act;
 - B. establishing a technical assistance program to inform and advise State and local government agencies, human service providers, providers of public accommodations, real estate agents, brokers, developers, architects, landlords, builders, and other affected entities and individuals on their obligations under the ADA;
 - C. establishing a grievance procedure to promptly and equitably resolve complaints of noncompliance with the ADA involving departments, agencies or divisions of State government;
 - D. establishing a procedure for initiating complaints against any department, agency or division within State government that willfully fails to comply with the requirements of the ADA or the ADA Compliance Plan.
 - E. developing, making periodic revisions to, and overseeing implementation of an ADA Transition Plan for the removal of environmental and communication barriers in State owned facilities;
 - F. presiding at future meetings of the State Coordinating Committee on the ADA.

Page Three Executive Order 92-2 January 23, 1992



- 5. The State Coordinating Committee on the ADA shall continue to exist and shall continue to be staffed by the Governor's Commission on the Handicapped. The Committee shall advise and assist the ADA Coordinator in the implementation of the ADA Compliance Plan. It shall also prepare a status report to the Governor on or before October 1, 1992, and annually thereafter.
- 6. The Governor's Commission on the Handicapped, the State Building Commission and the Commission for Human Rights shall, whenever possible and appropriate, cooperate with and assist the ADA Coordinator to:
 - A. Assure compliance with the building accessibility and public accommodations sections of the ADA; and
 - B. carry out the duties of the ADA Coordinator enumerated above.

This Executive Order shall take effect on the date hereof

Date

Governor



State of Rhode Island and Providence Plantations

EXECUTIVE CHAMBER, PROVIDENCE

Edward D. DiPrete

EXECUTIVE ORDER

NO. 86-10

APRIL 15, 1986

REFUGEE POLICY

WHEREAS, the State of Rhode Island has been a home and a haven for immigrants and refugees since the beginning of its recorded history; and

WHEREAS, for more than three centuries people driven from their homelands by various forms of persecution have come to Rhode Island and found the opportunity and the means to establish a new life here; and

WHEREAS, the United States Refugee Act of 1980, Pub. L. No. 96-212, authorizes the grant of asylum to refugees who are defined as any person outside his or her country of nationality "who is unable or unwilling to return to, and is unable or unwilling to avail himself or herself of the protection of that country because of persecution or a well-founded fear of persecution on account of race, religion, nationality, membership in a particular social group, or political opinion"; and

WHEREAS, Rhode Island accepts and welcomes the opportunity to take part in our national refugee resettlement program and to carry out our state's exemplary historical role in assisting people fleeing dangers and undue hardships; and

WHEREAS, the refugee experience is a major upheaval in the lives of these individuals, and in order for them to adjust successfully to a new country and culture, a period of transition is necessary to learn a new language and culture; and

WHEREAS, Rhode Island recognizes that refugees have great potential to contribute to the state and its communities, and that it is in the interest of all that their potential be nurtured and encouraged; and

Executive Order 86-10 Page Two April 15, 1986

WHEREAS, the Rhode Island Office of Refugee Resettlement was created for the purpose of implementing the requirements of the Refugee Act of 1980 (P.L.96-212) to assist refugees in the state to become self-sufficient as rapidly as possible; and

WHEREAS, the Governor's Advisory Council on Refugee Resettlement, created by Executive Order 85-24, was established for the purpose of forging a linkage between the refugee community and the larger Rhode Island society; and

NOW, THERBFORE, I, Edward D. DiPrete, by virtue of the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, hereby order and direct the following:

- The Rhode Island Office of Refugee Rosettlement shall be authorized to coordinate consultations among the following entities and agencies: voluntary agencies ("VOLAGS") and their national offices; local officials; state departments; namely, the Department of Employment Security, the Department of Health, the Department of Human Services, the Department of Mental Health, Retardation and Hospitals, the Department for Children and Their Families, the Department of Economic Development, the Department of Transportation, the Department of Education, the Office of the Attorney General and other appropriate public and private agencies.
- The above consultations shall be to determine the availability of needed services such as housing availability and community responsiveness; to evaluate economic conditions, and to determine the proximity of organizations and institutions which provide support.
- 3. All transitional services shall be provided with a view to maximize their accessibility and cultural appropriateness. The characteristics and concerns of the refugee communities should be taken into account in the shaping of specific service delivery procedures and mechanisms and the determination of their cultural and linguistic sensitivity.

Executive Order 86-10 page Three April 15, 1986

- 4. Those state agencies as previously stated that conduct programs and activities directly or indirectly relating to the service needs of the refugee population shall immediately undertake an affirmative planning process with regard to refugees. This planning process shall be completed by October 1, 1986, and shall include the following elements:
 - Needs Assessment: Determining the current and potential requirements refugees have for the agencies' services;
 - B. Current Use: Measuring and documenting the extent to which refugees now use the services;
 - C. Agency Service Plan for Refugees: Formulating a plan, including a timetable for implementation, that ensures that delivery of the agencies' services to refugees meets the needs identified in the needs assessment and are in compliance with Title VI of the United States Civil Rights Act of 1964.
- 5. Rhode Island Office of Refugeo Resettlement and Rhode Island Equal Opportunity Office Assistance -

The Rhode Island Office of Refugee Resettlement and the Rhode Island Office of Equal Opportunity shall provide technical assistance to the agencies throughout the planning process and shall monitor the agencies' progress in the implementation of their plans. Technical assistance when necessary will be requested from the Federal Offices for Civil Rights Compliance.

6. State Agencies Proparing Agency Service Plans -

The following state agencies shall engage in the planning process: the Department of Human Services, The Department of Health, the Department of Employment Security, The Department of Mental Health, Retardation and Hospitals, the Department for Children and Their Families, the Department of Education,

Executive Order 86-10 Page Four April 15, 1986

the Department of Economic Development, and the Department of Transportation.

7. Transitional Education Program -

RIORR shall meet regularly with the Department of Education to coordinate the provision of the transitional program for refugee children, bilingual education programs, adult education services, and other educational programs of special concern to the refugee communities.

8. Consultation with Attorney General -

RIORR shall work with the Office of the Attorney General, specifically the Civil Rights Division and the Division of Consumer Protection, in its effort to ensure that necessary state protection and services are available to the refugee population.

This Executive Order shall take effect on the date hereof.

Edward D. Diprete Governor



State of Rhode Island and Providence Plantations EXECUTIVE CHAMBER PROVIDENCE

ROCKCUTIVE ORDER

NO. 85-16

JULY 23, 1965

SHCTION 504 COORDINATOR

WHEREAS, Title V of the Rehabilitation Act of 1973 sets forth the civil rights of handicapped persons; and

WHISHEAS, handicapped persons have a right to expect and gain access to various buildings and properties which exist for the betterment of all persons; and

WHEREAS, under Section 504 of Title V of the Rehabilitation Act of 1973 the State has been mandated to create policies, practices and programs regarding accessibility of State-buildings and properties to handicapped persons; and

WHEREAS, such a designation would allow for the expedient compliance with the mandate of Section 504 thereby serving the needs of handicapped persons in the best possible manner;

NOW, THEREFORE, by virtue of the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, it is ordered as follows:

- The Director of Administration is hereby designated the State's 504 Coordinator and shall delegate operational control to the State Building Code Commissioner as his designee.
- The duties of the Coordinator shall be to coordinate all State agencies in the implementation of all federal rules and regulations affecting the State in terms of compliance with the mandates of Section 504 of Title V of the Rehabilitation Act of 1973.
- 3. The Coordinator's duties shall include:
 - Authority to order departments to prepare and complete transition plans in accordance with 504 regulations.

- Coordinating the formulation and review of transition plans with advisory panels who may represent handicapped organizations.
- Granting final approval of transition plans and department use of program accessibility.
- Managing the construction, design or alterations of buildings and sites necessary to bring all programs into compliance.
- Authorization to coordinate and mediate matters concerning 504 compliance.
- f. Assisting public and private sectors through the use of proper agencies on technical, employment and architectural matters concerning 504 compliance.
- g. Establishment of a consumer complaint procedure necessary to resolve all complaints to agencies pertaining to 504.
- h. The State 504 Coordinator or the State Building Code Commissioner as his designee is hereby authorized to initiate complaints against those agencies, administrators, agents or employees of any department or division within state government who willfully fail to comply with the requirements.
- The 504 Coordinator and the State Building Code Commissioner as his designee shall consult with the Chairman of the Governor's Commission on the Handicapped with respect to implementation of the above duties and responsibilities.

This Executive Order shall take effect on the date hereof. This Executive Order rescinds Executive Order No. 80-16 dated September 29, 1980.

Edward D. DiProte GOVERNOR

Respectfully yours

PUBLIC LAW 97-118 AN ACT

RELATING TO SEXUAL HARASSMENT, EDUCATION AND TRAINING IN THE WORKPLACE

CHAPTER 51 SEXUAL HARASSMENT, EDUCATION AND TRAINING IN THE WORKPLACE

- § 28-51-1. Definitions. (a) As used in this chapter the term "sexual harassment" means any unwelcome sexual advances or requests for sexual favors or any other verbal or physical conduct of a sexual nature when submission to such conduct or such advances or requests is made either explicitly or implicitly a term or condition of an individual's employment.
- (b) As used in this chapter, the term "employer" means any entity employing fifty (50) or more employees.
- § 28-51-2. Adoption of workplace policy and statement. (a) All employers and employment agencies shall promote a workplace free of sexual harassment.
- (b) Every employer shall:
 - (1) adopt a policy against sexual harassment which shall include:
 - (i) a statement that sexual harassment in the workplace is unlawful;
 - (ii) a statement that it is unlawful to retaliate against an employee for filing a complaint of sexual harassment or for cooperating in an investigation of a complaint for sexual harassment;
 - (iii) a description and examples of sexual harassment;
 - (iv) a statement of the range of consequences for employees who are found to have committed sexual harassment;
 - (v) a description of the process for filing internal complaints about sexual harassment and the work addresses and telephone numbers of the person or persons to whom complaints should be made; and
 - (vi) the identity of the appropriate state and federal employment, as amended, discrimination enforcement agencies, and directions as to how to contact such agencies as amended.
 - (2) provide to all employees a written copy of the employer's policy against sexual harassment; provided, however, that a new employee shall be provided such a copy at the time of his or her employment.
- (c) Employers are encouraged to conduct an education and training program for new employees and members, within one (1) year of commencement of employment or membership, which includes at a minimum the information set forth in this section. Employers are encouraged to conduct additional training for new supervisory and managerial employees within one (1) year of commencement of employment which shall include at a minimum the information set forth in subsection (b), the specific responsibilities of supervisory and managerial employees and the methods that such Page 111 of 127

employees should take to ensure immediate and appropriate state agencies are encouraged to cooperate in making such training available.

- (d) Employers shall provide amended copies of their written policies on sexual harassment to all employees upon their request on or before September 1, 1997.
- § 28-51-3. Education and training programs. Employers are encouraged to conduct an education and training program on sexual harassment consistent with the aims and purposes of this chapter for all employees, including, but not limited to the supervisory or managerial personnel, on or before September 1, 1997.

(2003)

State of Rhode Island Guidelines For Preventing Sexual Harassment

Harassment on the basis of sex is a violation of RIGL 28-5.1 and Executive Order No. 05-01. Unwelcome sexual advances, requests for sexual favors and other verbal or physical conduct of a sexual nature constitutes sexual harassment when (1) submission to such conduct is made either explicitly or implicitly a term or condition of an individual 's employment; (2) submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual; or, (3) such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile or offensive working environment.

In determining whether alleged conduct constitutes sexual harassment, the Division of Human Resources will look at the record as a whole and at the totality of the circumstances, such as the nature of the sexual advances and at the legality of a particular action. A determination of what constitutes sexual harassment will be made from the facts, on a case-by-case basis.

The appointing authority is responsible for the acts of its agents and supervisory employees with respect to sexual harassment, regardless of whether or not the specific acts complained of were authorized or even forbidden by the appointing authority and regardless of whether or not the appointing authority knew or should have known of their occurrence. The Division of Human Resources will examine the circumstances of the particular employment relationship and the job functions performed by the individual in determining whether or not the individual is serving in either a supervisory or agency capacity.

With respect to persons other than those mentioned in the previous paragraph, an appointing authority is responsible for acts of sexual harassment in the workplace where that appointing authority or its agents or supervisory employees knew or should have known of the conduct. An appointing authority may rebut apparent liability for such acts by showing that it took immediate and appropriate corrective action.

Prevention is the best tool for the elimination of sexual harassment. An appointing authority should take all steps necessary to prevent sexual harassment from occurring such as affirmatively raising the subject of sexual harassment, expressing strong disapproval, developing appropriate sanctions, informing the employees of their right to raise and how to raise the issue of harassment and developing methods to sensitize all concerned.

If any State Employee believes that they have been sexually harassed, they may contact:

DIVISION OF HUMAN RESOURCES (401) 574-8381 <u>HRInvestigations@hr.ri.gov</u> Revised (2021)

DEPARTMENT OF ADMINISTRATION OFFICE OF DIVERSITY, EQUITY AND OPPORTUNITY STATE EQUAL OPPORTUNITY OFFICE

GUIDELINES FOR ENSURING UNBIASED WORK ENVIRONMENTS

Rhode Island General Law 28-5.1, Executive Order No. 05-01 of the State of Rhode Island and Title VII of the 1964 Civil Rights Act, mandates employers to maintain a working environment free of discriminatory insults, intimidation and other forms of harassment. Both an employee's psychological and economic well-being are protected. While an employer cannot be held accountable for the prejudices of its workers clientele, it must take reasonable measures to control or eliminate the overt expression of those prejudices in the workplace. Prompt action by an employer to prevent or correct discriminatory harassment can go a long way in lessening employer liability.

Perhaps the most common type of harassment to which workers are subjected is verbal abuse. Racial and ethnic epithets, slurs or jokes directed at or made in the presence of minority group employees, are not to be tolerated. An example of unlawful race and sex bias in the work environment is the use of the diminutive term "boys" when referring to minority male employees and "girls" when referring to female employees.

Another common type of verbal abuse is either spreading rumors or joking about an employee's assumed sexual preference or orientation. One's personal preference does not determine how one performs at his or her job and therefore, this type of bias does not belong in the workplace.

An employer is under a two-pronged duty to maintain a working atmosphere free of national origin bias. First, the employer itself must refrain from ridicule or harassment on the basis of national origin. Second, an employer should not tolerate such behavior by its employees. Ethnic slurs or jokes based on national origin are unlawful.

An employer is also under obligation to maintain a work environment free of religious bias. Permitting a supervisor to espouse his or her beliefs to employees while at work may amount to religious discrimination.

Any unwelcome sexual advances, requests for sexual favors and other verbal and physical conduct of a sexual nature is unlawful sexual harassment when the response or reaction to the advances or requests is permitted to affect the employment decisions. It is also illegal for an employer to permit any conduct that is sexually offensive, intimidating, hostile or interferes with an individual's work performance. Sexual advances by co-workers who have no control over a person's employment may be unlawful if it has such an intimidating effect that job status is affected.

(2005)

Employee Self-Identification of Disability Form and Request for Reasonable Accommodation

CONFIDENTIAL

In accordance with the Americans with Disabilities Act of 1990, Rhode Island General Laws §28-5.1 et. seq., and Executive Order #92-2, the State Equal Opportunity Office invites a qualified individual with a disability to self-identify to be provided reasonable accommodations if necessary to perform the essential function for the desire position.

	NAME:	AGENCY:			
	JOB TITLE:	DATE:			
	Please Check 🔀 the category that best describes your disability. (Upon request, verification of disabling condition must be obtained from your physician.) Disabling conditions include, but are not limited to:				
	Alcoholism Blindness or Visual Impairment Cancer Cerebral Palsy Deafness or Hearing Impairment Diabetes Drug Addiction Epilepsy Heart Disease Mental Retardation Mental or Emotional Illness Multiple Sclerosis Muscular Dystrophy Orthopedic Perceptual Disabilities such as: Dyslexia, Minimal B Aphasia or Speech Impairment Other				
 ☐ Yes, I request a Reasonable Accommodation Needs Assessment Review ☐ No Reasonable Accommodation is needed at this time Additional Comments: 					
	Signature:	_Date:			

RIEEO 5/09A REVISED 7/02/2002 RI SEOO (401) 222-3090

EXIT INTERVIEW SIGN-OFF FORM

OFFICE OF DIVERSITY, EQUITY AND OPPORTUNITY (ODEO) STATE EQUAL OPPORTUNITY OFFICE One Capitol Hill Providence, RI 02908-5865

eoo.compliance@doa.ri.gov

Rhode Island Department of: The state of the s

A CONTRACTOR OF THE PROPERTY O NAME OF EMPLOYEE (Please print or type)

The Office of Diversity, Equity and Opportunity in collaboration with the Division of Human Resources has established this exit interview process in order to assess the overall employee experience while working for the state, to assure that terminating employees are not leaving because of discriminatory circumstances, and to identify opportunities to improve retention and engagement.

I hereby acknowledge that I have received the Confidential Exit Survey from the Division of Human Resources and that the completed Confidential Exit Survey must be forwarded to the State Equal Opportunity Office. I also understand that a copy of this completed sign-off form (not the Confidential Exit Survey) will be placed in my personnel file.

SIGNATURE OF EMPLOYEE

DATE EMPLOYEE SIGNED

DATE EXIT INTERVIEW WAS **GIVEN TO EMPLOYEE**

SIGNATURE OF HUMAN RESOURCES REPRESENTATIVE

INSTRUCTIONS:

The Human Resources Representative must distribute a copy of the Confidential Exit Survey along with any necessary documents to the terminating employee. The Human Resources Representative must place a copy of the Exit Interview Sign-Off Form in the employee's personnel file and forward a second copy of the Exit Interview Sign-Off Form to the ODEO/State Equal Opportunity Office, via inter-office mail or electronically at eoo.compliance@doa.ri.gov, immediately upon completion.

CONFIDENTIAL EXIT SURVEY INQUIRY (continued)

1.	What is your main reason for leaving?
 2.	What did you like best about your job?
3.	What did you dislike about your job?
Yes	Did you find your employment worthwhile in terms of personal growth and achievement? No
Ple	ase explain:
Yes	Do you feel career opportunities were adequately afforded to you? No ase explain:
Yes	Did you feel free to go to your supervisor about your job? No ase explain:
Yes	Was your supervisor effective in handling problems or complaints? No ase explain:
Ye	Did you receive fair treatment while employed? No ase explain:
Ye	Do you feel you were discriminated against? Second No ase explain:

CONFIDENTIAL EXIT SURVEY INQUIRY (continued)

10. Would you seek employment with the State of Rhode Island at a future date? Yes No Please explain:						
11. Would you recommend employment with the State of Rhode Island to your friends and family? Yes No Please explain:						
12. Please complete the following statement: I don't know why the State of Rhode Island doesn't just						
13. Please complete the following statement: I feel the State of Rhode Island would benefit from changes, such as						
14. Please complete the following statement: I feel my Department would benefit from changes, such as						
<u>Comments</u>						

CONFIDENTIAL EXIT SURVEY INQUIRY (continued)

	···		
		_	
	3	Comments	
·			

Submission Instructions

Please e-mail this form to eoo.compliance@doa.ri.gov with subject line: Exit interview For (YOUR AGENCY NAME). This is a confidential e-mail and all correspondence will be treated with the upmost care. If you are completing this form online, the form will be sent to our confidential e-mail upon pressing submit.

You may also mail this form to:

ODEO/State Equal Opportunity Office, One Capitol Hill, Providence, RI 02908

RIEOO-03/78 (Revised July 2019)

RHODE ISLAND DEPARTMENT OF ADMINISTRATION OFFICE OF DIVERSITY, EQUITY AND OPPORTUNITY/STATE EQUAL OPPORTUNITY OFFICE

AFFIRMATIVE ACTION FILE

TOTAL CONTROL OF TRANSPORTED AND THE PROPERTY OF THE PROPERTY

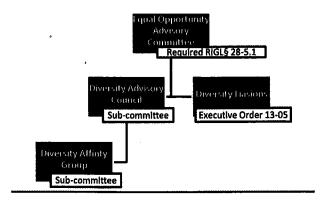
* Please note that this is a voluntary self-identification card and the information you provide will not be used as a basis for employment decisions * TO BE COMPLETED BY APPLICANT OR EMPLOYEE ONLY Applicant or Employee Address Street City State Zip Code Number Female [Male 🛛 NOTE: When selecting racial/ethnic category, you must select only one of the boxes numbered 1 through 7. 2 – Hispanic or Latino 1 - Black or African American (Not Hispanic or Latina) 3 – American Indian or Alaska Native (Not Hispanic or Latino) 🔲 6 - Native Hawalian or Other Pacific Islander (Not Hispanic or Latino) 4 – Asian (Not Hispanic or Latino) 🛭 5 - White (Not Hispanic or Latino) Disabled Veteran 🔲 Veteran 🖸 Age: 40 & Over 7 -- Two or More Reces (Not Hispanic or Latino) Disabled 🛘 FOR PERSONNEL USE ONLY Department Division_ Position No. Pay Grade Appropriation Account No. (Use this selection for current employees who are requesting a change to their demographic designation) Incumbent* ___ Offered_ __ List__ __ No List____ Promotion Interviewer/HR Staff.

RACIAL/ETHNIC CATEGORIES

- 1 Black or African American (Not Hispanic or Latino) A person having origins in any of the black racial groups of Africa.
- 2 Hispanic or Latino A person of Moxican, Puerto Rican, Cuban, Central or South American, or other Spanish culture or origin, regardless of race.
- 3 American Indian or Alaska Native (Not Hispanic or Latino) A person having origins in any of the original peoples of North America and South America (including Central America), and who maintains tribal affiliation or community attachment.
- 4 Asian (Not Hispanic or Latino) A person having origins in any of the original peoples of the Far East, Southeast Asian, or the Indian subcontinent including for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.
- 5 White (Not Hispanic or Latino) A person having origins in any of the original peoples of Europe, North Africa, or the Middle East.
- 6 Native Hawaiian or Other Pacific Islander (Not Hispanic or Latino) A person having origins in any of the original peoples of Hawaii, Guam, Samos, or other Pacific Islands.
- 7 Two or More Races (Not Hispanic or Latino) A person who primarily identifies with two or more of the above race categories.

DISABLED:

All persons with a physical or mental impairment that substantially limits one or more major life activities. Major life activities include, but are not limited to, caring for oneself, performing manual tasks, seeing, hearing, steeping, walking, standing, lifting, bending, speaking, breathing, learning, reading, concentrating, thinking, communicating and working. A major life activity also includes the operation of a major bodily function, including, but not limited to, functions of the immune system, normal cell growth, digestive, bowel, bladder, neurological, brain, respiratory, circulatory, endocrine, and reproductive functions. A history of such disability, or the belief on the part of others that a person has such a disability, whether it is so or not, also is recognized as a disability by the regulation.



Descriptions

The Equal Opportunity Advisory Committee (EOAC) is a committee designed to review the agency's policies and procedures for equal opportunity, monitor the agency's equal opportunity goals, and advise the agency Director on ways to improve and enhance their equal opportunity efforts.

The **Diversity Liaisons**, working in partnership with ODEO and his/her Human Resources hiring managers and purchasing staff, will assist with developing, implementing and monitoring diversity hiring goals and measuring and monitoring department Minority Business Enterprise (MBE), Women-Owned Business Enterprises (WBE) and Disability Business Enterprises (DBE) participation as related to department procurements and contracts.

The Diversity Advisory Council (DAC) is now a subcommittee of the EOAC. The DAC is a committee designed to guide and support the department or agency leadership on developing organizational changes and proactive strategies that will advance the goals of diversity and inclusion in the workplace. The EOAC members can have the option to be members of the DAC. DAC membership is open to all employees and it is encouraged to have members from all Divisions and all roles as well as management levels.

Diversity Affinity Group (DAG) is a subcommittee of the Diversity Council and their main role is to assist with recruitment by sharing job opportunities within their network and in a volunteer basis assist in the hiring process as members on interview panels.

EQUAL OPPORTUNITY ADVISORY COMMITTEE* GUIDELINES

MISSION:

To provide two-way communication and suggestions on various aspects of the Equal Opportunity Program to the agency head and Equal Opportunity Coordinator in an Agency in state government.

1. ESTABLISHING THE COMMITTEE

- a. All employees should be informed of opportunities to serve on the committee
- b. Agency head appoints the committee from a list of volunteers
- c. Volunteers
 - i. Each division of agency
 - ii. Various job levels
 - iii. Minorities, women and persons with disabilities

2. STRUCTURE:

- a. Terms of Membership
- b. Elections of Officers
- c. Number of members
- d. Alternates
- e. Sub-committees
- f. Meetings
- g. Minutes

3. FUNCTIONS (ROLE):

- a. Advise not perform
- b. Develop short-term objectives
- c. Identify areas of possible discrimination
- d. Assist the designee of the agency head with preparing the affirmative action plan
- e. Monitor the progress of the action goals and programs, if necessary, make recommendations to improve
- f. Review monthly progress reports
- g. Issue a progress report to agency head quarterly

4. CHAIRPERSON (DUTIES):

- a. Prepare agenda for meeting
- b. Preside over committee meetings
- c. Submit any committee recommendations to the agency head

5. SECRETARY(DUTIES):

- a. Preside over meeting in absence of chairperson
- b. Record minutes of the meeting
- c. Prepare minutes for distribution

6. AGENCY HEAD:

Should make a commitment that all recommendations will be reviewed and acknowledged.

7. EMPLOYEES SHOULD BE INFORMED OF AGENCY POLICY:

- a. Newsletter
- b. Payroll
- c. Employee Handbooks
- d. Copies of the Affirmative Action Plan Policy Statement of key program elements
- 8. THE STATE EQUAL OPPORTUNITY OFFICE MAY ISSUE SUCH GUIDELINES, DIRECTIVES, OR INSTRUCTIONS AS NECESSARY TO CARRY OUT RI GENERAL LAW 28.5.1

For additional guidance and/or technical assistance, contact:

State Equal Opportunity Office
Office of Diversity, Equity and Opportunity
Department of Administration
One Capitol Hill
Providence, RI 02908
401.222.3090
Rhodo Jolond Relevit, 714

Rhode Island Relay: 711

Email: <u>eeo.compliance@doa.ri.gov</u>

^{*}Each agency is required to have an Equal Opportunity Advisory Committee

DIVERSITY ADVISORY COUNCIL* GUIDELINES

MISSION:

To guide and support a state department or agency director on developing organizational changes strategies that will advance the goals of diversity and inclusion in the workplace, as well as to assist in the implementation of approved strategies and changes.

1. ESTABLISHING THE COMMITTEE:

- a. All employees should be informed of opportunities to serve on the council
- b. Agency head appoints the council from a list of volunteers
- c. Diversity Liaison(s) will serve as ex-officio council member
- d. Volunteers should include staff from:
 - i. Each division of the agency
 - ii. Various iob levels
 - iii. Diverse group of employees; i.e. senior leadership, minorities, women, persons with disabilities, and veterans

2. STRUCTURE:

- a. Terms of membership
- b. Elections of officers
- c. How many members
- d. Alternates
- e. Sub-committees
- f. Meetings
- g. Minutes

3. FUNCTIONS (ROLE):

- a. Advise not perform
- b. Leverage diversity to improve employee and organizational performance
- c. Link diversity strategy with the department's/agency's business strategy
- d. Develop metrics to measure progress
- e. Develop short and long-term plans for advancing the goals of diversity and inclusion

4. CHAIRPERSON (DUTIES):

- a. Prepare agenda for meeting
- b. Preside over council meetings
- c. Submit any council recommendations to the department/agency director

5. SECRETARY (DUTIES):

- a. Preside over meeting in absence of chairperson
- b. Record minutes of the meeting
- c. Prepare minutes for distribution

6. AGENCY HEAD:

Should make a commitment to support the work of the council and ensure that all recommendations will be reviewed and acknowledged.

For additional guidance and/or technical assistance, contact:

Dorinda Keene, Acting Associate Director
Office of Diversity, Equity and Opportunity
Human Resources Outreach and Diversity Office
One Capitol Hill
Providence, RI 02908-5865
401.222.5813
Rhode Island Relay: 711
Dorinda.Keene@doa.ri.gov

^{*}Agencies are <u>not</u> required to have a Diversity Advisory Council but are encouraged to do so.

ENFORCEMENT AGENCIES

Department of Administration

Division of Human Resources One Capitol Hill Providence, RI 02908 TEL # (401) 574-8381 HRInvestigations@hr.ri.gov

Department of Administration

Office of Diversity, Equity and Opportunity State Equal Opportunity Office One Capitol Hill Providence, RI 02908-5865 401.222.3090 401.222.2490 – Fax Eoo.compliance@doa.ri.gov

RI Commission for Human Rights

180 Westminster Street, Suite 3 Providence, RI 02903-1918 401.222.2661 – Voice 401.222.2664 – TDD 401.222.2616 - Fax

U.S. Equal Employment Opportunity Commission

1801 L. Street, NW Washington, DC 20507 202.663.4900 – Voice 800.800.3302 – TDD 202.663.4494 – TDD for All Area Codes

Department of Justice

Office of the Americans with Disabilities Act Civil Rights Division P.O. Box 66118 Washington, DC 20035-6118 202.514.0301 – Voice 202.514.0381 – TDD 202.514.6193 – Electronic Bulletin Board

ADDENDUM DIVERSITY PLAN TO IMPROVE MINORITY HIRING AND WORKPLACE INCLUSION

As the diversity of Rhode Island's population continues to increase, it is imperative that each state agency develops and implements a plan to improve the representation of women, minorities, persons with disabilities, and veterans in the workforce. This is especially important for positions within the upper echelon of the agency (job categories A & B) where policy and program decisions are typically made and managed. Moreover, the agency must strive to create a workplace culture and climate that values diversity and inclusion.

The Department of Administration continues to experience an underrepresentation of women, minorities, persons with disabilities and veterans within the upper echelon. Of the forty-five (45) new employees hired by the Department for the plan year, twenty-nine (29) were females, and sixteen (16) were minorities. This represents a significant increase in minority hiring over the last reporting period, i.e. 16% for 2019 report and 35.5% for 2020 report. Of the thirty-seven (37) promoted by the department, seventeen (17) were females and four (4) were minorities. Within the upper echelon of the workforce (job categories A & B), of the twenty-nine (29) new hires, fifteen (15) were women and eight (8) were minorities.

The Division of Human Resources will continue to work closely with the Office of Diversity, Equity and Opportunity to flag positions for expanded minority outreach. Additionally, a Talent Acquisition Manager has been hired and will focus on minority outreach as well.

Efforts continue to ensure the Department's culture and climate support and value the diversity of the workforce. New programs aimed at increasing employee engagement have been introduced and initiatives to engage the workforce will continue.

All new employees are required to attend training on topics such as diversity, discrimination, and sexual harassment, facilitated by the Office of Diversity, Equity and Inclusion. New employees are informed of their obligation to attend such training and reminded to register for it when they attend New Employee Orientation.